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# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

## FORM 10-Q

(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the quarterly period ended September 30, 2025**

or

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the transition period from \_\_\_\_\_ to \_\_\_\_\_**

**The Williams Companies, Inc.**  
**Transcontinental Gas Pipe Line Company, LLC**  
**Northwest Pipeline LLC**

(Exact name of registrant as specified in its charter)

	<b>Commission file number:</b>	<b>State or Other Jurisdiction of Incorporation or Organization:</b>	<b>IRS Employer Identification No.:</b>
The Williams Companies, Inc.	1-4174	Delaware	73-0569878
Transcontinental Gas Pipe Line Company, LLC	1-7584	Delaware	74-1079400
Northwest Pipeline LLC	1-7414	Delaware	26-1157701

	<b>Address of Principal Executive Offices:</b>	<b>Zip Code:</b>	<b>Registrant's Telephone Number, Including Area Code:</b>
The Williams Companies, Inc.	One Williams Center, Tulsa, Oklahoma	74172	800-945-5426 (800-WILLIAMS)
Transcontinental Gas Pipe Line Company, LLC	2800 Post Oak Boulevard, Houston, Texas	77056	713-215-2000
Northwest Pipeline LLC	One Williams Center, Tulsa, Oklahoma	74172	800-945-5426

NO CHANGE

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(Former name, former address and former fiscal year, if changed since last report)

Securities registered pursuant to Section 12(b) of the Act:

	<b>Title of Each Class</b>	<b>Trading Symbol(s)</b>	<b>Name of Each Exchange on Which Registered</b>
The Williams Companies, Inc.	Common Stock, \$1.00 par value	WMB	New York Stock Exchange
Transcontinental Gas Pipe Line Company, LLC	None	None	None
Northwest Pipeline LLC	None	None	None

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

The Williams Companies, Inc.	Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>
Transcontinental Gas Pipe Line Company, LLC	Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>
Northwest Pipeline LLC	Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files).

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The Williams Companies, Inc.	Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>
Transcontinental Gas Pipe Line Company, LLC	Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>
Northwest Pipeline LLC	Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of “large accelerated filer,” “accelerated filer,” “smaller reporting company,” and “emerging growth company” in Rule 12b-2 of the Exchange Act.

The Williams Companies, Inc.	Large accelerated filer	<input checked="" type="checkbox"/>	Accelerated filer	<input type="checkbox"/>	Non-accelerated filer	<input type="checkbox"/>	Smaller reporting company	<input type="checkbox"/>	Emerging growth company	<input type="checkbox"/>
Transcontinental Gas Pipe Line Company, LLC	Large accelerated filer	<input type="checkbox"/>	Accelerated filer	<input type="checkbox"/>	Non-accelerated filer	<input checked="" type="checkbox"/>	Smaller reporting company	<input type="checkbox"/>	Emerging growth company	<input type="checkbox"/>
Northwest Pipeline LLC	Large accelerated filer	<input type="checkbox"/>	Accelerated filer	<input type="checkbox"/>	Non-accelerated filer	<input checked="" type="checkbox"/>	Smaller reporting company	<input type="checkbox"/>	Emerging growth company	<input type="checkbox"/>

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

The Williams Companies, Inc.	<input type="checkbox"/>
Transcontinental Gas Pipe Line Company, LLC	<input type="checkbox"/>
Northwest Pipeline LLC	<input type="checkbox"/>

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

The Williams Companies, Inc.	Yes	<input type="checkbox"/>	No	<input checked="" type="checkbox"/>
Transcontinental Gas Pipe Line Company, LLC	Yes	<input type="checkbox"/>	No	<input checked="" type="checkbox"/>
Northwest Pipeline LLC	Yes	<input type="checkbox"/>	No	<input checked="" type="checkbox"/>

Indicate the number of shares outstanding of each of the issuer’s classes of common stock, as of the latest practicable date.

	<b>October 30, 2025</b>
The Williams Companies, Inc.	1,221,218,867
Transcontinental Gas Pipe Line Company, LLC	None
Northwest Pipeline LLC	None

Both Transcontinental Gas Pipe Line Company, LLC and Northwest Pipeline LLC meet the conditions set forth in General Instructions H(1)(a) and (b) of Form 10-Q and are therefore filing this Form 10-Q with the reduced disclosure format specified in General Instructions H(2)(a), (b), and (c) of Form 10-Q.

This combined Form 10-Q is separately filed by The Williams Companies, Inc., Transcontinental Gas Pipe Line Company, LLC, and Northwest Pipeline LLC. Information contained herein relating to any individual registrant is filed by such registrant on its own behalf. Each registrant makes no representation as to information relating to the other registrants.

## FORM 10-Q

### TABLE OF CONTENTS

	<b>Page</b>
<a href="#">Part I. Financial Information</a>	<a href="#">8</a>
<a href="#">Item 1. Financial Statements</a>	<a href="#">8</a>
<a href="#">Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations</a>	<a href="#">54</a>
<a href="#">Item 3. Quantitative and Qualitative Disclosures About Market Risk</a>	<a href="#">81</a>
<a href="#">Item 4. Controls and Procedures</a>	<a href="#">82</a>
<a href="#">Part II. Other Information</a>	<a href="#">84</a>
<a href="#">Item 1. Legal Proceedings</a>	<a href="#">84</a>
<a href="#">Item 1A. Risk Factors</a>	<a href="#">85</a>
<a href="#">Item 2. Unregistered Sales of Equity Securities, Use of Proceeds, and Issuer Purchases of Equity Securities</a>	<a href="#">85</a>
<a href="#">Item 5. Other Information</a>	<a href="#">85</a>
<a href="#">Item 6. Exhibits</a>	<a href="#">86</a>

The reports, filings, and other public announcements of Williams, Transco, and NWP may contain or incorporate by reference statements that do not directly or exclusively relate to historical facts. Such statements are “forward-looking statements” within the meaning of Section 27A of the Securities Act and Section 21E of the Exchange Act. These forward-looking statements relate to anticipated financial performance, management’s plans and objectives for future operations, business prospects, outcomes of regulatory proceedings, market conditions, and other matters. Williams, Transco, and NWP make these forward-looking statements in reliance on the safe harbor protections provided under the Private Securities Litigation Reform Act of 1995, as applicable.

All statements, other than statements of historical facts, included in this report that address activities, events, or developments that Williams, Transco, and NWP expect, believe, or anticipate will exist or may occur in the future, are forward-looking statements. Forward-looking statements can be identified by various forms of words such as “anticipates,” “believes,” “seeks,” “could,” “may,” “should,” “continues,” “estimates,” “expects,” “forecasts,” “intends,” “might,” “goals,” “objectives,” “targets,” “planned,” “potential,” “projects,” “scheduled,” “will,” “assumes,” “guidance,” “outlook,” “in-service date,” or other similar expressions. These forward-looking statements are based on management’s beliefs and assumptions and on information currently available to management and include, among others, statements regarding:

- Levels of dividends to Williams’ stockholders;
- Future credit ratings of Transco, NWP, and Williams and its affiliates;
- Amounts and nature of future capital expenditures;
- Expansion and growth of business and operations;
- Expected in-service dates for capital projects;
- Financial condition and liquidity;
- Business strategy;
- Cash flow from operations or results of operations;
- Rate case filings;

- Seasonality of certain business components;
- Natural gas, natural gas liquids, and crude oil prices, supply, and demand;
- Demand for services.

Forward-looking statements are based on numerous assumptions, uncertainties, and risks that could cause future events or results to be materially different from those stated or implied in this report. Many of the factors that will determine these results are beyond Williams', Transco's, and NWP's ability to control or predict. Specific factors that could cause actual results to differ from results contemplated by the forward-looking statements include, among others, the following:

- Availability of supplies, market demand, and volatility of prices;
- Development and rate of adoption of alternative energy sources;
- The impact of existing and future laws and regulations, the regulatory environment, environmental matters, and litigation, as well as the ability and the ability of other energy companies with whom Williams, Transco, and NWP conduct or seek to conduct business, to obtain necessary permits and approvals, and the ability to achieve favorable rate proceeding outcomes;
- Exposure to the credit risk of customers and counterparties;
- Williams' ability to acquire new businesses and assets and successfully integrate those operations and assets into existing businesses as well as successfully expand facilities and consummate asset sales on acceptable terms;
- The ability to successfully identify, evaluate, and timely execute on capital projects and investment opportunities;
- The strength and financial resources of competitors and the effects of competition;
- The amount of cash distributions from and capital requirements of Williams' investments and joint ventures in which Williams participates;
- The ability of Williams to effectively execute on its financing plan;
- Increasing scrutiny and changing expectations from stakeholders with respect to environmental, social, and governance practices;
- The physical and financial risks associated with climate change;
- The impacts of operational and developmental hazards and unforeseen interruptions;
- The risks resulting from outbreaks or other public health crises;
- Risks associated with weather and natural phenomena, including climate conditions and physical damage to facilities;
- Acts of terrorism, cybersecurity incidents, and related disruptions;
- Williams' costs and funding obligations for defined benefit pension plans and other postretirement benefit plans, and Transco's and NWP's allocations regarding the same;
- Changes in maintenance and construction costs, as well as the ability to obtain sufficient construction-related inputs, including skilled labor;

- Inflation, interest rates, tariffs on foreign-made materials and goods (including steel and steel pipes) necessary to conduct business, and general economic conditions (including future disruptions and volatility in the global credit markets and the impact of these events on customers and suppliers);
- Risks related to financing, including restrictions stemming from debt agreements, future changes in credit ratings as determined by nationally recognized credit rating agencies, and the availability and cost of capital;
- The ability of the members of the Organization of Petroleum Exporting Countries (OPEC) and other oil exporting nations to agree to and maintain oil price and production controls and the impact on domestic production;
- Changes in the current geopolitical situation, including the Russian invasion of Ukraine and conflicts in the Middle East;
- Changes in U.S. governmental administration and policies;
- Whether Williams is able to pay current and expected levels of dividends;
- Additional risks described in Williams', Transco's, and NWP's SEC filings.

Given the uncertainties and risk factors that could cause Williams', Transco's, and NWP's actual results to differ materially from those contained in any forward-looking statement, Williams, Transco, and NWP caution investors not to unduly rely on these forward-looking statements. Williams, Transco, and NWP disclaim any obligations to, and do not intend to, update the above list or announce publicly the result of any revisions to any of the forward-looking statements to reflect future events or developments.

In addition to causing actual results to differ, the factors listed above and referred to below may cause Williams', Transco's, and NWP's intentions to change from those statements of intention set forth in this report. Such changes in intentions may also cause results to differ. Williams, Transco, and NWP may change intentions, at any time and without notice, based upon changes in such factors, assumptions, or otherwise.

Because forward-looking statements involve risks and uncertainties, Williams, Transco, and NWP caution that there are important factors, in addition to those listed above, that may cause actual results to differ materially from those contained in the forward-looking statements. For a detailed discussion of those factors, see Part I, Item 1A. Risk Factors in the Annual Report on Form 10-K for the year ended December 31, 2024, as filed with the SEC on February 25, 2025, as may be supplemented by disclosures in Part II, Item 1A. Risk Factors in subsequent Quarterly Reports on Form 10-Q.

## DEFINITIONS

The following is a listing of certain abbreviations, acronyms, and other industry terminology that may be used throughout this Form 10-Q.

### Measurements:

*Barrel or Bbl*: One barrel of petroleum products that equals 42 U.S. gallons

*Mbbls/d*: One thousand barrels per day

*Bcf*: One billion cubic feet of natural gas

*Bcf/d*: One billion cubic feet of natural gas per day

*MMcf/d*: One million cubic feet of natural gas per day

*British Thermal Unit (Btu)*: A unit of energy needed to raise the temperature of one pound of water by one degree Fahrenheit

*MMBtu*: One million British thermal units

*Dekatherms (Dth)*: A unit of energy equal to one million British thermal units

*Mdth/d*: One thousand dekatherms per day

*MMdth*: One million dekatherms or approximately one trillion British thermal units

*MMdth/d*: One million dekatherms per day

### Government and Regulatory:

*EPA*: Environmental Protection Agency

*Exchange Act, the*: Securities and Exchange Act of 1934, as amended

*FERC*: Federal Energy Regulatory Commission

*SEC*: Securities and Exchange Commission

*Securities Act, the*: Securities Act of 1933, as amended

### Other:

*Note*: References to numerical notes refer to the Combined Notes to Financial Statements.

*EBITDA*: Earnings before interest, taxes, depreciation, depletion, and amortization

*Fractionation*: The process by which a mixed stream of natural gas liquids is separated into constituent products, such as ethane, propane, and butane

*GAAP*: U.S. generally accepted accounting principles

*LNG*: Liquefied natural gas; natural gas which has been liquefied at cryogenic temperatures

*MVC*: Minimum volume commitments

*NGLs*: Natural gas liquids; natural gas liquids result from natural gas processing and crude oil refining and are used as petrochemical feedstocks, heating fuels, and gasoline additives, among other applications.

*Equity NGL margins*: NGL revenues less Btu replacement cost, plant fuel, transportation, and fractionation

*Registrants*: The Williams Companies, Inc. (Williams), and Williams' wholly owned subsidiaries Transcontinental Gas Pipe Line Company, LLC (Transco) and Northwest Pipeline LLC (NWP) are each individually referred to as a Registrant and collectively as the Registrants.

*Appalachia Midstream Investments:* Williams' equity-method investments with an approximate average 66 percent interest in multiple gas gathering systems in the Marcellus Shale region

*Crowheart Acquisition:* On November 1, 2024, Williams closed on the acquisition of Crowheart Energy, LLC, resulting in more than a 90 percent ownership interest in certain crude oil and natural gas properties in the Wamsutter basin in Wyoming. Prior to this acquisition, Williams held a 75 percent undivided interest in each well's working interest.

*Discovery Acquisition:* On August 1, 2024, Williams closed on the acquisition of the remaining 40 percent interest in Discovery Producer Services, LLC (Discovery) which operates a natural gas gathering and transportation system in the Gulf of America and processing and fractionation facilities in Louisiana, along with certain other assets.

*Gulf Coast Storage Acquisition:* On January 3, 2024, Williams closed on the acquisition of 100 percent of both Hartree Cardinal Gas, LLC and Hartree Natural Gas Storage, LLC (collectively, "Hartree"), which own natural gas storage facilities and pipelines in Louisiana and Mississippi.

**PART I****Item 1. Financial Statements**

	<b>Page</b>
<b><u>Williams:</u></b>	
<a href="#">Consolidated Statements of Income – Three and Nine Months Ended September 30, 2025 and 2024</a>	<a href="#">9</a>
<a href="#">Consolidated Statements of Comprehensive Income (Loss) – Three and Nine Months Ended September 30, 2025 and 2024</a>	<a href="#">10</a>
<a href="#">Consolidated Balance Sheets – September 30, 2025 and December 31, 2024</a>	<a href="#">11</a>
<a href="#">Consolidated Statements of Changes in Equity – Three and Nine Months Ended September 30, 2025 and 2024</a>	<a href="#">12</a>
<a href="#">Consolidated Statements of Cash Flows – Nine Months Ended September 30, 2025 and 2024</a>	<a href="#">14</a>
<b><u>Transco:</u></b>	
<a href="#">Statements of Net Income – Three and Nine Months Ended September 30, 2025 and 2024</a>	<a href="#">15</a>
<a href="#">Balance Sheets – September 30, 2025 and December 31, 2024</a>	<a href="#">16</a>
<a href="#">Statements of Changes in Member’s Equity – Three and Nine Months Ended September 30, 2025 and 2024</a>	<a href="#">17</a>
<a href="#">Statements of Cash Flows – Nine Months Ended September 30, 2025 and 2024</a>	<a href="#">18</a>
<b><u>NWP:</u></b>	
<a href="#">Statements of Net Income – Three and Nine Months Ended September 30, 2025 and 2024</a>	<a href="#">19</a>
<a href="#">Balance Sheets – September 30, 2025 and December 31, 2024</a>	<a href="#">20</a>
<a href="#">Statements of Changes in Member’s Equity – Three and Nine Months Ended September 30, 2025 and 2024</a>	<a href="#">21</a>
<a href="#">Statements of Cash Flows – Nine Months Ended September 30, 2025 and 2024</a>	<a href="#">22</a>
<a href="#">Combined Notes to Financial Statements</a>	<a href="#">23</a>

**The Williams Companies, Inc.**  
**Consolidated Statement of Income**  
**(Unaudited)**

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2025	2024	2025	2024
(Millions, except per-share amounts)				
<b>Revenues:</b>				
Service revenues	\$ 2,121	\$ 1,911	\$ 6,165	\$ 5,653
Service revenues – commodity consideration	45	34	141	82
Product sales	701	703	2,416	2,158
Net gain (loss) from commodity derivatives	56	5	30	(133)
Total revenues	2,923	2,653	8,752	7,760
<b>Costs and expenses:</b>				
Product costs	471	517	1,560	1,467
Net processing commodity expenses	14	7	46	29
Operating and maintenance expenses	583	580	1,697	1,613
Depreciation, depletion, and amortization expenses	564	566	1,754	1,654
Selling, general, and administrative expenses	168	170	530	520
Other (income) expense – net	14	(25)	17	(69)
Total costs and expenses	1,814	1,815	5,604	5,214
Operating income (loss)	1,109	838	3,148	2,546
Equity earnings (losses)	152	147	449	431
Other investing income (loss) – net	19	290	31	332
Interest expense	(372)	(338)	(1,071)	(1,026)
Other income (expense) – net	21	31	51	95
Income (loss) before income taxes	929	968	2,608	2,378
Less: Provision (benefit) for income taxes	246	227	613	549
Net income (loss)	683	741	1,995	1,829
Less: Net income (loss) attributable to noncontrolling interests	36	35	111	90
Net income (loss) attributable to The Williams Companies, Inc.	647	706	1,884	1,739
Less: Preferred stock dividends	1	1	2	2
Net income (loss) available to common stockholders	\$ 646	\$ 705	\$ 1,882	\$ 1,737
<b>Basic earnings (loss) per common share:</b>				
Net income (loss) available to common stockholders	\$ .53	\$ .58	\$ 1.54	\$ 1.43
Weighted-average shares (millions)	1,222	1,220	1,221	1,219
<b>Diluted earnings (loss) per common share:</b>				
Net income (loss) available to common stockholders	\$ .53	\$ .58	\$ 1.54	\$ 1.42
Weighted-average shares (millions)	1,225	1,223	1,224	1,222

See the Combined Notes to Financial Statements.

**The Williams Companies, Inc.**  
**Consolidated Statement of Comprehensive Income (Loss)**  
**(Unaudited)**

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2025	2024	2025	2024
	(Millions)			
Net income (loss)	\$ 683	\$ 741	\$ 1,995	\$ 1,829
Other comprehensive income (loss):				
Designated interest rate cash flow hedging activities:				
Net unrealized gain (loss) from derivative instruments, net of taxes of \$— and \$(1) in 2025 and \$4 and \$(1) in 2024	—	(13)	3	2
Reclassifications into earnings of net derivative instruments (gain) loss, net of taxes of \$1 and \$1 in 2025 and \$— and \$— in 2024	(1)	—	(2)	(1)
Pension and other postretirement benefits:				
Amortization of actuarial (gain) loss and net actuarial loss from settlements included in net periodic benefit cost (credit), net of taxes of \$2 and \$2 in 2025 and \$— and \$— in 2024	(3)	—	(4)	(1)
Other comprehensive income (loss)	(4)	(13)	(3)	—
Comprehensive income (loss)	679	728	1,992	1,829
Less: Comprehensive income (loss) attributable to noncontrolling interests	36	35	111	90
Comprehensive income (loss) attributable to The Williams Companies, Inc.	<u>\$ 643</u>	<u>\$ 693</u>	<u>\$ 1,881</u>	<u>\$ 1,739</u>

See the Combined Notes to Financial Statements.

**The Williams Companies, Inc.**  
**Consolidated Balance Sheet**  
**(Unaudited)**

	September 30, 2025	December 31, 2024
	(Millions, except per-share amounts)	
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$ 70	\$ 60
Trade accounts and other receivables (net of allowance of (\$1) at September 30, 2025 and December 31, 2024)	1,480	1,863
Inventories	339	279
Derivative assets	157	267
Other current assets and deferred charges	225	192
Total current assets	2,271	2,661
Investments	4,188	4,140
Property, plant, and equipment	60,305	57,395
Accumulated depreciation, depletion, and amortization	(19,920)	(18,703)
Property, plant, and equipment – net	40,385	38,692
Intangible assets – net	7,004	7,209
Regulatory assets, deferred charges, and other	1,888	1,830
Total assets	\$ 55,736	\$ 54,532
<b>LIABILITIES AND EQUITY</b>		
Current liabilities:		
Accounts payable	\$ 1,406	\$ 1,613
Derivative liabilities	101	164
Other current liabilities	1,472	1,360
Commercial paper	170	455
Long-term debt due within one year	2,228	1,720
Total current liabilities	5,377	5,312
Long-term debt	25,589	24,736
Deferred income tax liabilities	4,826	4,376
Regulatory liabilities, deferred income, and other	5,084	5,268
Contingent liabilities and commitments (Note 10)		
Equity:		
Stockholders' equity:		
Preferred stock (\$1 par value; 30 million shares authorized at September 30, 2025 and December 31, 2024; 35 thousand shares issued at September 30, 2025 and December 31, 2024)	35	35
Common stock (\$1 par value; 1,470 million shares authorized at September 30, 2025 and December 31, 2024; 1,261 million shares issued at September 30, 2025 and 1,258 million shares issued at December 31, 2024)	1,261	1,258
Capital in excess of par value	24,656	24,643
Retained deficit	(12,354)	(12,396)
Accumulated other comprehensive income (loss)	102	76
Treasury stock, at cost (39 million shares at September 30, 2025 and December 31, 2024 of common stock)	(1,180)	(1,180)
Total stockholders' equity	12,520	12,436
Noncontrolling interests in consolidated subsidiaries	2,340	2,404
Total equity	14,860	14,840
Total liabilities and equity	\$ 55,736	\$ 54,532

See the Combined Notes to Financial Statements.

**The Williams Companies, Inc.**  
**Consolidated Statement of Changes in Equity**  
**(Unaudited)**

	The Williams Companies, Inc. Stockholders									
	Preferred Stock	Common Stock	Capital in Excess of Par Value	Retained Deficit	AOCI*	Treasury Stock	Total Stockholders' Equity	Noncontrolling Interests	Total Equity	
	(Millions)									
<b>Balance at June 30, 2025</b>	\$ 35	\$ 1,260	\$ 24,633	\$ (12,387)	\$ 77	\$ (1,180)	\$ 12,438	\$ 2,367	\$ 14,805	
Net income (loss)	—	—	—	647	—	—	647	36	683	
Other comprehensive income (loss)	—	—	—	—	(4)	—	(4)	—	(4)	
Cash dividends – common stock (\$0.50 per share)	—	—	—	(611)	—	—	(611)	—	(611)	
Stock-based compensation and related common stock issuances, net of tax	—	1	23	—	—	—	24	—	24	
Dividends and distributions to noncontrolling interests	—	—	—	—	—	—	—	(66)	(66)	
Contributions from noncontrolling interests	—	—	—	—	—	—	—	3	3	
Other	—	—	—	(3)	29	—	26	—	26	
Net increase (decrease) in equity	—	1	23	33	25	—	82	(27)	55	
<b>Balance at September 30, 2025</b>	<u>\$ 35</u>	<u>\$ 1,261</u>	<u>\$ 24,656</u>	<u>\$ (12,354)</u>	<u>\$ 102</u>	<u>\$ (1,180)</u>	<u>\$ 12,520</u>	<u>\$ 2,340</u>	<u>\$ 14,860</u>	
<b>Balance at June 30, 2024</b>	\$ 35	\$ 1,258	\$ 24,589	\$ (12,419)	\$ 13	\$ (1,180)	\$ 12,296	\$ 2,450	\$ 14,746	
Net income (loss)	—	—	—	706	—	—	706	35	741	
Other comprehensive income (loss)	—	—	—	—	(13)	—	(13)	—	(13)	
Cash dividends – common stock (\$0.475 per share)	—	—	—	(579)	—	—	(579)	—	(579)	
Stock-based compensation and related common stock issuances, net of tax	—	—	22	—	—	—	22	—	22	
Dividends and distributions to noncontrolling interests	—	—	—	—	—	—	—	(48)	(48)	
Other	—	—	—	(4)	—	—	(4)	—	(4)	
Net increase (decrease) in equity	—	—	22	123	(13)	—	132	(13)	119	
<b>Balance at September 30, 2024</b>	<u>\$ 35</u>	<u>\$ 1,258</u>	<u>\$ 24,611</u>	<u>\$ (12,296)</u>	<u>\$ —</u>	<u>\$ (1,180)</u>	<u>\$ 12,428</u>	<u>\$ 2,437</u>	<u>\$ 14,865</u>	

\* Accumulated Other Comprehensive Income (Loss)

See the Combined Notes to Financial Statements.

**The Williams Companies, Inc.**  
**Consolidated Statement of Changes in Equity (Continued)**  
**(Unaudited)**

	The Williams Companies, Inc. Stockholders									
	Preferred Stock	Common Stock	Capital in Excess of Par Value	Retained Deficit	AOCI*	Treasury Stock	Total Stockholders' Equity	Noncontrolling Interests	Total Equity	
	(Millions)									
<b>Balance at December 31, 2024</b>	\$ 35	\$ 1,258	\$ 24,643	\$ (12,396)	\$ 76	\$ (1,180)	\$ 12,436	\$ 2,404	\$ 14,840	
Net income (loss)	—	—	—	1,884	—	—	1,884	111	1,995	
Other comprehensive income (loss)	—	—	—	—	(3)	—	(3)	—	(3)	
Cash dividends – common stock (\$1.50 per share)	—	—	—	(1,832)	—	—	(1,832)	—	(1,832)	
Stock-based compensation and related common stock issuances, net of tax	—	3	13	—	—	—	16	—	16	
Dividends and distributions to noncontrolling interests	—	—	—	—	—	—	—	(197)	(197)	
Contributions from noncontrolling interests	—	—	—	—	—	—	—	22	22	
Other	—	—	—	(10)	29	—	19	—	19	
Net increase (decrease) in equity	—	3	13	42	26	—	84	(64)	20	
<b>Balance at September 30, 2025</b>	<u>\$ 35</u>	<u>\$ 1,261</u>	<u>\$ 24,656</u>	<u>\$ (12,354)</u>	<u>\$ 102</u>	<u>\$ (1,180)</u>	<u>\$ 12,520</u>	<u>\$ 2,340</u>	<u>\$ 14,860</u>	
<b>Balance at December 31, 2023</b>	\$ 35	\$ 1,256	\$ 24,578	\$ (12,287)	\$ —	\$ (1,180)	\$ 12,402	\$ 2,489	\$ 14,891	
Net income (loss)	—	—	—	1,739	—	—	1,739	90	1,829	
Cash dividends – common stock \$1.425 per share)	—	—	—	(1,737)	—	—	(1,737)	—	(1,737)	
Stock-based compensation and related common stock issuances, net of tax	—	2	33	—	—	—	35	—	35	
Dividends and distributions to noncontrolling interests	—	—	—	—	—	—	—	(178)	(178)	
Contributions from noncontrolling interests	—	—	—	—	—	—	—	36	36	
Other	—	—	—	(11)	—	—	(11)	—	(11)	
Net increase (decrease) in equity	—	2	33	(9)	—	—	26	(52)	(26)	
<b>Balance at September 30, 2024</b>	<u>\$ 35</u>	<u>\$ 1,258</u>	<u>\$ 24,611</u>	<u>\$ (12,296)</u>	<u>\$ —</u>	<u>\$ (1,180)</u>	<u>\$ 12,428</u>	<u>\$ 2,437</u>	<u>\$ 14,865</u>	

\* Accumulated Other Comprehensive Income (Loss)

See the Combined Notes to Financial Statements.

**The Williams Companies, Inc.**  
**Consolidated Statement of Cash Flows**  
**(Unaudited)**

	Nine Months Ended September 30,	
	2025	2024
	(Millions)	
<b>OPERATING ACTIVITIES:</b>		
Net income (loss)	\$ 1,995	\$ 1,829
Adjustments to reconcile to net cash provided (used) by operating activities:		
Depreciation, depletion, and amortization	1,754	1,654
Provision (benefit) for deferred income taxes	442	467
Equity (earnings) losses	(449)	(431)
Distributions from equity-method investees	600	580
Net unrealized (gain) loss from commodity derivative instruments	(55)	210
Gain on disposition of equity-method investments (Note 3)	—	(149)
Gain on remeasurement of equity-method investments (Note 3)	—	(127)
Inventory write-downs	5	8
Amortization of stock-based awards	70	69
Cash provided (used) by changes in current assets and liabilities:		
Accounts receivable	384	367
Inventories	(66)	(6)
Other current assets and deferred charges	(43)	(16)
Accounts payable	(359)	(317)
Other current liabilities	95	(108)
Changes in current and noncurrent commodity derivative assets and liabilities	77	(74)
Other, including changes in noncurrent assets and liabilities	(128)	(200)
Net cash provided (used) by operating activities	<u>4,322</u>	<u>3,756</u>
<b>FINANCING ACTIVITIES:</b>		
Proceeds from (payments of) commercial paper – net	(284)	(723)
Proceeds from long-term debt	2,994	3,594
Payments of long-term debt	(1,733)	(2,286)
Payments for debt issuance costs	(29)	(31)
Proceeds from issuance of common stock	9	8
Common dividends paid	(1,832)	(1,737)
Dividends and distributions paid to noncontrolling interests	(197)	(178)
Contributions from noncontrolling interests	22	36
Other – net	(60)	(34)
Net cash provided (used) by financing activities	<u>(1,110)</u>	<u>(1,351)</u>
<b>INVESTING ACTIVITIES:</b>		
Property, plant, and equipment:		
Capital expenditures (1)	(2,938)	(1,805)
Dispositions – net	(80)	(73)
Purchases of businesses, net of cash acquired (Note 3)	(1)	(1,995)
Proceeds from dispositions of equity-method investments (Note 3)	—	161
Purchases of and contributions to equity-method investments	(192)	(101)
Other – net	9	20
Net cash provided (used) by investing activities	<u>(3,202)</u>	<u>(3,793)</u>
Increase (decrease) in cash and cash equivalents	10	(1,388)
Cash and cash equivalents at beginning of year	60	2,150
Cash and cash equivalents at end of period	<u>\$ 70</u>	<u>\$ 762</u>
(1) Increases to property, plant, and equipment	\$ (3,079)	\$ (1,840)
Changes in related accounts payable and accrued liabilities	141	35
Capital expenditures	<u>\$ (2,938)</u>	<u>\$ (1,805)</u>

See the Combined Notes to Financial Statements.

**Transcontinental Gas Pipe Line Company, LLC**  
**Statement of Net Income**  
**(Unaudited)**

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2025	2024	2025	2024
	(Millions)			
<b>Revenues:</b>				
Natural gas transportation service revenues	\$ 750	\$ 663	\$ 2,134	\$ 1,949
Natural gas storage service revenues	51	52	169	148
Natural gas product sales	37	26	81	72
Other service revenues	6	5	21	19
Total revenues	844	746	2,405	2,188
<b>Costs and expenses:</b>				
Natural gas product costs	37	26	81	72
Operating and maintenance expenses	131	138	372	376
Selling, general, and administrative expenses	56	56	166	159
Depreciation and amortization expenses	111	145	426	410
Taxes, other than income taxes	30	28	91	85
Other (income) expense – net	4	(13)	25	(38)
Total costs and expenses	369	380	1,161	1,064
Operating income (loss)	475	366	1,244	1,124
Interest expense	(82)	(82)	(244)	(243)
Interest income	8	14	23	47
Allowance for equity and borrowed funds used during construction (AFUDC)	10	23	25	73
Other income (expense) – net	(1)	(2)	(3)	(5)
Net income (loss)	\$ 410	\$ 319	\$ 1,045	\$ 996

See the Combined Notes to Financial Statements.

**Transcontinental Gas Pipe Line Company, LLC**  
**Balance Sheet**  
**(Unaudited)**

	<u>September 30,</u> 2025	<u>December 31,</u> 2024
(Millions)		
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$ —	\$ —
Trade accounts and other receivables:		
Advances to affiliate	498	638
Trade	272	250
Affiliates	7	24
Other	18	12
Inventories	87	81
Regulatory assets	121	74
Other current assets and deferred charges	19	24
Total current assets	1,022	1,103
Property, plant and equipment	20,650	20,044
Accumulated depreciation and amortization	(6,299)	(5,941)
Property, plant, and equipment – net	14,351	14,103
Regulatory assets	269	320
Deferred charges and other	478	405
Total assets	\$ 16,120	\$ 15,931
<b>LIABILITIES AND MEMBER’S EQUITY</b>		
Current liabilities:		
Payables:		
Trade	\$ 224	\$ 258
Affiliates	48	55
Regulatory liabilities	80	58
Accrued Interest	50	76
Taxes, other than income taxes	61	27
Reserve for rate matters	123	—
Other current liabilities	93	78
Asset retirement obligations	42	22
Long-term debt due within one year	1,044	35
Total current liabilities	1,765	609
Long-term debt	4,170	5,200
Regulatory liabilities	920	976
Asset retirement obligations	568	593
Deferred income and other	254	248
Contingent liabilities and commitments (Note 10)		
Member’s equity:		
Member’s capital	5,088	5,088
Retained earnings	3,355	3,217
Total member’s equity	8,443	8,305
Total liabilities and member’s equity	\$ 16,120	\$ 15,931

See the Combined Notes to Financial Statements.

**Transcontinental Gas Pipe Line Company, LLC**  
**Statement of Changes in Member's Equity**  
**(Unaudited)**

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2025	2024	2025	2024
	(Millions)			
<b>Member's Capital:</b>				
Balance at beginning and end of period	\$ 5,088	\$ 5,088	\$ 5,088	\$ 5,088
<b>Retained Earnings:</b>				
Balance at beginning of period	3,246	3,076	3,217	3,049
Net income	410	319	1,045	996
Cash distributions to parent	(301)	(180)	(907)	(830)
Balance at end of period	3,355	3,215	3,355	3,215
Total Member's Equity	<u>\$ 8,443</u>	<u>\$ 8,303</u>	<u>\$ 8,443</u>	<u>\$ 8,303</u>

See the Combined Notes to Financial Statements.

**Transcontinental Gas Pipe Line Company, LLC**  
**Statement of Cash Flows**  
**(Unaudited)**

	Nine Months Ended September 30,	
	2025	2024
	(Millions)	
<b>OPERATING ACTIVITIES:</b>		
Net income (loss)	\$ 1,045	\$ 996
Adjustments to reconcile net cash provided (used) by operating activities:		
Depreciation and amortization	426	410
Allowance for equity funds used during construction (equity AFUDC)	(21)	(59)
Cash provided (used) by changes in current assets and liabilities:		
Affiliate receivables	17	3
Trade and other accounts receivable	(28)	16
Inventories	(6)	2
Regulatory assets	(47)	8
Other current assets and deferred charges	5	(4)
Trade accounts payable	6	(8)
Affiliate payables	(7)	(6)
Other current liabilities	174	(69)
Other, including changes in noncurrent assets and liabilities	(34)	(4)
Net cash provided (used) by operating activities	<u>1,530</u>	<u>1,285</u>
<b>FINANCING ACTIVITIES:</b>		
Proceeds from other financing obligations	2	2
Payments on other financing obligations	(26)	(23)
Cash distributions to parent	(907)	(830)
Net cash provided (used) by financing activities	<u>(931)</u>	<u>(851)</u>
<b>INVESTING ACTIVITIES:</b>		
Property, plant, and equipment:		
Capital expenditures (1)	(663)	(838)
Contributions and advances for construction costs	25	12
Dispositions - net	(82)	(79)
Advances to affiliate - net	140	469
Purchase of asset retirement obligations trust investments	(45)	(17)
Proceeds from sale of asset retirement obligations trust investments	26	19
Net cash provided (used) by investing activities	<u>(599)</u>	<u>(434)</u>
Increase (decrease) in cash and cash equivalents	—	—
Cash and cash equivalents at beginning of year	—	—
Cash and cash equivalents at end of period	<u>\$ —</u>	<u>\$ —</u>
(1) Increase to property, plant, and equipment, exclusive of equity AFUDC	<u>\$ (619)</u>	<u>\$ (868)</u>
Changes in related accounts payable and accrued liabilities	(44)	30
Capital expenditures	<u>\$ (663)</u>	<u>\$ (838)</u>

See the Combined Notes to Financial Statements.

**Northwest Pipeline LLC**  
**Statement of Net Income**  
**(Unaudited)**

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2025	2024	2025	2024
(Millions)				
<b>Revenues:</b>				
Natural gas transportation service revenues	\$ 108	\$ 101	\$ 320	\$ 310
Natural gas storage service revenues	3	3	11	11
Other service revenues	3	3	7	8
Total revenues	114	107	338	329
<b>Costs and expenses:</b>				
Operating and maintenance expenses	28	28	73	73
Selling, general, and administrative expenses	13	13	37	37
Depreciation and amortization expenses	29	28	88	82
Taxes, other than income taxes	3	4	11	11
Other (income) expense - net	(6)	(5)	(16)	(14)
Total costs and expenses	67	68	193	189
Operating income (loss)	47	39	145	140
Interest expense	(7)	(7)	(21)	(21)
Allowance for equity and borrowed funds used during construction (AFUDC)	3	4	7	8
Other income (expense) – net	1	2	4	7
Net income (loss)	<u>\$ 44</u>	<u>\$ 38</u>	<u>\$ 135</u>	<u>\$ 134</u>

See the Combined Notes to Financial Statements.

**Northwest Pipeline LLC**  
**Balance Sheet**  
**(Unaudited)**

	<u>September 30,</u> 2025	<u>December 31,</u> 2024
(Millions)		
<b>ASSETS</b>		
Current Assets:		
Cash and cash equivalents	\$ —	\$ —
Trade accounts and other receivables:		
Advances to affiliate	70	—
Trade	37	39
Affiliates	—	—
Other	1	2
Inventories	9	9
Regulatory assets	3	6
Other current assets and deferred charges	4	6
Total current assets	124	62
Property, plant and equipment	4,392	4,218
Accumulated depreciation and amortization	(2,153)	(2,089)
Property, plant, and equipment – net	2,239	2,129
Regulatory assets	71	49
Deferred charges and other	32	29
Total assets	\$ 2,466	\$ 2,269
<b>LIABILITIES AND MEMBER’S EQUITY</b>		
Current Liabilities:		
Payables:		
Advances from affiliate	\$ —	\$ 26
Trade	66	48
Affiliates	9	12
Regulatory liabilities	20	20
Exchange gas payable	3	10
Accrued interest	12	6
Other current liabilities	22	18
Long-term debt due within one year	85	85
Total current liabilities	217	225
Long-term debt	498	497
Regulatory liabilities	223	233
Asset retirement obligations	150	144
Deferred income and other	5	7
Contingent liabilities and commitments (Note 10)		
Member’s Equity:		
Member’s capital	1,255	1,074
Retained earnings	118	89
Total member’s equity	1,373	1,163
Total liabilities and member’s equity	\$ 2,466	\$ 2,269

See the Combined Notes to Financial Statements.

**Northwest Pipeline LLC**  
**Statement of Changes in Member's Equity**  
**(Unaudited)**

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2025	2024	2025	2024
	(Millions)			
<b>Member's Capital:</b>				
Balance at beginning of period	\$ 1,205	\$ 1,074	\$ 1,074	\$ 1,074
Capital contributions from parent	50	—	181	—
Balance at end of period	1,255	1,074	1,255	1,074
<b>Retained Earnings:</b>				
Balance at beginning of period	116	79	89	59
Net income	44	38	135	134
Cash distributions to parent	(42)	(37)	(106)	(113)
Balance at end of period	118	80	118	80
<b>Total Member's Equity</b>	<b>\$ 1,373</b>	<b>\$ 1,154</b>	<b>\$ 1,373</b>	<b>\$ 1,154</b>

See the Combined Notes to Financial Statements.

**Northwest Pipeline LLC**  
**Statement of Cash Flows**  
**(Unaudited)**

	Nine Months Ended September 30,	
	2025	2024
	(Millions)	
<b>OPERATING ACTIVITIES:</b>		
Net income (loss)	\$ 135	\$ 134
Adjustments to reconcile net cash provided (used) by operating activities:		
Depreciation and amortization	88	82
Allowance for equity funds used during construction (equity AFUDC)	(6)	(7)
Cash provided (used) by changes in current assets and liabilities:		
Trade and other accounts receivable	3	6
Other current assets and deferred charges	1	—
Trade accounts payable	(6)	(4)
Affiliate payables	(3)	(3)
Other current liabilities	9	15
Other, including changes in noncurrent assets and liabilities	(40)	(23)
Net cash provided (used) by operating activities	<u>181</u>	<u>200</u>
<b>FINANCING ACTIVITIES:</b>		
Cash distributions to parent	(106)	(113)
Cash contributions from parent	181	—
Advances from affiliate, net	(26)	—
Net cash provided (used) by financing activities	<u>49</u>	<u>(113)</u>
<b>INVESTING ACTIVITIES:</b>		
Property, plant, and equipment:		
Capital expenditures (1)	(149)	(178)
Contributions and advances for construction costs	6	5
Dispositions - net	(17)	(9)
Advances to affiliate - net	(70)	95
Net cash provided (used) by investing activities	<u>(230)</u>	<u>(87)</u>
Increase (decrease) in cash and cash equivalents	—	—
Cash and cash equivalents at beginning of year	—	—
Cash and cash equivalents at end of period	<u>\$ —</u>	<u>\$ —</u>
<hr/>		
(1) Increases to property, plant, and equipment, exclusive of equity AFUDC	\$ (170)	\$ (213)
Changes in related accounts payable and accrued liabilities	21	35
Capital expenditures	<u>\$ (149)</u>	<u>\$ (178)</u>

See the Combined Notes to Financial Statements.

**Index of Combined Notes to Financial Statements**

The Combined Notes to Financial Statements include information for multiple registrants, specifically The Williams Companies, Inc. (Williams), as well as Transcontinental Gas Pipe Line Company, LLC (Transco) and Northwest Pipeline LLC (NWP), both of which are wholly owned subsidiaries of Williams. References to subsidiaries by name, including equity-method investees, Transco, and NWP, refer exclusively to those businesses and operations.

The following list indicates the Registrants to which each of the combined notes apply. Specific disclosures within each combined note may apply to all Registrants unless indicated otherwise.

<b>Note</b>	<b>Registrant</b>	<b>Page</b>
<a href="#">Note 1 – General, Description of Business, and Basis of Presentation</a>	Williams, Transco, NWP	<a href="#">23</a>
<a href="#">Note 2 – Variable Interest Entities</a>	Williams	<a href="#">26</a>
<a href="#">Note 3 – Acquisitions and Divestitures</a>	Williams	<a href="#">27</a>
<a href="#">Note 4 – Related Party Transactions</a>	Transco, NWP	<a href="#">30</a>
<a href="#">Note 5 – Revenue Recognition</a>	Williams, Transco, NWP	<a href="#">32</a>
<a href="#">Note 6 – Provision (Benefit) for Income Taxes</a>	Williams	<a href="#">37</a>
<a href="#">Note 7 – Debt and Banking Arrangements</a>	Williams, Transco, NWP	<a href="#">37</a>
<a href="#">Note 8 – Fair Value Measurements and Guarantees</a>	Williams, Transco, NWP	<a href="#">39</a>
<a href="#">Note 9 – Commodity Derivatives</a>	Williams	<a href="#">41</a>
<a href="#">Note 10 – Contingencies and Commitments</a>	Williams, Transco, NWP	<a href="#">43</a>
<a href="#">Note 11 – Segment Disclosures</a>	Williams, Transco, NWP	<a href="#">47</a>
<a href="#">Note 12 – Subsequent Events</a>	Williams	<a href="#">52</a>

**Note 1 – General, Description of Business, and Basis of Presentation**

**General**

The accompanying interim financial statements do not include all the notes in the annual financial statements and, therefore, should be read in conjunction with the financial statements and combined notes thereto for the year ended December 31, 2024, in the Annual Report on Form 10-K. The accompanying unaudited financial statements include all normal recurring adjustments and others that, in the opinion of management, are necessary to present fairly the interim financial statements.

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying combined notes. Actual results could differ from those estimates.

**Description of Business**

***Williams***

Williams is a Delaware corporation whose common stock is listed and traded on the New York Stock Exchange. Its operations are located in the United States and are presented within the following reportable segments: Transmission, Power & Gulf, Northeast G&P, West, and Gas & NGL Marketing Services, consistent with the manner in which Williams’ Chief Executive Officer, the chief operating decision maker (CODM), evaluates performance and allocates resources. All remaining business activities, including upstream operations, certain new energy ventures, and corporate activities, are included in Other.

Transmission, Power & Gulf is comprised of interstate natural gas pipelines and their related natural gas storage facilities including Transco, NWP, and MountainWest Pipelines Holding LLC (MountainWest) and a 50 percent equity-method investment in Gulfstream Natural Gas System, L.L.C. (Gulfstream); natural gas gathering and processing and crude oil production handling and transportation assets in the Gulf Coast region, including Discovery, a former 60 percent equity-method investment in which Williams acquired the remaining ownership interest in August 2024 (see Note 3 – Acquisitions and Divestitures) and a 51 percent interest in Gulfstar One LLC (Gulfstar One) (a consolidated variable interest entity, or VIE); and natural gas storage facilities and pipelines providing services in north Texas, and also in Louisiana and Mississippi related to the January 2024 Gulf Coast Storage Acquisition (see Note 3 – Acquisitions and Divestitures). Transmission, Power & Gulf also includes power innovation projects under development that will deliver speed-to-market solutions in grid-constrained markets. This segment was formerly referred to as Transmission & Gulf of America.

Northeast G&P is comprised of Williams' midstream gathering, processing, and fractionation businesses in the Marcellus Shale region primarily in Pennsylvania and New York, and the Utica Shale region of eastern Ohio, as well as a 65 percent interest in Ohio Valley Midstream LLC (Northeast JV) (a consolidated VIE) which operates in West Virginia, Ohio, and Pennsylvania, a 66 percent interest in Cardinal Gas Services, L.L.C. (Cardinal) (a consolidated VIE) which operates in Ohio, a 50 percent equity-method investment in Blue Racer Midstream LLC (Blue Racer), and Appalachia Midstream Investments.

West is comprised of Williams' gas gathering, processing, and treating operations in the Rocky Mountain region of Colorado and Wyoming, the Barnett Shale region of north-central Texas, the Eagle Ford Shale region of south Texas, the Haynesville Shale region of east Texas and northwest Louisiana, the Mid-Continent region which includes the Anadarko and Permian basins, and the Denver-Julesberg Basin (DJ Basin) of Colorado. This segment also includes Williams' NGL storage facilities, an undivided 50 percent interest in an NGL fractionator near Conway, Kansas, and a 50 percent equity-method investment in Overland Pass Pipeline Company LLC (OPPL).

Gas & NGL Marketing Services is comprised of Williams' NGL and natural gas marketing and trading operations, which include risk management and transactions related to the storage and transportation of natural gas and NGLs on strategically positioned assets.

#### ***Transco***

Transco is an interstate natural gas transmission company that owns and operates a natural gas pipeline system extending from Texas, Louisiana, Mississippi and the Gulf of America through Alabama, Georgia, South Carolina, North Carolina, Virginia, Maryland, Delaware, Pennsylvania, and New Jersey to the New York City metropolitan area. The system serves customers in Texas and the 12 southeast and Atlantic seaboard states mentioned above, including major metropolitan areas in Georgia, Washington D.C., Maryland, North Carolina, New York, New Jersey, and Pennsylvania. Transco is a single-member limited liability company, and as such, single-member losses are limited to the amount of its investment.

#### ***NWP***

NWP owns and operates an interstate pipeline system for the mainline transmission of natural gas. This system extends from the San Juan Basin in northwestern New Mexico and southwestern Colorado through Colorado, Utah, Wyoming, Idaho, Oregon, and Washington to a point on the Canadian border near Sumas, Washington. NWP is a single-member limited liability company, and as such, single-member losses are limited to the amount of its investment.

**Basis of Presentation****Reclassifications**

Certain prior-year amounts for Transco and NWP have been reclassified to conform to the current year's presentation. These reclassifications had no impact on Transco's or NWP's *Net income (loss)*, working capital, cash flows, or *Total Member's Equity* previously reported.

**Accounting Standards Issued But Not Yet Adopted**

In December 2023, the Financial Accounting Standards Board (FASB) issued Accounting Standard Update (ASU) 2023-09, *Income Taxes: Improvements to Income Tax Disclosures*, which requires disclosure of specific categories in the rate reconciliation and additional information for reconciling items that meet a quantitative threshold. This ASU is effective for annual periods beginning after December 15, 2024. The adoption of ASU 2023-09 is not expected to have a material impact on the financial statements.

In November 2024, the FASB issued ASU 2024-03, *Income Statement - Reporting Comprehensive Income - Expense Disaggregation Disclosures*, which requires public entities to disclose additional information in the notes to financial statements for certain types of expenses (including purchases of inventory, employee compensation, depreciation, amortization, and depletion) in commonly presented expense captions (such as cost of sales, or selling, general and administrative expenses). The amendments are effective for annual periods beginning after December 15, 2026, and interim periods within fiscal years beginning after December 15, 2027, with early adoption permitted. The impact of this standard is currently being evaluated.

**Share Repurchase Program**

In September 2021, Williams' Board of Directors authorized a share repurchase program with a maximum dollar limit of \$1.5 billion. Repurchases may be made from time to time in the open market, by block purchases, in privately negotiated transactions, or in such other manner as determined by management. Williams will also determine the timing and amount of any repurchases based on market conditions and other factors. The share repurchase program does not obligate Williams to acquire any particular amount of common stock, and it may be suspended or discontinued at any time. This share repurchase program does not have an expiration date. During the nine months ended September 30, 2025 and 2024, there were no repurchases under the program. Cumulative repurchases to date under the program total \$139 million.

**Significant Risks and Uncertainties**

Management believes that the carrying value of certain of Williams' property, plant, and equipment and intangible assets, notably certain assets acquired by Williams accounted for as business combinations between 2012 and 2014, may be in excess of current fair value. However, the carrying value of these assets, in management's judgment, continues to be recoverable. It is reasonably possible that future strategic decisions, including transactions such as monetizing assets or contributing assets to new ventures with third parties, as well as unfavorable changes in expected producer activities, could impact management's assumptions and ultimately result in impairments of these assets. Such transactions or developments may also indicate that certain of Williams' equity-method investments have experienced other-than-temporary declines in value, which could result in impairment.

**Note 2 – Variable Interest Entities**
**Consolidated VIEs**

As of September 30, 2025, Williams consolidated the following VIEs:

***Northeast JV***

Williams owns a 65 percent interest in the Northeast JV, a subsidiary that is a VIE due to certain voting rights being disproportionate to the obligation to absorb losses and substantially all of the Northeast JV's activities being performed on Williams' behalf. Williams is the primary beneficiary because it has the power to direct the activities that most significantly impact the Northeast JV's economic performance. The Northeast JV provides midstream services for producers in the Marcellus Shale and Utica Shale regions. Future expansion activity is expected to be funded with capital contributions from Williams and the other equity partner on a proportional basis.

***Gulfstar One***

Williams owns a 51 percent interest in Gulfstar One, a subsidiary that, due to certain risk-sharing provisions in its customer contracts, is a VIE. Gulfstar One includes a proprietary floating-production system, Gulfstar FPS, and associated pipelines that provide production handling and gathering services in the eastern deepwater Gulf of America. Williams is the primary beneficiary because it has the power to direct the activities that most significantly impact Gulfstar One's economic performance.

***Cardinal***

Williams owns a 66 percent interest in Cardinal, a subsidiary that provides gathering services for the Utica Shale region and is a VIE due to certain risks shared with customers. Williams is the primary beneficiary because it has the power to direct the activities that most significantly impact Cardinal's economic performance. Future expansion activity is expected to be funded with capital contributions from Williams and the other equity partner on a proportional basis.

The following table presents amounts included in the Consolidated Balance Sheet that are only for the use or obligation of the consolidated VIEs:

	September 30, 2025	December 31, 2024
	(Millions)	
<b>Assets (liabilities):</b>		
<i>Cash and cash equivalents</i>	\$ 37	\$ 15
<i>Trade accounts and other receivables – net</i>	172	178
<i>Inventories</i>	6	5
<i>Other current assets and deferred charges</i>	5	7
<i>Property, plant, and equipment – net</i>	4,813	4,896
<i>Intangible assets – net</i>	1,858	1,940
<i>Regulatory assets, deferred charges, and other</i>	23	27
<i>Accounts payable</i>	(68)	(57)
<i>Other current liabilities</i>	(25)	(29)
<i>Regulatory liabilities, deferred income, and other</i>	(264)	(263)

### Nonconsolidated VIEs

Williams owns certain equity-method investments that are VIEs due primarily to its limited participating rights as a minority equity holder. Williams' maximum exposure to loss is limited to the carrying value of these investments (included within *Investments* in the Consolidated Balance Sheet), which totaled \$216 million at September 30, 2025.

### Note 3 – Acquisitions and Divestitures

#### Crowheart Acquisition

As of December 31, 2023, Williams had an agreement regarding certain crude oil and natural gas properties in the Wamsutter basin in Wyoming under which it owned a 75 percent undivided interest in each well's working interest and proportionally consolidated its undivided interest. On November 1, 2024, Williams closed on the acquisition of a third-party operator, Crowheart Energy, LLC, for \$307 million cash, subject to working capital and post-closing adjustments. After closing on the acquisition, Williams owns more than a 90 percent working interest in each well. The purpose of this acquisition was to consolidate Williams' interests in the Wamsutter basin and further optimize development in the area to continue to supply its gathering and processing assets. Assets acquired, acquisition-related costs incurred, and results of operations realized are included at Other.

During the period from the acquisition date of November 1, 2024 to December 31, 2024, the additional interest acquired in the Crowheart Acquisition contributed *Revenues* of \$20 million and *Modified EBITDA* (as defined in Note 11 – Segment Disclosures) of \$7 million.

Acquisition-related costs for the Crowheart Acquisition total \$1 million and are included in *Selling, general, and administrative expenses*.

Williams accounted for the Crowheart Acquisition as a business combination, which requires, among other things, that identifiable assets acquired and liabilities assumed be recognized at their acquisition date fair values.

The following table presents the preliminary allocation of the acquisition date fair value of the major classes of the assets acquired and liabilities assumed at November 1, 2024. The allocation is considered preliminary because the valuation work has not been completed due to the ongoing review of the valuation results and validation of significant inputs and assumptions. Preliminary fair value measurements were made for certain acquired assets and liabilities, primarily property, plant, and equipment, which utilized the income approach for proved developed producing reserves and the market approach for undeveloped reserves; however, adjustments to those measurements may be made in subsequent periods, up to one year from the acquisition date, as new information related to facts and circumstances as of the acquisition date may be identified. After the March 31, 2025, financial statements were issued, Williams identified adjustments to the preliminary purchase price allocation, resulting in decreases of \$56 million in property, plant, and equipment and \$56 million in noncurrent liabilities.

	<b>(Millions)</b>
<i>Cash and cash equivalents</i>	\$ 94
Other current assets	15
<i>Property, plant, and equipment – net</i>	345
Other noncurrent assets	2
<b>Total assets acquired</b>	<b>456</b>
<b>Current liabilities</b>	<b>(45)</b>
Noncurrent liabilities	(59)
<b>Total liabilities assumed</b>	<b>(104)</b>
<b>Net assets acquired</b>	<b>\$ 352</b>

### Discovery Acquisition

As of December 31, 2023, Williams owned a 60 percent interest in Discovery, which it accounted for as an equity-method investment. On August 1, 2024, Williams closed on the acquisition of the remaining 40 percent interest in Discovery, along with certain other assets, for \$170 million cash, subject to working capital and post-closing adjustments. As a result of acquiring this additional interest, Williams obtained control and subsequently consolidates Discovery. The purpose of this acquisition was to expand Williams' gathering, processing, and transportation presence in the Gulf of America region. Assets acquired, acquisition-related costs incurred, and results of operations realized are included within Williams' Transmission, Power & Gulf segment.

During the period from the acquisition date of August 1, 2024 to December 31, 2024, the operations acquired in the Discovery Acquisition contributed *Revenues* of \$144 million and *Modified EBITDA* of \$42 million.

Acquisition-related costs for the Discovery Acquisition total \$1 million, incurred in 2024, and are included in *Selling, general, and administrative expenses*.

Williams accounted for the Discovery Acquisition as a business combination. The book value of its existing equity-method investment prior to the acquisition date of August 1, 2024, was \$381 million. Williams recognized a \$127 million gain on remeasuring its existing equity-method investment to fair value included in *Other investing income (loss) – net* in the third quarter of 2024, which is not included in the pro forma Discovery adjustments below. Williams utilized the income approach to fair value its previous equity-method investment in Discovery.

The following table presents the allocation of the acquisition date fair value of the major classes of the assets acquired and liabilities assumed at August 1, 2024. The valuation technique used consisted of the cost approach for property, plant, and equipment.

	<b>(Millions)</b>
<i>Cash and cash equivalents</i>	\$ 22
Other current assets	19
<i>Property, plant, and equipment – net</i>	941
Other noncurrent assets	39
<b>Total assets acquired</b>	<b>1,021</b>
<b>Current liabilities</b>	<b>(40)</b>
Noncurrent liabilities	(296)
<b>Total liabilities assumed</b>	<b>(336)</b>
<b>Net assets acquired</b>	<b>\$ 685</b>

### Gulf Coast Storage Acquisition

On January 3, 2024, Williams closed on the acquisition from Hartree Partners LP for \$1.95 billion of 100 percent of a strategic portfolio of natural gas storage facilities and pipelines, located in Louisiana and Mississippi. The purpose of this acquisition was to expand Williams' natural gas storage footprint in the Gulf Coast region. Assets acquired, acquisition-related costs incurred, and results of operations realized are included within Williams' Transmission, Power & Gulf segment. The Gulf Coast Storage Acquisition was funded with cash on hand and \$100 million of deferred consideration that did not accrue interest and was paid on January 3, 2025.

During the period from the acquisition date of January 3, 2024 to December 31, 2024, the operations acquired in the Gulf Coast Storage Acquisition contributed *Revenues* of \$228 million and *Modified EBITDA* of \$160 million, which is impacted by acquisition-related costs. Acquisition-related costs for the Gulf Coast Storage Acquisition total \$15 million, including \$14 million incurred in 2024, and are included in *Selling, general, and administrative expenses*.

Williams accounted for the Gulf Coast Storage Acquisition as a business combination. The valuation technique used consisted of the cost approach for property, plant, and equipment.

The following table presents the allocation of the acquisition date fair value of the major classes of the assets acquired and liabilities assumed at January 3, 2024.

	<b>(Millions)</b>
<i>Cash and cash equivalents</i>	\$ 46
Other current assets	18
<i>Property, plant, and equipment – net</i>	2,035
Other noncurrent assets	2
<b>Total assets acquired</b>	<b>2,101</b>
<b>Current liabilities</b>	<b>(11)</b>
Noncurrent liabilities	(107)
<b>Total liabilities assumed</b>	<b>(118)</b>
<b>Net assets acquired</b>	<b>\$ 1,983</b>

### Supplemental Pro Forma

The following pro forma *Revenues* and *Net income (loss) attributable to The Williams Companies, Inc.* for the three and nine months ended September 30, 2024, respectively, are presented as if the Crowheart Acquisition and Discovery Acquisition had been completed on January 1, 2023. These pro forma amounts are not necessarily indicative of what the actual results would have been if the acquisitions had in fact occurred on the dates or for the periods indicated, nor do they purport to project *Revenues* or *Net income (loss) attributable to The Williams Companies, Inc.* for any future periods or as of any date. These amounts do not give effect to any potential cost savings, operating synergies, or revenue enhancements to result from the transactions or the potential costs to achieve these cost savings, operating synergies, and revenue enhancements.

	<b>Three Months Ended September 30, 2024</b>			
	<b>As Reported</b>	<b>Pro Forma Crowheart</b>	<b>Pro Forma Discovery (1)</b>	<b>Pro Forma Combined</b>
	<b>(Millions)</b>			
<i>Revenues</i>	\$ 2,653	\$ 16	\$ 9	\$ 2,678
<i>Net income (loss) attributable to The Williams Companies, Inc.</i>	706	2	(1)	707
	<b>Nine Months Ended September 30, 2024</b>			
	<b>As Reported</b>	<b>Pro Forma Crowheart</b>	<b>Pro Forma Discovery (1)</b>	<b>Pro Forma Combined</b>
	<b>(Millions)</b>			
<i>Revenues</i>	\$ 7,760	\$ 54	\$ 58	\$ 7,872
<i>Net income (loss) attributable to The Williams Companies, Inc.</i>	1,739	11	(5)	1,745

(1) Excludes results from operations acquired in the acquisition for the period beginning on the acquisition date, as these results are included in the amounts as reported.

### Sale of Aux Sable Interest

On August 1, 2024, Williams completed the sale of its equity-method investments in Aux Sable Liquid Products Inc., Aux Sable Liquid Products LP, and Aux Sable Midstream LLC in its Northeast G&P segment for total

consideration of \$161 million. As a result of this sale, Williams recorded a gain of \$149 million reflected in *Other investing income (loss) – net* in the third quarter of 2024.

#### Note 4 – Related Party Transactions

##### Transco and NWP Affiliate Transactions

###### Cash Management Program

Transco and NWP are participants in Williams’ cash management program, and thus make advances to and receive advances from Williams. Advances to Williams are represented by demand notes and are classified as *Trade accounts and other receivables - Advances to affiliate* in the Balance Sheet. Advances from Williams are classified as *Payables - Advances from affiliate*. Advances are stated at the historical carrying amounts.

	September 30, 2025	December 31, 2024
	(Millions)	
Advances to affiliate		
Transco	\$ 498	\$ 638
NWP	70	—
Advances from affiliate		
NWP	\$ —	\$ 26

Interest expense and income are recognized when earned and the collectability is reasonably assured. The interest rate on intercompany demand notes is based upon the daily overnight investment rate paid on Williams’ excess cash at the end of each month, which was approximately 4 percent at September 30, 2025. Interest income is included in *Interest income* in the Statement of Net Income for Transco and *Other income (expense) – net* in the Statement of Net Income for NWP.

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2025	2024	2025	2024
	(Millions)			
Net interest income from advances				
Transco	\$ 6	\$ 12	\$ 18	\$ 42
NWP	1	1	2	5

###### Other Affiliate Transactions

Revenues received from affiliates are included in Transco’s *Total revenues* in the Statement of Net Income. Costs of gas purchased from affiliates are included in Transco’s *Natural gas product costs* in the Statement of Net Income. All gas purchases are made at market or contracted prices.

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2025	2024	2025	2024
	(Millions)			
Transco affiliate activity				
Total revenues	\$ 21	\$ 20	\$ 63	\$ 57
Natural gas product costs	2	1	7	4

Services necessary to operate Transco and NWP are provided by Williams and certain affiliates of Williams. Transco and NWP reimburse Williams and its affiliates for all direct and indirect expenses incurred or payments made (including salary, bonus, incentive compensation, and benefits) in connection with these services. Employees of Williams also provide general, administrative, and management services, and Transco and NWP are charged for certain administrative expenses incurred by Williams. These charges are either directly assigned or allocated. Allocated charges are specific or general. Specific allocations are based on a relationship with the delivery of services and general allocations are based on a three-factor formula, which considers revenues; property, plant, and equipment; and payroll. In management's estimation, the allocation methodologies used are reasonable and result in a reasonable allocation of costs of doing business incurred by Williams. Transco and NWP have recorded for these service expenses, which are primarily included in *Operating and maintenance expenses* and *Selling, general, and administrative expenses* in the Statement of Net Income.

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2025	2024	2025	2024
	(Millions)			
Services with affiliates				
Transco	\$ 88	\$ 94	\$ 262	\$ 254
NWP	23	25	68	68

During October 2025, NWP declared and paid cash distributions of \$42 million to Williams, and Williams made a cash contribution to NWP of \$50 million.

**Note 5 – Revenue Recognition****Revenue by Category**

The following tables present Williams' revenue disaggregated by major service line:

	Transmission, Power & Gulf	Northeast G&P	West	Gas & NGL Marketing Services	Other	Eliminations	Total
	(Millions)						
<b>Three Months Ended September 30, 2025</b>							
Revenues from contracts with customers:							
Service revenues:							
Regulated interstate natural gas transportation and storage	\$ 973	\$ —	\$ —	\$ —	\$ —	\$ (21)	\$ 952
Gathering, processing, transportation, fractionation, and storage:							
Monetary consideration	247	463	464	—	—	(64)	1,110
Commodity consideration	24	—	21	—	—	—	45
Other	10	25	5	—	—	(4)	36
Total service revenues	1,254	488	490	—	—	(89)	2,143
Product sales	130	31	219	1,248	136	(416)	1,348
Total revenues from contracts with customers	1,384	519	709	1,248	136	(505)	3,491
Other revenues (1)	8	11	3	658	24	—	704
Other adjustments (2)	—	—	—	(1,458)	—	186	(1,272)
Total revenues	\$ 1,392	\$ 530	\$ 712	\$ 448	\$ 160	\$ (319)	\$ 2,923
<b>Three Months Ended September 30, 2024</b>							
Revenues from contracts with customers:							
Service revenues:							
Regulated interstate natural gas transportation and storage	\$ 879	\$ —	\$ —	\$ —	\$ —	\$ (20)	\$ 859
Gathering, processing, transportation, fractionation, and storage:							
Monetary consideration	177	442	422	—	—	(42)	999
Commodity consideration	14	1	19	—	—	—	34
Other	8	22	4	—	—	(3)	31
Total service revenues	1,078	465	445	—	—	(65)	1,923
Product sales	84	26	218	1,005	95	(316)	1,112
Total revenues from contracts with customers	1,162	491	663	1,005	95	(381)	3,035
Other revenues (1)	8	11	—	515	8	(1)	541
Other adjustments (2)	—	—	—	(1,038)	—	115	(923)
Total revenues	\$ 1,170	\$ 502	\$ 663	\$ 482	\$ 103	\$ (267)	\$ 2,653

	Transmission, Power & Gulf	Northeast G&P	West	Gas & NGL Marketing Services (Millions)	Other	Eliminations	Total
<b>Nine Months Ended September 30, 2025</b>							
Revenues from contracts with customers:							
Service revenues:							
Regulated interstate natural gas transportation and storage	\$ 2,820	\$ —	\$ —	\$ —	\$ —	\$ (62)	\$ 2,758
Gathering, processing, transportation, fractionation, and storage:							
Monetary consideration	665	1,385	1,335	—	—	(164)	3,221
Commodity consideration	75	1	65	—	—	—	141
Other	40	74	17	—	—	(14)	117
Total service revenues	3,600	1,460	1,417	—	—	(240)	6,237
Product sales	353	132	693	4,517	428	(1,304)	4,819
Total revenues from contracts with customers	3,953	1,592	2,110	4,517	428	(1,544)	11,056
Other revenues (1)	23	34	3	2,354	50	52	2,462
Other adjustments (2)	—	—	—	(5,323)	—	(57)	(4,766)
Total revenues	\$ 3,976	\$ 1,626	\$ 2,113	\$ 1,548	\$ 478	\$ (989)	\$ 8,752
<b>Nine Months Ended September 30, 2024</b>							
Revenues from contracts with customers:							
Service revenues:							
Regulated interstate natural gas transportation and storage	\$ 2,605	\$ —	\$ —	\$ —	\$ —	\$ (61)	\$ 2,544
Gathering, processing, transportation, fractionation, and storage:							
Monetary consideration	480	1,317	1,253	—	—	(117)	2,933
Commodity consideration	28	1	53	—	—	—	82
Other	32	69	15	—	—	(12)	104
Total service revenues	3,145	1,387	1,321	—	—	(190)	5,663
Product sales	185	74	657	3,233	289	(880)	3,558
Total revenues from contracts with customers	3,330	1,461	1,978	3,233	289	(1,070)	9,221
Other revenues (1)	27	33	7	1,685	22	(2)	1,772
Other adjustments (2)	—	—	—	(3,575)	—	342	(3,233)
Total revenues	\$ 3,357	\$ 1,494	\$ 1,985	\$ 1,343	\$ 311	\$ (730)	\$ 7,760

- (1) Revenues not derived from contracts with customers primarily consist of physical product sales related to commodity derivative contracts, realized and unrealized gains and losses associated with Williams' commodity derivative contracts, which are reported in *Net gain (loss) from commodity derivatives* in the Consolidated Statement of Income, management fees received for certain services provided to operated equity-method investments, and leasing revenues associated with the Williams headquarters building.
- (2) Other adjustments reflect certain costs of Gas & NGL Marketing Services' risk management activities. As Williams is acting as agent for natural gas marketing customers or engages in energy trading activities, the resulting revenues are presented net of the related costs of those activities in the Consolidated Statement of Income.

For Transco and NWP, revenue disaggregation by major service line includes *Natural gas transportation*, *Natural gas storage*, *Natural gas product sales*, and *Other*, which are separately presented in their Statements of Net Income.

**Contract Assets**

The following tables present a reconciliation of contract assets:

	<b>Three Months Ended September 30,</b>					
	<b>Williams</b>		<b>Transco</b>		<b>NWP</b>	
	<b>2025</b>	<b>2024</b>	<b>2025</b>	<b>2024</b>	<b>2025</b>	<b>2024</b>
	<b>(Millions)</b>					
Balance at beginning of period	\$ 102	\$ 67	\$ 13	\$ 3	\$ 23	\$ 19
Revenue recognized in excess of amounts invoiced	13	44	—	4	2	1
Minimum volume commitments invoiced	(5)	(23)	—	—	—	—
Contract assets acquired	—	36	—	—	—	—
Amortization of contract assets	(2)	—	—	—	(1)	—
Balance at end of period	<u>\$ 108</u>	<u>\$ 124</u>	<u>\$ 13</u>	<u>\$ 7</u>	<u>\$ 24</u>	<u>\$ 20</u>
	<b>Nine Months Ended September 30,</b>					
	<b>Williams</b>		<b>Transco</b>		<b>NWP</b>	
	<b>2025</b>	<b>2024</b>	<b>2025</b>	<b>2024</b>	<b>2025</b>	<b>2024</b>
	<b>(Millions)</b>					
Balance at beginning of period	\$ 98	\$ 36	\$ 10	\$ —	\$ 21	\$ 17
Revenue recognized in excess of amounts invoiced	71	125	4	7	5	3
Minimum volume commitments invoiced	(58)	(73)	—	—	—	—
Contract assets acquired	—	36	—	—	—	—
Amortization of contract assets	(3)	—	(1)	—	(2)	—
Balance at end of period	<u>\$ 108</u>	<u>\$ 124</u>	<u>\$ 13</u>	<u>\$ 7</u>	<u>\$ 24</u>	<u>\$ 20</u>

**Contract Liabilities**

The following tables present a reconciliation of contract liabilities:

	<b>Three Months Ended September 30,</b>					
	<b>Williams</b>		<b>Transco</b>		<b>NWP</b>	
	<b>2025</b>	<b>2024</b>	<b>2025</b>	<b>2024</b>	<b>2025</b>	<b>2024</b>
	<b>(Millions)</b>					
Balance at beginning of period	\$ 1,054	\$ 1,064	\$ 168	\$ 179	\$ —	\$ 1
Payments received and deferred	32	33	—	—	—	—
Significant financing component	1	2	—	—	—	—
Contract liability acquired (disposed) – net	—	53	—	—	—	—
Recognized in revenue	(83)	(66)	(3)	(3)	—	—
Balance at end of period	<u>\$ 1,004</u>	<u>\$ 1,086</u>	<u>\$ 165</u>	<u>\$ 176</u>	<u>\$ —</u>	<u>\$ 1</u>
	<b>Nine Months Ended September 30,</b>					
	<b>Williams</b>		<b>Transco</b>		<b>NWP</b>	
	<b>2025</b>	<b>2024</b>	<b>2025</b>	<b>2024</b>	<b>2025</b>	<b>2024</b>
	<b>(Millions)</b>					
Balance at beginning of period	\$ 1,046	\$ 1,081	\$ 173	\$ 184	\$ —	\$ 2
Payments received and deferred	152	150	—	—	—	—
Other additions	23	—	—	—	—	—
Significant financing component	5	6	—	—	—	—
Contract liability acquired (disposed) – net	—	53	—	—	—	—
Recognized in revenue	(222)	(204)	(8)	(8)	—	(1)
Balance at end of period	<u>\$ 1,004</u>	<u>\$ 1,086</u>	<u>\$ 165</u>	<u>\$ 176</u>	<u>\$ —</u>	<u>\$ 1</u>

**Remaining Performance Obligations**

Remaining performance obligations primarily include reservation charges on contracted capacity for Williams' gas pipeline firm transportation contracts with customers, storage capacity contracts, long-term contracts containing MVC associated with midstream businesses, and fixed payments associated with offshore gathering and transportation. For Williams' interstate natural gas pipeline businesses, including Transco and NWP, remaining performance obligations generally reflect the expected rates for such services for the life of the related contracts; however, these rates may change based on future tariffs approved by the FERC.

Remaining performance obligations exclude variable consideration, including contracts with variable consideration for which it has elected the practical expedient for consideration recognized in revenue as billed. Certain of its contracts contain evergreen and other renewal provisions for periods beyond the initial term of the contract. The remaining performance obligation amounts as of September 30, 2025, do not consider potential future performance obligations for which the renewal has not been exercised and exclude contracts with customers for which the underlying facilities have not received FERC authorization to be placed into service. Consideration received prior to September 30, 2025, that will be recognized in future periods is also excluded from its remaining performance obligations and is instead reflected in contract liabilities.

The following tables present the amount of the contract liabilities balance expected to be recognized as revenue when performance obligations are satisfied and the transaction price allocated to the remaining performance obligations under certain contracts as of September 30, 2025.

	Contract Liabilities		
	Williams	Transco	NWP
	(Millions)		
2025 (three months)	\$ 60	\$ 3	\$ —
2026 (one year)	173	10	—
2027 (one year)	154	10	—
2028 (one year)	130	11	—
2029 (one year)	95	11	—
Thereafter	392	120	—
<b>Total</b>	<b>\$ 1,004</b>	<b>\$ 165</b>	<b>\$ —</b>

	Remaining Performance Obligations		
	Williams	Transco	NWP
	(Millions)		
2025 (three months)	\$ 1,112	\$ 761	\$ 100
2026 (one year)	4,490	2,926	399
2027 (one year)	4,170	2,721	380
2028 (one year)	3,619	2,371	367
2029 (one year)	2,872	1,791	348
Thereafter	15,785	11,401	2,256
<b>Total</b>	<b>\$ 32,048</b>	<b>\$ 21,971</b>	<b>\$ 3,850</b>

#### Accounts Receivable

The following is a summary of Williams' *Trade accounts and other receivables*:

	September 30, 2025	December 31, 2024
	(Millions)	
Accounts receivable related to revenues from contracts with customers	\$ 1,227	\$ 1,494
Receivables from derivatives	186	294
Other accounts receivable	67	75
<i>Trade accounts and other receivables</i>	<b>\$ 1,480</b>	<b>\$ 1,863</b>

Transco and NWP receivables from contracts with customers are included within *Receivables - Trade* and *Receivables - Affiliates*. Receivables that are not related to contracts with customers are included within *Receivables - Advances to affiliate* and *Receivables - Other*.

**Note 6 – Provision (Benefit) for Income Taxes**

Williams' *Provision (benefit) for income taxes* includes:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2025	2024	2025	2024
	(Millions)			
Current:				
Federal	\$ (8)	\$ 11	\$ 155	\$ 65
State	(2)	7	16	17
	(10)	18	171	82
Deferred:				
Federal	185	178	337	395
State	71	31	105	72
	256	209	442	467
<i>Provision (benefit) for income taxes</i>	<u>\$ 246</u>	<u>\$ 227</u>	<u>\$ 613</u>	<u>\$ 549</u>

The effective income tax rates for the total provision (benefit) for the three and nine months ended September 30, 2025 are greater than the federal statutory rate, primarily due to the effect of state income taxes, including a \$25 million state income tax provision related to an increase in our estimate of the deferred state income tax rate (net of federal benefit).

The effective income tax rates for the total provision (benefit) for the three and nine months ended September 30, 2024 are greater than the federal statutory rate, primarily due to the effect of state income taxes.

On July 4, 2025, the One Big Beautiful Bill Act was enacted. While the new law is not expected to have a significant impact on Williams' federal income tax provision, Williams does expect a temporary deferral of federal income tax payments as a result of permanently restoring full bonus depreciation of certain business property and excluding tax depreciation and amortization in the calculation of the business interest expense limitation.

**Note 7 – Debt and Banking Arrangements**
*Issuances*

Williams' senior unsecured public debt issuances for 2025 are as follows:

Issue Date	Maturity Date	Amount (Millions)	Rate
June 30, 2025	June 30, 2030	\$ 750	4.625%
June 30, 2025	September 30, 2035	750	5.300%
January 9, 2025	March 15, 2035	1,000	5.600%
January 9, 2025	March 15, 2055	500	6.000%

### Retirements

Williams' senior unsecured public debt retirements for 2025 are as follows:

Date of Retirement	Maturity Date	Amount (Millions)	Rate
January 15, 2025	January 15, 2025	\$ 750	3.900%
September 15, 2025	September 15, 2025	750	4.000%

### Credit Facility

Williams, Transco and NWP are party to a credit agreement with aggregate commitments available of \$3.75 billion. In the second quarter of 2025, the maturity date of our Credit Agreement was extended one year and now expires October 8, 2028. Transco and NWP are each able to borrow up to \$500 million under the credit facility to the extent not otherwise utilized by the other co-borrowers.

	September 30, 2025	
	Stated Capacity	Outstanding
	(Millions)	
Long-term credit facility (1)	\$ 3,750	\$ —
Letters of credit under certain bilateral bank agreements		15

(1) In managing its available liquidity, Williams does not expect a maximum outstanding amount in excess of the capacity of its credit facility inclusive of any outstanding amounts under the commercial paper program.

### Commercial Paper Program

At September 30, 2025, \$170 million of commercial paper was outstanding at a weighted-average interest rate of 4.25 percent under Williams' \$3.5 billion commercial paper program.

**Note 8 – Fair Value Measurements and Guarantees**

The following table presents, by level within the fair value hierarchy, certain of Williams', Transco's, and NWP's significant financial assets and liabilities. The carrying values of cash and cash equivalents, accounts receivable, accounts payable, and commercial paper approximate fair value because of the short-term nature of these instruments. Therefore, these assets and liabilities are not presented in the following table.

	Fair Value Measurements Using				
	Carrying Amount	Fair Value	Quoted Prices In Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
(Millions)					
<b>Assets (liabilities) at September 30, 2025:</b>					
Measured on a recurring basis:					
ARO Trust - Transco	\$ 346	\$ 346	\$ 346	\$ —	\$ —
Commodity derivative assets (1)	231	565	367	133	65
Commodity derivative liabilities (1)	(308)	(853)	(459)	(337)	(57)
Additional disclosures:					
Guarantees	(35)	(28)	—	(12)	(16)
Debt by issuer, including current portion:					
Williams	(21,645)	(21,503)	—	(21,503)	—
Transco	(5,214)	(5,282)	—	(5,282)	—
NWP	(583)	(581)	—	(581)	—
MountainWest	(375)	(382)	—	(382)	—
Total debt	(27,817)	(27,748)	—	(27,748)	—
<b>Assets (liabilities) at December 31, 2024:</b>					
Measured on a recurring basis:					
ARO Trust - Transco	\$ 297	\$ 297	\$ 297	\$ —	\$ —
Commodity derivative assets (1)	344	726	427	188	111
Commodity derivative liabilities (1)	(400)	(1,070)	(532)	(475)	(63)
Additional disclosures:					
Guarantees	(36)	(28)	—	(12)	(16)
Debt by issuer, including current portion:					
Williams	(20,167)	(19,517)	—	(19,517)	—
Transco	(5,235)	(5,276)	—	(5,276)	—
NWP	(582)	(573)	—	(573)	—
MountainWest	(372)	(364)	—	(364)	—
Gulf Coast Storage deferred consideration (Note 3)	(100)	(100)	—	(100)	—
Total debt	(26,456)	(25,830)	—	(25,830)	—

(1) The carrying amount is presented net of counterparty offsetting arrangements and collateral (see Note 9 – Commodity Derivatives).

## Fair Value Methods

The following methods and assumptions are used in estimating the fair value of financial instruments:

### Assets and Liabilities Measured at Fair Value on a Recurring Basis

#### ARO Trust

Transco is entitled to collect rates in the amounts necessary to fund its future asset retirement obligations (AROs) and deposits a portion of the collected rates into an external trust (ARO Trust). The ARO Trust invests in a moderate risk portfolio of actively traded mutual funds that are measured at fair value on a recurring basis based on quoted prices in an active market and is reported in *Regulatory assets, deferred charges, and other* in Williams' Consolidated Balance Sheet and in *Deferred charges and other* in the Transco Balance Sheet. The *Money market fund* held in the ARO Trust is considered an investment. Both realized and unrealized gains and losses are ultimately recorded to the ARO regulatory asset.

Effective March 1, 2025, the annual funding obligation is approximately \$64 million, with deposits made monthly.

Investments within the ARO Trust were as follows:

	September 30, 2025		December 31, 2024	
	Amortized Cost Basis	Fair Value	Amortized Cost Basis	Fair Value
	(Millions)			
Money market fund	\$ 30	\$ 30	\$ 27	\$ 27
U.S. equity funds	53	165	53	146
International equity fund	32	50	32	40
Municipal bond fund	104	101	88	84
<b>Total</b>	<b>\$ 219</b>	<b>\$ 346</b>	<b>\$ 200</b>	<b>\$ 297</b>

#### Commodity derivatives

Williams' commodity derivatives include exchange-traded contracts and over-the-counter (OTC) contracts, which consist of physical forwards, futures, and swaps that are measured at fair value on a recurring basis. Williams also has other derivatives related to asset management agreements and other contracts that require physical delivery. Derivatives classified as Level 1 are valued using New York Mercantile Exchange (NYMEX) futures prices. Derivatives classified as Level 2 are valued using basis transactions that represent the cost to transport natural gas from a NYMEX delivery point to the contract delivery point. These transactions are based on quotes obtained either through electronic trading platforms or directly from brokers. Derivatives classified as Level 3 are valued using a combination of observable and unobservable inputs. See Note 9 – Commodity Derivatives for additional information.

## Additional Fair Value Disclosures

#### Long-term debt, including current portion

The disclosed fair value of long-term debt is determined primarily by a market approach using broker quoted indicative period-end bond prices. The quoted prices are based on observable transactions in less active markets for the debt or similar instruments. The fair values of the financing obligations associated with Transco's Dalton, Leidy South, and Atlantic Sunrise projects, as well as the deferred consideration obligation associated with the Gulf Coast Storage Acquisition (see Note 3 – Acquisitions and Divestitures), all included within long-term debt including current portion, were determined using an income approach.

### *Guarantees*

Guarantees primarily consist of a guarantee Williams has provided in the event of nonpayment by a previously owned communications subsidiary, Williams Communications Group, Inc., (WilTel), on a lease performance obligation that extends through 2042. Guarantees also include an indemnification related to a disposed operation.

To estimate the fair value of the WilTel guarantee, an estimated default rate is applied to the sum of the future contractual lease payments using an income approach. The estimated default rate is determined by obtaining the average cumulative issuer-weighted default rate based on the credit rating of WilTel's current owner and the term of the underlying obligation. The default rate is published by Moody's Investors Service. The carrying value of the WilTel guarantee is reported in *Other current liabilities*. The maximum potential undiscounted liquidity exposure is approximately \$21 million at September 30, 2025. The exposure declines systematically through the remaining term of WilTel's obligation.

The fair value of the guarantee associated with the indemnification related to a disposed operation was estimated using an income approach that considered probability-weighted scenarios of potential levels of future performance. The terms of the indemnification do not limit the maximum potential future payments associated with the guarantee. The carrying value of this guarantee is reported in *Regulatory liabilities, deferred income, and other*.

Williams is required by its revolving credit agreement to indemnify lenders for certain taxes required to be withheld from payments due to the lenders and for certain tax payments made by the lenders. The maximum potential amount of future payments under these indemnifications is based on the related borrowings and such future payments cannot currently be determined. These indemnifications generally continue indefinitely unless limited by the underlying tax regulations and have no carrying value. Williams has never been called upon to perform under these indemnifications and there is no current expectation of a future claim.

### *Nonrecurring fair value measurements*

During the third quarter of 2025, Williams' management decided to abandon certain compression assets in the Denver-Julesburg basin resulting in a \$25 million write-off of *Property, plant, and equipment – net* within the West segment. This write-off represents a level 3 measurement within the fair value hierarchy, reflecting significant unobservable inputs, and is included in *Other (income) expense – net* within *Operating income (loss)*.

### **Note 9 – Commodity Derivatives**

Williams is exposed to commodity price risk and utilizes derivatives to manage a portion of that risk. Williams reports the fair value of commodity derivatives in *Derivative assets; Regulatory assets, deferred charges, and other; Derivative liabilities; or Regulatory liabilities, deferred income, and other*. These amounts are presented on a net basis by counterparty and reflect the netting of asset and liability positions permitted under the terms of master netting arrangements and cash held on deposit in margin accounts that Williams has received or remitted to collateralize certain derivative positions. See Note 8 – Fair Value Measurements and Guarantees for additional fair value information. In Williams' Consolidated Statement of Cash Flows, any cash impacts of settled commodity derivatives are recorded as operating activities.

Williams enters into commodity derivatives to economically hedge exposures to natural gas, NGLs, and crude oil and retains exposure to price changes that can, in a volatile energy market, be material and can adversely affect its results of operations.

**Volumes**

At September 30, 2025, the notional volume of the net long (short) positions for Williams' commodity derivative contracts were as follows:

	Commodity	Unit of Measure	Net Long (Short) Position
Index Risk	Natural Gas	MMBtu	1,160,396,107
Central Hub Risk - Henry Hub	Natural Gas	MMBtu	(35,822,745)
Basis Risk	Natural Gas	MMBtu	503,442,124
Central Hub Risk - Mont Belvieu	Natural Gas Liquids	Barrels	(1,287,000)
Basis Risk	Natural Gas Liquids	Barrels	45,000
Central Hub Risk - WTI	Crude Oil	Barrels	(317,000)

**Financial Statement Presentation**

The fair value of commodity derivatives, which are not designated as hedging instruments for accounting purposes, is reflected as follows:

Commodity Derivatives Categories	September 30, 2025		December 31, 2024	
	Assets	(Liabilities)	Assets	(Liabilities)
	(Millions)			
Current	\$ 384	\$ (480)	\$ 508	\$ (635)
Noncurrent	181	(373)	218	(435)
Total commodity derivatives	565	(853)	726	(1,070)
Counterparty and collateral netting offset	(334)	545	(382)	670
Amounts recognized in Williams' Consolidated Balance Sheet	<u>\$ 231</u>	<u>\$ (308)</u>	<u>\$ 344</u>	<u>\$ (400)</u>

The pre-tax impacts of Williams' commodity derivatives, which are not designated as hedging instruments for accounting purposes, are reflected as follows:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2025	2024	2025	2024
	(Millions)			
<i>Net gain (loss) from commodity derivatives within Total revenues:</i>				
Realized	\$ 7	\$ (7)	\$ (21)	\$ 74
Unrealized	49	12	51	(207)
	<u>\$ 56</u>	<u>\$ 5</u>	<u>\$ 30</u>	<u>\$ (133)</u>
<i>Net gain (loss) from commodity derivatives within Net processing commodity expenses:</i>				
Realized	\$ —	\$ (2)	\$ (2)	\$ (7)
Unrealized	2	1	4	(3)
	<u>\$ 2</u>	<u>\$ (1)</u>	<u>\$ 2</u>	<u>\$ (10)</u>
Total net gain (loss) from commodity derivatives	<u>\$ 58</u>	<u>\$ 4</u>	<u>\$ 32</u>	<u>\$ (143)</u>

**Contingent Features**

Generally, collateral may be provided in the form of a parent guaranty, letter of credit, or cash. If collateral is required, fair value amounts recognized for the right to reclaim cash collateral or the obligation to return cash collateral are offset against fair value amounts recognized for derivatives executed with the same counterparty.

Williams has specific trade and credit contracts that contain minimum credit rating requirements. These credit rating requirements typically give counterparties the right to suspend or terminate credit if Williams' credit ratings are downgraded to non-investment grade status. Under such circumstances, Williams would need to post collateral to continue transacting business with these counterparties. At September 30, 2025, the contractually required collateral in the event of a credit rating downgrade to non-investment grade status was \$12 million.

Williams maintains accounts with brokers or the clearing houses of certain exchanges to facilitate financial derivative transactions. Based on the value of the positions in these accounts and the associated margin requirements, Williams may be required to deposit cash into these accounts. At September 30, 2025 and December 31, 2024, net cash collateral held on deposit in broker margin accounts was \$211 million, and \$288 million, respectively.

**Note 10 – Contingencies and Commitments****Royalty Matters**

Certain customers, including Expand Energy Corporation (formerly Chesapeake Energy Corporation or Chesapeake), have been named in various lawsuits alleging underpayment of royalties and claiming, among other things, violations of anti-trust laws and the Racketeer Influenced and Corrupt Organizations Act. Williams has also been named as a defendant in certain of these cases filed in Pennsylvania based on allegations that Williams improperly participated with Chesapeake in causing the alleged royalty underpayments. Williams believes that the claims asserted are subject to indemnity obligations owed to Williams by Chesapeake, which obligations survived Chesapeake's bankruptcy proceedings. Prior to its bankruptcy, Chesapeake reached a settlement to resolve substantially all Pennsylvania royalty cases pending. During the pendency of the bankruptcy, that settlement was renegotiated. The settlement applies to both Chesapeake and Williams and does not require any contribution from Williams. On August 23, 2021, after referral to the United States District Court for the Southern District of Texas by the bankruptcy court, the court approved the settlement. Two objectors filed an appeal with the United States Court of Appeals for the Fifth Circuit. On June 8, 2023, the Court of Appeals vacated the settlement approval and remanded to the United States District Court for the Southern District of Texas with instructions to dismiss the settlement proceedings for lack of jurisdiction. On August 31, 2023, the bankruptcy court entered an order finding the settlement agreements to be null and void. Certain plaintiffs have filed a notice of dismissal of their claims against Chesapeake that arose prior to February 8, 2021, in the United States District Court for the Middle District of Pennsylvania lawsuits. The notice states that plaintiffs are not releasing their claims against the other defendants, including Williams, or claims against Chesapeake that arose after February 9, 2021. Williams continues to believe the claims against Williams are subject to indemnity obligations owed to Williams by Chesapeake.

**Rate Matters**

On August 30, 2024, Transco filed a general rate case with the FERC for an overall increase in rates and to comply with the terms of the settlement of its prior rate case. On September 30, 2024, the FERC issued an order accepting and suspending Transco's general rate filing to be effective March 1, 2025, subject to refund and the outcome of hearing procedures established by the FERC. The order also accepted rate decreases for certain services to be effective as of October 1, 2024. During the third quarter of 2025, Transco reached an agreement in principle with its customers and the other participants to settle all aspects of the rate case and has accrued a related reserve. Transco filed with the FERC in October 2025 for approval of the settlement.

**Construction Litigation**

In February 2025, Transco received an adverse judgment related to litigation in the United States Bankruptcy Court for the District of Delaware involving a contractor that performed construction services for Transco's Atlantic Sunrise project, which was completed in 2018. The total award to a contractor, estimated at \$110 million, included amounts for unpaid invoices, interest, and attorney fees. Management estimates the probable loss from the judgment to be substantially less and Transco has filed a notice of appeal. Transco has capitalized the amount considered probable within noncurrent assets and expects any additional probable loss would also be capitalized. Transco also expects to recover approximately 29 percent of any amount paid from the co-owner of the project.

**Environmental Matters**

The EPA, other federal agencies, and various state regulatory agencies routinely propose and promulgate new rules, issue updated guidance to rules, or revise existing rules. These rulemakings include, but are not limited to, reviews and updates to the National Ambient Air Quality Standards, and promulgation of rules for new and existing source performance standards for certain equipment emitting volatile organic compound and methane as well as limitations on emissions of greenhouse gas compounds. Regulatory changes are continuously monitored including how they may impact operations. Implementation of new or revised regulations may result in impacts to operations and increase the cost of additions to *Property, plant, and equipment – net* for both new and existing facilities in affected areas; however, due to regulatory uncertainty on final rule content or guidance and applicability timeframes, the cost of these regulatory impacts is not known at this time.

**Williams**

Williams is a participant in certain environmental activities in various stages including assessment studies, cleanup operations, and/or remedial processes at certain sites, some of which Williams currently does not own. Williams is monitoring these sites in a coordinated effort with other potentially responsible parties, the EPA, or other governmental authorities. Williams is jointly and severally liable along with unrelated third parties in some of these activities and solely responsible in others. Certain of Williams' subsidiaries have been identified as potentially responsible parties at various Superfund and state waste disposal sites. In addition, these subsidiaries have incurred, or are alleged to have incurred, various other hazardous materials removal or remediation obligations under environmental laws. At September 30, 2025, Williams has accrued liabilities totaling \$42 million for these matters, as discussed below. Estimates of the most likely costs of cleanup are generally based on completed assessment studies, preliminary results of studies, or Williams' experience with other similar cleanup operations. At September 30, 2025, certain assessment studies were still in process for which the ultimate outcome may yield different estimates of most likely costs. Therefore, the actual costs incurred will depend on the final amount, type, and extent of contamination discovered at these sites, the final cleanup standards mandated by the EPA or other governmental authorities, and other factors.

*Continuing operations*

Williams' interstate gas pipelines are involved in remediation and monitoring activities related to certain facilities and locations for polychlorinated biphenyls, mercury, and other hazardous substances. These activities have involved the EPA and various state environmental authorities, resulting in Williams' identification as a potentially responsible party at various Superfund waste sites. At September 30, 2025, Williams has accrued liabilities of \$11 million (see Transco and NWP below) for these costs and expect to recover approximately \$3 million through rates.

Williams also accrues environmental remediation costs for natural gas underground storage facilities, primarily related to soil and groundwater contamination. At September 30, 2025, Williams has accrued liabilities totaling \$8 million for these costs.

*Former operations*

Williams has potential obligations in connection with assets and businesses it no longer operates. These potential obligations include remediation activities at the direction of federal and state environmental authorities and the indemnification of the purchasers of certain of these assets and businesses for environmental and other liabilities existing at the time the sale was consummated. At September 30, 2025, Williams has accrued environmental liabilities of \$23 million related to these matters.

**Transco**

Transco has had studies underway for many years to test some of its facilities for the presence of toxic and hazardous substances such as polychlorinated biphenyls (PCBs) and mercury to determine to what extent, if any, remediation may be necessary. Transco has also similarly evaluated past on-site disposal of hydrocarbons at a number of its facilities. Transco has worked closely with and responded to data requests from the EPA and state agencies regarding such potential contamination of certain of their sites. Transco is conducting environmental assessments and implementing a variety of remedial measures that may result in increases or decreases in the total estimated costs. Transco also has a program for monitoring certain environmental activities at their Eminence storage facility. At September 30, 2025, Transco has accrued liabilities of approximately \$10 million for the expected ongoing remediation and monitoring costs.

Transco has been identified as a potentially responsible party (PRP) at various Superfund and state waste disposal sites. Based on present volumetric estimates and other factors, their estimated aggregate exposure for remediation of these sites is less than \$1 million. The estimated remediation costs for all of these sites are included in the environmental liabilities discussed above. Liability under the Comprehensive Environmental Response, Compensation and Liability Act and applicable state law can be joint and several with other PRPs. Although volumetric allocation is a factor in assessing liability, it is not necessarily determinative; thus, the ultimate liability could be substantially greater than the amounts described above.

Transco considers prudently incurred environmental assessment and remediation costs and the costs associated with compliance with environmental standards to be recoverable through rates. Historically, with limited exceptions, it has been permitted recovery of environmental costs, and it is Transco's intent to continue seeking recovery of such costs through future rate filings.

**NWP**

Beginning in the mid-1980s, NWP evaluated many of its facilities for the presence of toxic and hazardous substances to determine to what extent, if any, remediation might be necessary. NWP identified PCB contamination in air compressor systems, soils, and related properties at certain compressor station sites. Similarly, it identified hydrocarbon impacts at these facilities due to the former use of earthen pits, lubricating oil leaks or spills, and excess pipe coating released to the environment. In addition, heavy metals have been identified at these sites due to the former use of mercury containing meters and paint and welding rods containing lead, cadmium, and arsenic. The PCBs were remediated pursuant to a Consent Decree with the EPA in the late 1980s, and NWP conducted a voluntary clean-up of the hydrocarbon and mercury impacts in the early 1990s. In 2005, the Washington Department of Ecology required NWP to re-evaluate previous clean-ups in Washington. During 2006 to 2015, 129 meter stations were evaluated, of which 82 required remediation. As of September 30, 2025, two meter stations are still being remediated. During 2006 to 2018, 14 compressor stations were evaluated, of which 11 required remediation. As of September 30, 2025, four compressor stations are still being remediated. NWP had accrued liabilities totaling approximately \$1 million at September 30, 2025 for the ongoing remediation. NWP is conducting environmental assessments and implementing a variety of remedial measures that may result in increases or decreases in the total estimated costs.

Environmental expenditures are expensed or capitalized depending on their future economic benefit and potential for rate recovery. NWP believes that, with respect to any expenditures required to meet applicable

standards and regulations, the FERC would grant the requisite rate relief so that substantially all of such expenditures would be permitted to be recovered through rates.

#### *Washington State Climate Commitment Act*

In 2021, the state of Washington passed its Climate Commitment Act establishing a market-based cap-and-invest program to reduce carbon emissions. This program took effect on January 1, 2023, and sets a limit, or cap, on overall carbon emissions in the state and requires businesses like NWP to obtain allowances equal to their annual covered carbon emissions. The state's cap will be reduced over time to meet the state's carbon emissions reduction targets, which means fewer carbon emissions allowances will be available to purchase each year. These allowances can be purchased through quarterly auctions hosted by the state or bought and sold on a secondary market. In 2023, NWP began purchasing allowances for the carbon emissions from nine of its thirteen compressor stations within the state whose annual carbon emissions have exceeded 25,000 metric tons of carbon dioxide equivalent at least once since 2015. NWP also began purchasing allowances for NWP's delivery of natural gas to certain of their customers and certain of their facilities in the state whose annual carbon emissions are insufficient to require their direct participation in the program. NWP's latest rate case settlement allows them to recover the costs of purchasing allowances under the program in their next rate case.

At September 30, 2025 and December 31, 2024, a total of \$62 million and \$38 million, respectively, were included in *Regulatory assets* and was comprised of the cost of the purchased allowances held, the estimated difference between the allowances held and the allowances required, and the interest income component of the regulatory asset. At September 30, 2025 and December 31, 2024, \$5 million and \$3 million, respectively, were recorded in *Other current liabilities* as the estimated difference. Interest income of \$2 million for the nine months ended September 30, 2025, and \$1 million for the nine months ended September 30, 2024, is reflected in *Other income (expense) – net*.

#### **Other Divestiture Indemnifications**

Pursuant to various purchase and sale agreements relating to divested businesses and assets, Williams has indemnified certain purchasers against liabilities that they may incur with respect to the businesses and assets acquired. The indemnities provided to the purchasers are customary in sale transactions and are contingent upon the purchasers incurring liabilities that are not otherwise recoverable from third parties.

At September 30, 2025, other than as previously disclosed, Williams is not aware of any material claims against it involving the above-described indemnities. Any claim for indemnity brought against Williams in the future may have a material adverse effect on Williams' results of operations in the period in which the claim is made.

In addition to the foregoing, various other proceedings are pending against Williams that are incidental to its operations, none of which are expected to be material to Williams' expected future annual results of operations, liquidity, and financial position.

#### **Summary**

Williams, Transco, and NWP have disclosed estimated ranges of reasonably possible losses for certain matters above, as well as all significant matters for which they are unable to reasonably estimate a range of possible loss. Williams, Transco, and NWP estimate that for all other matters for which they are able to reasonably estimate a range of loss, the aggregate reasonably possible losses beyond amounts accrued are immaterial to expected future annual results of operations, liquidity, and financial position. These calculations have been made without consideration of any potential recovery from third parties.

#### **Commitments**

Commitments for construction and acquisition of property, plant, and equipment for Williams, Transco, and NWP are approximately \$1.1 billion, \$317 million, and \$55 million, respectively at September 30, 2025.

**Note 11 – Segment Disclosures****Williams**

Williams' reportable segments are Transmission, Power & Gulf, Northeast G&P, West, and Gas & NGL Marketing Services. All remaining business activities are included in Other. (See Note 1 – General, Description of Business, and Basis of Presentation.)

**Performance Measurement**

Williams' CODM is the Chief Executive Officer. Williams' CODM primarily utilizes Modified EBITDA, its measure of segment profit and loss, to evaluate performance and make decisions on capital allocation and human resources. Such evaluation includes periodic comparisons of actual performance versus historical and budget, as well as projections of *Modified EBITDA*.

Williams defines *Modified EBITDA* of reportable segments as follows:

- *Income (loss) before income taxes* excluding:
  - Contributions from upstream operations, corporate, and other business activities;
  - Depreciation, depletion, and amortization expenses;
  - Equity earnings (losses);
  - Other investing income (loss) – net;
  - Interest expense; and
  - Accretion expense associated with AROs for nonregulated operations.
- This measure is further adjusted to include Williams' proportionate share (based on ownership interest) of *Modified EBITDA* from its equity-method investments, including its indirect share from interests owned by equity-method investees, calculated consistently with the definition described above.

Significant noncash items which are components of *Modified EBITDA* may include net unrealized gain (loss) from commodity derivatives within *Total revenues*, net unrealized gain (loss) from commodity derivatives within *Net processing commodity expenses* for Williams' Gas & NGL Marketing Services segment, charges associated with lower of cost or net realizable value adjustments to the Gas & NGL Marketing Services segment inventory within *Product sales* (for natural gas marketing inventory as these sales are presented net of the related costs) and *Product costs* (for NGL marketing inventory), and impairments or write-offs of certain assets within *Other (income) expense – net* within *Operating income (loss)*.

Intersegment *Service revenues* primarily represent transportation services provided to Williams' marketing business and gathering services provided to its upstream oil and gas properties. Intersegment *Product sales* primarily represent the sale of natural gas and NGLs from Williams' natural gas processing plants and its oil and gas properties to its marketing business.

Segment assets include *Investments, Property, plant, and equipment – net*, and *Intangible assets – net*.

The following tables present revenues, *Modified EBITDA*, significant expenses, and certain segment assets measures:

	Transmission, Power & Gulf	Northeast G&P	West	Gas & NGL Marketing Services (1)	Total
	(Millions)				
<b>Three Months Ended September 30, 2025</b>					
Segment revenues:					
Service revenues					
External	\$ 1,213	\$ 495	\$ 409	\$ —	\$ 2,117
Internal	24	4	61	—	89
Total service revenues	1,237	499	470	—	2,206
Total service revenues – commodity consideration	24	—	21	—	45
Product sales					
External	42	7	38	576	663
Internal	88	24	181	(161)	132
Total product sales	130	31	219	415	795
Net gain (loss) from commodity derivatives					
Realized	1	—	2	(11)	(8)
Unrealized	—	—	—	44	44
Total net gain (loss) from commodity derivatives (2)	1	—	2	33	36
Total revenues of reportable segments	\$ 1,392	\$ 530	\$ 712	\$ 448	\$ 3,082
Segment costs and expenses and Proportional Modified EBITDA of equity-method investments:					
Product costs and net realized processing commodity expenses	(139)	(25)	(211)	(398)	
Net unrealized gain (loss) from commodity derivatives within Net processing commodity expenses	—	—	—	2	
Operating and administrative expenses (3)	(290)	(114)	(150)	(14)	
Recoverable power, transportation, and storage costs (4)	(64)	(42)	(17)	—	
Other segment income (expenses) - net (5)	37	(5)	(28)	—	
Proportional Modified EBITDA of equity-method investments	37	161	36	16	
Total Modified EBITDA of reportable segments	\$ 973	\$ 505	\$ 342	\$ 54	\$ 1,874
Reconciliation of Modified EBITDA:					
Contribution from upstream operations, corporate, and other business activities					93
Depreciation, depletion, and amortization expenses					(564)
Equity earnings (losses)					152
Other investing income (loss) - net					19
Interest expense					(372)
Accretion expense associated with AROs for nonregulated operations					(23)
Proportional Modified EBITDA of equity-method investments					(250)
Income (loss) before income taxes					\$ 929
Additions to long-lived segment assets	\$ 754	\$ 53	\$ 167	\$ —	\$ 974

	Transmission, Power & Gulf	Northeast G&P	West	Gas & NGL Marketing Services (1)	Total
	(Millions)				
<b>Three Months Ended September 30, 2024</b>					
Segment revenues:					
Service revenues					
External	\$ 1,049	\$ 473	\$ 385	\$ —	\$ 1,907
Internal	23	2	41	—	66
Total service revenues	1,072	475	426	—	1,973
Total service revenues – commodity consideration	14	1	19	—	34
Product sales					
External	30	8	47	585	670
Internal	54	18	171	(104)	139
Total product sales	84	26	218	481	809
Net gain (loss) from commodity derivatives					
Realized	—	—	—	(8)	(8)
Unrealized	—	—	—	9	9
Total net gain (loss) from commodity derivatives (2)	—	—	—	1	1
Total revenues of reportable segments	\$ 1,170	\$ 502	\$ 663	\$ 482	\$ 2,817
Segment costs and expenses and Proportional Modified EBITDA of equity-method investments:					
Product costs and net realized processing commodity expenses	(87)	(19)	(210)	(450)	
Net unrealized gain (loss) from commodity derivatives within Net processing commodity expenses	—	—	—	1	
Operating and administrative expenses (3)	(294)	(120)	(157)	(22)	
Recoverable power, transportation, and storage costs (4)	(65)	(35)	(13)	—	
Other segment income (expenses) - net (5)	46	(1)	5	—	
Proportional Modified EBITDA of equity-method investments	41	149	35	—	
Total Modified EBITDA of reportable segments	\$ 811	\$ 476	\$ 323	\$ 11	\$ 1,621
Reconciliation of Modified EBITDA:					
Contribution from upstream operations, corporate, and other business activities					58
Depreciation, depletion, and amortization expenses					(566)
Equity earnings (losses)					147
Other investing income (loss) - net					290
Interest expense					(338)
Accretion expense associated with AROs for nonregulated operations					(17)
Proportional Modified EBITDA of equity-method investments					(227)
Income (loss) before income taxes					\$ 968
Additions to long-lived segment assets	\$ 761	\$ 56	\$ 126	\$ 1	\$ 944

	Transmission, Power & Gulf	Northeast G&P	West	Gas & NGL Marketing Services (1)	Total
	(Millions)				
<b>Nine Months Ended September 30, 2025</b>					
Segment revenues:					
Service revenues					
External	\$ 3,476	\$ 1,482	\$ 1,195	\$ —	\$ 6,153
Internal	72	11	159	—	242
Total service revenues	3,548	1,493	1,354	—	6,395
Total service revenues – commodity consideration	75	1	65	—	141
Product sales					
External	99	42	109	2,037	2,287
Internal	254	90	584	(480)	448
Total product sales	353	132	693	1,557	2,735
Net gain (loss) from commodity derivatives					
Realized	—	—	1	(44)	(43)
Unrealized	—	—	—	35	35
Total net gain (loss) from commodity derivatives (2)	—	—	1	(9)	(8)
Total revenues of reportable segments	\$ 3,976	\$ 1,626	\$ 2,113	\$ 1,548	\$ 9,263
Segment costs and expenses and Proportional Modified EBITDA of equity-method investments:					
Product costs and net realized processing commodity expenses	(381)	(115)	(666)	(1,332)	
Net unrealized gain (loss) from commodity derivatives within Net processing commodity expenses	—	—	—	4	
Operating and administrative expenses (3)	(846)	(333)	(452)	(72)	
Recoverable power, transportation, and storage costs (4)	(189)	(125)	(46)	—	
Other segment income (expenses) - net (5)	52	(7)	(18)	1	
Proportional Modified EBITDA of equity-method investments	110	474	106	27	
Total Modified EBITDA of reportable segments	\$ 2,722	\$ 1,520	\$ 1,037	\$ 176	\$ 5,455
Reconciliation of Modified EBITDA:					
Contribution from upstream operations, corporate, and other business activities					286
Depreciation, depletion, and amortization expenses					(1,754)
Equity earnings (losses)					449
Other investing income (loss) - net					31
Interest expense					(1,071)
Accretion expense associated with AROs for nonregulated operations					(71)
Proportional Modified EBITDA of equity-method investments					(717)
Income (loss) before income taxes					\$ 2,608
Additions to long-lived segment assets	\$ 1,781	\$ 166	\$ 962	\$ 1	\$ 2,910

	Transmission, Power & Gulf	Northeast G&P	West	Gas & NGL Marketing Services (1)	Total
	(Millions)				
<b>Nine Months Ended September 30, 2024</b>					
Segment revenues:					
Service revenues					
External	\$ 3,077	\$ 1,410	\$ 1,154	\$ —	\$ 5,641
Internal	67	9	116	—	192
Total service revenues	3,144	1,419	1,270	—	5,833
Total service revenues – commodity consideration	28	1	53	—	82
Product sales					
External	85	15	153	1,800	2,053
Internal	100	59	504	(309)	354
Total product sales	185	74	657	1,491	2,407
Net gain (loss) from commodity derivatives					
Realized	—	—	5	40	45
Unrealized	—	—	—	(188)	(188)
Total net gain (loss) from commodity derivatives (2)	—	—	5	(148)	(143)
Total revenues of reportable segments	\$ 3,357	\$ 1,494	\$ 1,985	\$ 1,343	\$ 8,179
Segment costs and expenses and Proportional Modified EBITDA of equity-method investments:					
Product costs and net realized processing commodity expenses	(188)	(56)	(636)	(1,269)	
Net unrealized gain (loss) from commodity derivatives within Net processing commodity expenses	—	—	—	(3)	
Operating and administrative expenses (3)	(809)	(336)	(444)	(85)	
Recoverable power, transportation, and storage costs (4)	(191)	(101)	(36)	—	
Other segment income (expenses) - net (5)	143	1	3	—	
Proportional Modified EBITDA of equity-method investments	136	459	96	—	
Total Modified EBITDA of reportable segments	\$ 2,448	\$ 1,461	\$ 968	\$ (14)	\$ 4,863
Reconciliation of Modified EBITDA:					
Contribution from upstream operations, corporate, and other business activities					181
Depreciation, depletion, and amortization expenses					(1,654)
Equity earnings (losses)					431
Other investing income (loss) - net					332
Interest expense					(1,026)
Accretion expense associated with AROs for nonregulated operations					(56)
Proportional Modified EBITDA of equity-method investments					(693)
Income (loss) before income taxes					\$ 2,378
Additions to long-lived segment assets	\$ 3,763	\$ 163	\$ 288	\$ 1	\$ 4,215
<b>As of September 30, 2025</b>					
Equity-method investments by reportable segment	\$ 262	\$ 3,255	\$ 460	\$ 153	\$ 4,130
Segment assets	\$ 24,329	\$ 12,631	\$ 12,735	\$ 183	\$ 49,878
<b>As of December 31, 2024</b>					
Equity-method investments by reportable segment	\$ 272	\$ 3,346	\$ 476	\$ —	\$ 4,094
Segment assets	\$ 23,149	\$ 12,918	\$ 12,144	\$ 46	\$ 48,257

(1) As Williams is acting as agent for natural gas marketing customers or engages in energy trading activities, the resulting revenues are presented net of the related costs of those activities.

- (2) Williams records transactions that qualify as commodity derivatives at fair value with changes in fair value recognized in earnings in the period of change and characterized as unrealized gains or losses. Gains and losses from commodity derivatives held for energy trading purposes are presented on a net basis in revenue.
- (3) Segment operating and administrative expenses primarily include payroll, maintenance and operating costs and taxes, and general and administrative expenses, including acquisition and transition-related expenses. It also includes project execution, information technology, finance and accounting, real estate and aviation, central engineering services, safety and operational discipline, supply chain and digital transformation, corporate strategic development, human resources, legal and government affairs, and executive and audit support services costs which are centrally managed and allocated to segments.
- (4) Recoverable power, transportation and storage costs are charges incurred which are reimbursable pursuant to FERC stipulations or customer contracts.
- (5) Other segment income (expenses) primarily includes equity AFUDC and regulatory credits and charges related to Williams' regulated operations, as well as the write-off of certain compression assets in the West segment in the third quarter of 2025 (Note 8 – Fair Value Measurements and Guarantees).

### **Transco**

Transco manages and evaluates its business as a single reportable segment. Transco's CODM is the Senior Vice President, Transmission, Power & Gulf. Transco's CODM determines resource allocation, measures and evaluates segment operating performance based upon *Net income (loss)* as reported on the Statement of Net Income.

Significant expenses within net income include *Operating and maintenance expenses* and *Selling, general, and administrative expenses*, which are each separately presented on Transco's Statement of Net Income. Other segment items within net income include natural gas product costs, depreciation and amortization expenses, taxes, other than income taxes, interest expense, interest income, other income (expense) – net, and AFUDC.

Transco's segment assets include *Property, plant, and equipment – net* as presented on the Balance Sheet.

### **NWP**

NWP manages and evaluates its business as a single reportable segment. NWP's CODM is the Senior Vice President, Transmission, Power & Gulf. NWP's CODM determines resource allocation, measures and evaluates segment operating performance based upon *Net income (loss)* as reported on the Statement of Net Income.

Significant expenses within net income include *Operating and maintenance expenses* and *Selling, general, and administrative expenses*, which are each separately presented on NWP's Statement of Net Income. Other segment items within net income include depreciation and amortization expenses, taxes, other than income taxes, interest expense, other income (expense) – net, and AFUDC.

NWP's segment assets include *Property, plant, and equipment – net* as presented on the Balance Sheet.

### **Note 12 – Subsequent Events**

#### **Sale of South Mansfield Upstream Interests**

In October 2025, Williams entered into an agreement to sell its interests in certain upstream ventures in the South Mansfield area of the Haynesville Shale region, included in Other, for consideration of \$398 million with additional contingent consideration to possibly be received through 2029. Upon closing, Williams expects to record a gain in the fourth quarter of 2025. The results of operations for this disposal group were not significant for the reporting periods.

**Louisiana LNG and Driftwood Pipeline**

In October 2025, Williams closed on various agreements with the same counterparty to acquire a 10 percent equity-method interest in Louisiana LNG LLC, which is developing a fully permitted LNG export facility, and an 80 percent interest in Driftwood Pipeline LLC, which is constructing a fully permitted greenfield pipeline connecting to multiple other pipelines, including Transco and Louisiana Energy Gateway, to supply the LNG facility. Williams will be the operator of the pipeline. The total initial purchase price was \$378 million, and both investments will require additional capital to fund further construction. The Louisiana LNG LLC and Driftwood Pipeline LLC purchases were funded with available liquidity. Williams will also manage the gas supply for the LNG facility and purchase a portion of the LNG produced.

**Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations**

Combined Management’s Discussion and Analysis of Financial Condition and Results of Operations	Page
<a href="#">General</a>	<a href="#">54</a>
<a href="#">Company Outlook</a>	<a href="#">58</a>
<a href="#">Results of Operations</a>	<a href="#">62</a>
<a href="#">Williams</a>	<a href="#">62</a>
<a href="#">Transco</a>	<a href="#">74</a>
<a href="#">NWP</a>	<a href="#">76</a>
<a href="#">Management’s Discussion and Analysis of Financial Condition and Liquidity</a>	<a href="#">78</a>

**General**

Williams is an energy company committed to being the leader in providing infrastructure that safely delivers natural gas products to reliably fuel the clean energy economy. Its operations are located in the United States.

Williams’ interstate natural gas pipeline strategy is to create value by maximizing the utilization of its pipeline capacity by providing high-quality, low-cost transportation of natural gas to large and growing markets. Williams’ gas pipeline businesses’ interstate transmission and storage activities are subject to regulation by the FERC. As such, Williams’ rates and charges for the transportation of natural gas in interstate commerce, and the extension, expansion, or abandonment of jurisdictional facilities and accounting, among other things, are subject to regulation. The rates are established primarily through the FERC’s ratemaking process, but Williams may also negotiate rates with its customers pursuant to the terms of its tariffs and FERC policy. Changes in commodity prices and volumes transported have limited near-term impact on these revenues because the majority of the cost of service is recovered through firm capacity reservation charges in transportation rates.

The ongoing strategy of Williams’ midstream operations is to safely and reliably operate large-scale midstream infrastructure where its assets can be fully utilized and drive low per-unit costs. Williams focuses on consistently attracting new business by providing highly reliable service to its customers. These services include natural gas gathering, processing, treating, compression and storage; NGL fractionation, transportation and storage; and crude oil production handling and transportation, as well as marketing services for NGL, crude oil, and natural gas.

Consistent with the manner in which Williams’ CODM evaluates performance and allocates resources, Williams’ operations are conducted, managed, and presented within the following reportable segments: Transmission, Power & Gulf, Northeast G&P, West, and Gas & NGL Marketing Services. All remaining business activities, including upstream operations, certain new energy ventures, and corporate activities, are included in Other. Williams’ reportable segments are comprised of the following business activities:

- Transmission, Power & Gulf is comprised of interstate natural gas pipelines and their related natural gas storage facilities including Transco, NWP, and MountainWest and a 50 percent equity-method investment in Gulfstream; natural gas gathering and processing and crude oil production handling and transportation assets in the Gulf Coast region, including Discovery, a former 60 percent equity-method investment in which Williams acquired the remaining ownership interest in August 2024 (see Note 3 – Acquisitions and Divestitures) and a 51 percent interest in Gulfstar One; and natural gas storage facilities and pipelines providing services in north Texas, and also in Louisiana and Mississippi related to the January 2024 Gulf Coast Storage Acquisition (see Note 3 – Acquisitions and Divestitures). Transmission, Power & Gulf also includes power innovation projects under development that will deliver speed-to-market solutions in grid-constrained markets. This segment was formerly referred to as Transmission & Gulf of America.
- Northeast G&P is comprised of midstream gathering, processing, and fractionation businesses in the Marcellus Shale region primarily in Pennsylvania and New York, and the Utica Shale region of eastern

Ohio, as well as a 65 percent interest in Northeast JV which operates in West Virginia, Ohio, and Pennsylvania, a 66 percent interest in Cardinal which operates in Ohio, a 50 percent equity-method investment in Blue Racer, and Appalachia Midstream Investments.

- West is comprised of gas gathering, processing, and treating operations in the Rocky Mountain region of Colorado and Wyoming, the Barnett Shale region of north-central Texas, the Eagle Ford Shale region of south Texas, the Haynesville Shale region of east Texas and northwest Louisiana, the Mid-Continent region which includes the Anadarko and Permian basins, and the DJ Basin of Colorado. This segment also includes NGL storage facilities, an undivided 50 percent interest in an NGL fractionator near Conway, Kansas, and a 50 percent equity-method investment in OPPL.
- Gas & NGL Marketing Services is comprised of NGL and natural gas marketing and trading operations, which include risk management and transactions related to the storage and transportation of natural gas and NGLs on strategically positioned assets.

Unless indicated otherwise, the following discussion and analysis of results of operations and financial condition and liquidity relates to Williams' current continuing operations and should be read in conjunction with the financial statements and combined notes thereto of this Form 10-Q and the Annual Report on Form 10-K for the year ended December 31, 2024, dated February 25, 2025.

## **Dividends**

In September 2025, Williams paid a regular quarterly dividend of \$0.50 per share.

## **Overview of Nine Months Ended September 30, 2025**

*Net income (loss) attributable to The Williams Companies, Inc.* for the nine months ended September 30, 2025, increased \$145 million compared to the nine months ended September 30, 2024. Further discussion of the results is found in this report in the Results of Operations.

## **Recent Developments**

### ***Transco FERC Rate Case Filing***

On August 30, 2024, Transco filed a general rate case with the FERC for an overall increase in rates and to comply with the terms of the settlement of its prior rate case. On September 30, 2024, the FERC issued an order accepting and suspending Transco's general rate filing to be effective March 1, 2025, subject to refund and the outcome of hearing procedures established by the FERC. The order also accepted rate decreases for certain services to be effective as of October 1, 2024. During the third quarter of 2025, Transco reached an agreement in principle with its customers and the other participants to settle all aspects of the rate case and has accrued a related reserve. Transco filed with the FERC in October 2025 for approval of the settlement.

### ***Data Center Power Innovation Projects***

Williams continues to pursue projects to support the power demands created by new data center development, including agreements with an unnamed large, investment-grade company to provide onsite natural gas and power generation infrastructure. See Expansion Projects for further discussion.

### ***Sale of South Mansfield Upstream Interests***

In October 2025, Williams entered into an agreement to sell its interests in certain upstream ventures in the South Mansfield area of the Haynesville Shale region, included in Other, for consideration of approximately \$398 million with additional contingent consideration to possibly be received through 2029. Upon closing, Williams expects to record a gain in the fourth quarter of 2025.

***Louisiana LNG and Driftwood Pipeline***

In October 2025, Williams closed on various agreements with the same counterparty to acquire a 10 percent equity-method interest in Louisiana LNG LLC, which is developing a fully permitted LNG export facility, and an 80 percent interest in Driftwood Pipeline LLC, which is constructing a fully permitted greenfield pipeline connecting to multiple other pipelines, including Transco and Louisiana Energy Gateway, to supply the LNG facility. Williams will be the operator of the pipeline. The total initial purchase price was \$378 million, and both investments will require additional capital to fund further construction. The Louisiana LNG LLC and Driftwood Pipeline LLC purchases were funded with available liquidity. Williams will also manage the gas supply for the LNG facility and purchase a portion of the LNG produced.

***Saber Asset Purchase***

In June 2025, Williams acquired 100 percent of Saber Midstream, LLC (Saber). The acquisition, which was accounted for as an asset purchase, included cash consideration of \$47 million and the retention of \$113 million of Saber's debt, which was separately repaid in full within the same month. Saber operates a gas gathering system in the Haynesville Shale region in the West segment.

***Cogentrix Investment***

In March 2025, Williams purchased a minority interest in Cogentrix Co-Investment Fund, LP (Cogentrix) for \$153 million, which is accounted for as an equity-method investment within the Gas & NGL Marketing Services segment. Cogentrix owns interests in 11 natural gas power plants.

***Rimrock Asset Purchase***

On January 31, 2025, Williams purchased a group of natural gas gathering and processing assets from Rimrock Energy Partners, LLC (Rimrock) for approximately \$325 million, to expand Williams' gathering and processing footprint and create operational synergies in the DJ Basin in the West segment.

***Expansion Project Updates***

Expansion projects placed into service for the current year are described below. Ongoing major expansion projects are discussed later in Company Outlook.

***Transmission, Power & Gulf*****Stanfield South**

The project on NWP's existing natural gas transmission system provides year-round transportation capacity from the Stanfield receipt point in Oregon to multiple delivery points in Idaho and a new delivery meter in Wyoming. NWP placed the project into service in November 2025, increasing NWP's contracted capacity by 80 Mth/d.

Commonwealth Energy Connector

In November 2023, Transco received approval from the FERC for the project, which involves an expansion of Transco's existing natural gas transmission system to provide incremental firm transportation capacity in Virginia. Transco placed the project into service in November 2025, increasing Transco's capacity by 105 Mdth/d.

Alabama Georgia Connector

In March 2024, Transco received approval from the FERC for the project, which involves an expansion of Transco's existing natural gas transmission system to provide incremental firm transportation capacity from Transco's Station 85 pooling point in Alabama to customers in Georgia. Transco placed the project into service in October 2025, increasing Transco's capacity by 64 Mdth/d.

Deepwater Shenandoah Project

In June 2021, Williams reached an agreement with two third parties to provide offshore natural gas gathering and transportation services as well as onshore natural gas processing services. The project expands the existing Gulf of America offshore infrastructure connecting to a third-party offshore lateral pipeline from the Shenandoah platform to Discovery's existing Keathley Canyon Connector pipeline, adds onshore processing facilities at Larose, Louisiana to handle the expected rich Shenandoah production, and the natural gas liquids are now fractionated and marketed at Discovery's Paradis plant in Louisiana. This project was placed into service in July 2025.

Texas to Louisiana Energy Pathway

In January 2024, Transco received approval from the FERC for the project, which involves an expansion of Transco's existing natural gas transmission system to provide firm transportation capacity from receipt points in south Texas to delivery points in Texas and Louisiana. Transco placed the project into service in April 2025. Under the project, Transco provides 364 Mdth/d of new firm transportation service through a combination of increasing capacity, converting interruptible capacity to firm, and utilizing existing capacity.

Southeast Energy Connector

In November 2023, Transco received approval from the FERC for the project, which involves an expansion of Transco's existing natural gas transmission system to provide incremental firm transportation capacity from receipt points in Mississippi and Alabama to a delivery point in Alabama. Transco placed the project into service in April 2025, increasing Transco's capacity by 150 Mdth/d.

Deepwater Whale Project

In August 2021, Williams reached an agreement with two third parties to provide offshore natural gas gathering and crude oil transportation services as well as onshore natural gas processing services. The project expands its existing Western Gulf of America offshore infrastructure via a 26-mile gas lateral pipeline from the Whale platform to the existing Perdido gas pipeline and adds a new 124-mile oil pipeline from the Whale platform to Williams' existing junction platform. This project was placed into service in January 2025.

*West*Haynesville Gathering Expansion

In February 2023, Williams announced its agreement with a third party to facilitate natural gas production growth in the Haynesville Shale basin for the construction of a greenfield gathering system in support of a 26,000-acre dedication. In April 2025, the third party sold a majority of their ownership interest to another party, with both third parties agreeing to long-term capacity commitments on Williams' Louisiana Energy Gateway expansion project. This project was placed into service in September 2025, providing natural gas gathering services to both parties.

Louisiana Energy Gateway

In August 2024, Williams began construction activities on new natural gas gathering assets in the Haynesville Shale basin to increase delivery of natural gas to premium markets, including Transco, industrial markets, and growing LNG export demand along the Gulf Coast. This project was placed into service in July and August 2025, increasing natural gas gathering capacity by 1.8 Bcf/d.

**Company Outlook**

Williams' strategy is to provide a large-scale, reliable, and clean energy infrastructure designed to maximize the opportunities created by the vast supply of natural gas and natural gas products that exists in the United States. Williams accomplishes this by connecting the growing demand for cleaner fuels and feedstocks with our major positions in the premier natural gas and natural gas products supply basins. Williams continues to maintain a strong commitment to safety, environmental stewardship including seeking opportunities for renewable energy ventures, operational excellence, and customer satisfaction. Williams believes that accomplishing these goals will position it to deliver safe, reliable, clean energy services to its customers and an attractive return to shareholders. Williams' business plan for 2025 includes a continued focus on earnings and cash flow growth.

In 2025, Williams' operating results are expected to benefit from the continued growth in the Transmission, Power & Gulf segment, primarily reflecting the impacts of numerous expansion projects at Transco and the Gulf of America. Additionally, growth in 2025 includes the impact of the Transco rate case and higher gathering and processing results associated with growth in the Northeast and the DJ Basin. Williams also expects increases in Haynesville Shale volumes, including partial year impact of the Louisiana Energy Gateway expansion project and higher expected results from its upstream operations, including the full year impact of the Crowheart Acquisition. Williams also expects to benefit from the recent equity investment in Cogentrix. These increases are partially offset by a modest increase in expenses, lower gas marketing results, and lower expected Eagle Ford results in our West segment related to minimum volume commitment reductions.

Williams seeks to maintain a strong financial position and liquidity, as well as manage a diversified portfolio of safe, clean, and reliable energy infrastructure assets that continue to serve key growth markets and supply basins in the United States. Williams' growth capital and investment expenditures in 2025 are expected to range from \$3.95 billion to \$4.25 billion, excluding acquisitions. Growth capital spending in 2025 primarily includes the Power Innovation projects, projects supporting growth in the Haynesville Shale basin (including the Louisiana Energy Gateway expansion project), Transco expansions, all of which are fully contracted with firm transportation agreements, and projects supporting the Northeast G&P business. Williams is investing capital in the recently announced Louisiana LNG and Driftwood Pipeline projects, as well as the development of its Wamsutter upstream oil and gas properties. In addition to growth capital and investment expenditures, Williams also remains committed to projects that maintain its assets for safe and reliable operations, as well as projects that reduce emissions, and meet legal, regulatory, and/or contractual commitments.

Potential risks and obstacles that could impact the execution of Williams' plan include:

- A global recession, which could result in downturns in financial markets and commodity prices, as well as impact demand for natural gas and related products;
- Opposition to, and regulations affecting, our infrastructure projects, including the risk of delay or denial in permits and approvals needed for our projects;
- Counterparty credit and performance risk;
- Unexpected significant increases in capital expenditures or delays in capital project execution, including increases from inflation or delays caused by supply chain disruptions;
- Unexpected changes in customer drilling and production activities, which could negatively impact gathering and processing volumes;
- Lower than anticipated demand for natural gas and natural gas products which could result in lower-than-expected volumes, energy commodity prices, and margins;
- General economic, financial markets, or industry downturns, including increased inflation, interest rates, or tariffs;
- Physical damages to facilities, including damage to offshore facilities by weather-related events;
- Other risks set forth under Part I, Item 1A. Risk Factors in the Annual Report on Form 10-K for the year ended December 31, 2024, as filed with the SEC on February 25, 2025, as may be supplemented by disclosure in Part II, Item 1A. Risk Factors in subsequent Quarterly Reports on Form 10-Q.

### ***Expansion Projects***

Williams' ongoing major expansion projects include the following:

#### *Transmission, Power & Gulf*

##### Overthrust Westbound Compression Expansion

In October 2024, MountainWest received approval from the FERC for the project, which involves an expansion of MountainWest's existing natural gas transmission system to provide incremental firm transportation capacity from multiple receipt points in Wamsutter, Wyoming to a delivery point in Opal, Wyoming. MountainWest plans to place the project into service in the fourth quarter of 2025, assuming timely receipt of all necessary regulatory approvals. The project is expected to increase capacity by 325 Mdth/d.

##### Pine Prairie Phase IV Expansion

In August 2025, Williams filed a certificate application with the FERC for the project which, will involve an expansion of storage capacity and the injection and withdrawal capabilities of one of its existing storage facilities in the Gulf Coast region. Williams plans to place the project into service during the fourth quarter of 2028, assuming timely receipt of all necessary regulatory approvals. The project is expected to increase working gas storage capacity by 10 Bcf.

##### Southeast Supply Enhancement

In October 2024, Transco filed a certificate application with the FERC for the project, which involves an expansion of Transco's existing natural gas transmission system to provide incremental firm transportation capacity from receipt points in Virginia to delivery points in Virginia, North Carolina, South Carolina, Georgia, and Alabama. Transco plans to place the project into service as early as the third quarter of 2027, assuming

timely receipt of all necessary regulatory approvals. The project is expected to increase capacity by 1,597 Mdth/d.

#### Power Express

Transco plans to file an application with the FERC as early as the second quarter 2027 for the project, which involves an expansion of Transco's existing natural gas transmission system to provide incremental firm transportation capacity in Virginia. Transco plans to place the project into service as early as the third quarter of 2030, assuming timely receipt of all necessary regulatory approvals. The project is expected to increase capacity by 689 Mdth/d.

#### Gillis West

Transco plans to file a prior notice application with the FERC in 2026 for the project, which involves an expansion of Transco's existing natural gas transmission system to provide incremental firm transportation capacity from receipt points in Louisiana to delivery points in Texas. Transco plans to place the project into service as early as the second quarter of 2026, assuming timely receipt of all necessary regulatory approvals. The project is expected to increase capacity by 115 Mdth/d.

#### Northeast Supply Enhancement

In August 2025, the FERC issued an order granting Transco's petition for reissuance of the certificate authorization for the project, which involves an expansion of Transco's existing natural gas transmission system to provide incremental firm transportation capacity from Transco's Compressor Station 195 in Pennsylvania to the Rockaway Delivery Lateral transfer point in New York. In October 2025, Transco's application for Clean Water Act and related permits for the Pennsylvania portion of the project was approved, and Transco is awaiting action on similar applications with the states of New York and New Jersey. In August 2025, Transco executed precedent agreements with customers subscribing to all of the capacity under the project. Transco plans to place the project into service as early as the fourth quarter of 2027, assuming timely receipt of all necessary regulatory approvals. The project is expected to increase capacity by 400 Mdth/d.

#### Dalton Lateral II

Transco plans to file a certificate application for the project with the FERC in 2026. The project involves an expansion of Transco's existing natural gas transmission system to provide incremental firm transportation capacity from Transco's main line near existing Station 115 to an existing power plant in Georgia. Transco plans to place the project into service as early as the fourth quarter of 2029, assuming timely receipt of all necessary regulatory approvals. The project is expected to increase capacity up to 460 Mdth/d.

#### Ryckman Creek Loop

NWP plans to file a prior notice application for the project with the FERC in 2025. The project involves an expansion of NWP's existing natural gas transmission system to provide incremental firm transportation capacity from a receipt point in northeast Oregon to multiple delivery points in southwest Wyoming. NWP plans to place the project into service as early as the fourth quarter of 2026, assuming timely receipt of all necessary regulatory approvals. The project is expected to increase capacity by 50 Mdth/d.

#### Naughton Coal-to-Gas Conversion

The project involves an expansion of NWP's existing natural gas transmission system to provide year-round transportation capacity to a power plant in southwest Wyoming. NWP plans to place the project into service as early as the second quarter of 2026, assuming timely receipt of all necessary regulatory approvals. The project is expected to increase capacity by 98 Mdth/d.

#### Kelso-Beaver Reliability

NWP filed a certificate application for the project with the FERC in February 2025. The Kelso-Beaver Reliability project on NWP's existing natural gas transmission system will provide year-round transportation capacity to various receipt and delivery points in Oregon. NWP plans to place the project into service during the fourth quarter of 2028, assuming timely receipt of all necessary regulatory approvals. The project is expected to increase capacity by 183 Mdth/d.

#### Huntingdon Connector

NWP plans to file a prior notice application for the project with the FERC in 2026. The project involves an expansion of NWP's existing natural gas transmission system that will provide year-round transportation capacity from the Sumas receipt point to various delivery points in Washington. NWP plans to place the project into service during the fourth quarter of 2026, assuming timely receipt of all necessary regulatory approvals. The project is expected to increase capacity by 78 Mdth/d.

#### Wild Trail

In May 2025, NWP filed a certificate application with the FERC for the project, which involves an expansion of NWP's existing natural gas transmission system that will provide year-round transportation capacity from the White River Hub receipt point in western Colorado to various delivery points in southwest Wyoming and southern Colorado. This Wild Trail project is fully subscribed by an affiliate of NWP. NWP plans to place the project into service during the fourth quarter of 2027, assuming timely receipt of all necessary regulatory approvals. The project is expected to increase capacity by 83 Mdth/d.

#### Power Innovation

##### *Socrates*

Williams has received partial approval and is waiting for full approval from the Ohio Power Siting Board for this Power Innovation project, which involves the construction of the Socrates North and South power generation facilities in New Albany, Ohio. Williams has agreed to provide committed power generation and associated gas pipeline infrastructure for the project, which is expected to provide a combined 400 megawatts of committed onsite power generation capacity to the customer. The project is backed by a ten-year, primarily fixed-price power purchase agreement, with an option for the customer to extend. Williams plans to place the project into service in the second half of 2026, assuming timely receipt of permits.

##### *Additional Projects*

Williams has agreed to provide committed power generation and associated gas pipeline infrastructure for two additional Power Innovation projects. The projects are backed by ten-year, primarily fixed-price power purchase agreements, with an option for the customer to extend. Williams plans to place the projects into service the first half of 2027, assuming timely receipt of permits.

## Results of Operations

### Williams' Consolidated Overview

The following table and discussion is a summary of Williams' consolidated results of operations for the three and nine months ended September 30, 2025, compared to the three and nine months ended September 30, 2024, and should be read in conjunction with the results of operations by segment, as discussed in further detail following this consolidated overview discussion.

	Three Months Ended September 30,		Change*		Nine Months Ended September 30,		Change*	
	2025	2024	\$	%	2025	2024	\$	%
	(Dollars in millions)				(Dollars in millions)			
<b>Revenues:</b>								
Service revenues	\$ 2,121	\$ 1,911	+210	+11 %	\$ 6,165	\$ 5,653	+512	+9 %
Product sales and service revenues – commodity consideration	746	737	+9	+1 %	2,557	2,240	+317	+14 %
Net gain (loss) from commodity derivatives	56	5	+51	NM	30	(133)	+163	NM
Total revenues	2,923	2,653			8,752	7,760		
<b>Costs and expenses:</b>								
Product costs and net processing commodity expenses	485	524	+39	+7 %	1,606	1,496	-110	-7 %
Operating and maintenance expenses	583	580	-3	-1 %	1,697	1,613	-84	-5 %
Depreciation, depletion, and amortization expenses	564	566	+2	— %	1,754	1,654	-100	-6 %
Selling, general, and administrative expenses	168	170	+2	+1 %	530	520	-10	-2 %
Other (income) expense – net	14	(25)	-39	NM	17	(69)	-86	NM
Total costs and expenses	1,814	1,815			5,604	5,214		
Operating income (loss)	1,109	838			3,148	2,546		
Equity earnings (losses)	152	147	+5	+3 %	449	431	+18	+4 %
Other investing income (loss) – net	19	290	-271	-93 %	31	332	-301	-91 %
Interest expense	(372)	(338)	-34	-10 %	(1,071)	(1,026)	-45	-4 %
Other income (expense) – net	21	31	-10	-32 %	51	95	-44	-46 %
Income (loss) before income taxes	929	968			2,608	2,378		
Less: Provision (benefit) for income taxes	246	227	-19	-8 %	613	549	-64	-12 %
Net income (loss)	683	741			1,995	1,829		
Less: Net income attributable to noncontrolling interests	36	35	-1	-3 %	111	90	-21	-23 %
Net income (loss) attributable to The Williams Companies, Inc.	\$ 647	\$ 706	-59	-8 %	\$ 1,884	\$ 1,739	+145	+8 %

\* += Favorable change; -= Unfavorable change; NM = A percentage calculation is not meaningful due to a change in signs, a zero-value denominator, or a percentage change greater than 200.

Three months ended September 30, 2025 vs. three months ended September 30, 2024

Service revenues increased primarily due to:

- Higher revenues associated with expansion projects at the Transmission, Power & Gulf and the West segments;

- Increased Transco transportation rates, as well as adjustments associated with the rate case at the Transmission, Power & Gulf segment;
- Higher volumes from the August 2024 Discovery Acquisition at the Transmission, Power & Gulf segment (See Note 3 – Acquisitions and Divestitures) and the June 2025 Saber Asset Purchase and the January 2025 Rimrock Asset Purchase at the West segment; partially offset by
- Lower revenues in the Eagle Ford Shale region due to lower MVC revenue at the West segment.

The *Product sales and service revenues – commodity consideration* increase primarily consists of:

- Higher product sales from upstream operations primarily related to higher volumes from the November 2024 Crowheart Acquisition at Other (See Note 3 – Acquisitions and Divestitures); partially offset by
- Lower marketing sales activities primarily related to lower NGLs marketing sales prices at the Gas & NGL Marketing Services segment.

As Williams is acting as agent for natural gas marketing customers, its natural gas marketing product sales are presented net of the related costs of those activities within the Gas & NGL Marketing Services segment.

*Net gain (loss) from commodity derivatives* includes realized and unrealized gains and losses from derivative instruments reflected within *Total revenues* primarily in the Gas & NGL Marketing Services segment, as well as at Other (see Note 9 – Commodity Derivatives).

Williams experiences significant earnings volatility from the fair value accounting required for the derivatives used to hedge a portion of the economic value of the underlying transportation and storage capacity portfolios as well as upstream-related production. However, the unrealized fair value measurement gains and losses are generally offset by valuation changes in the economic value of the underlying production or transportation and storage capacity contracts, which are not recognized until the underlying transaction occurs.

The *Product costs and net processing commodity expenses* decrease primarily consists of:

- Lower marketing activities primarily related to lower NGLs marketing purchases at the Gas & NGL Marketing Services segment, including from the Discovery Acquisition;
- Lower shrink natural gas purchases and commodity consideration costs associated with Williams' equity NGL production activities primarily due to the Discovery Acquisition at the Transmission, Power & Gulf segment.

*Operating and maintenance expenses* increased primarily due to operating costs of the assets acquired at the Transmission, Power & Gulf and West segments, as well as at Other, substantially offset by lower employee-related costs, including the absence of the impact of a 2024 change in practice related to payroll timing.

*Depreciation, depletion, and amortization expenses* decreased primarily related to adjustments associated with the rate case to Transco depreciation rates at the Transmission, Power & Gulf segment, partially offset by the assets acquired and expansion projects placed in-service at the Transmission, Power & Gulf and West segments, as well as at Other.

*Other (income) expense – net* within *Operating income (loss)* includes a write-off of certain DJ Basin region assets in the West segment (see Note 8 – Fair Value Measurements and Guarantees).

The unfavorable change in *Other investing income (loss) – net* includes a \$149 million gain on the sale of our interests in Aux Sable in 2024 and a \$127 million gain on remeasurement of our existing equity-method investment associated with the purchase of the remaining interest in Discovery in 2024.

*Interest expense* was primarily impacted by Williams' 2024 and 2025 debt issuances, partially offset by 2024 and 2025 debt retirements (see Note 7 – Debt and Banking Arrangements) and the absence of imputed interest on deferred consideration obligations related to previous acquisitions.

*Provision (benefit) for income taxes* changed unfavorably primarily due to an increase in the estimate of the state deferred income tax rate. See Note 6 – Provision (Benefit) for Income Taxes for a discussion of the effective tax rate compared to the federal statutory rate for both periods.

*Nine months ended September 30, 2025 vs. nine months ended September 30, 2024*

*Service revenues* increased primarily due to:

- Higher revenues associated with expansion projects at the Transmission, Power & Gulf and the West segments;
- Increased Transco transportation and storage rates and Gulf Coast Storage rates at the Transmission, Power & Gulf segment;
- Higher volumes from the August 2024 Discovery Acquisition at the Transmission, Power & Gulf segment, January 2025 Rimrock Asset Purchase and the June 2025 Saber Asset Purchase at the West segment, and the Northeast JV at the Northeast G&P segment;
- Higher revenues associated with reimbursable expenses primarily in the Northeast G&P segment, which is offset by similar changes in the charges reflected in *Operating and maintenance expenses*; partially offset by
- Lower revenues in the Eagle Ford Shale region due to lower MVC revenue at the West segment.

The *Product sales and service revenues – commodity consideration* increase primarily consists of:

- Higher product sales from upstream operations primarily related to higher volumes, including the November 2024 Crowheart Acquisition, and natural gas prices at Other;
- Higher equity NGL sales and commodity consideration revenues associated with equity NGL production activity primarily due to the Discovery Acquisition at the Transmission, Power & Gulf segment and higher prices at the West segment;
- Higher marketing sales activities primarily related to higher net gas marketing sales activities at the Gas & NGL Marketing Services segment;
- Higher cash-out activity primarily at the Transmission, Power & Gulf segment.

*Net gain (loss) from commodity derivatives* includes realized and unrealized gains and losses from derivative instruments reflected within *Total revenues* primarily in the Gas & NGL Marketing Services segment, as well as at Other.

The *Product costs and net processing commodity expenses* increase primarily consists of:

- Higher shrink natural gas purchases and commodity consideration costs associated with Williams' equity NGL production activities primarily due to the Discovery Acquisition at the Transmission, Power & Gulf segment;
- Higher cash-out activity primarily at the Transmission, Power & Gulf segment.

*Operating and maintenance expenses* increased primarily due to operating costs of the assets acquired at the Transmission, Power & Gulf and West segments, as well as at Other, higher electricity and fuel primarily in the

Northeast G&P segment (substantially offset by higher *Service revenues* discussed above) and higher employee-related costs, partially offset by the absence of the impact of a 2024 change in practice related to payroll timing.

*Depreciation, depletion, and amortization expenses* increased primarily related to assets acquired and expansion projects placed in-service at the Transmission, Power & Gulf and West segments, as well as at Other and an increase in Transco depreciation rates associated with the rate case at the Transmission, Power & Gulf segment, partially offset by lower ARO-related depreciation at the Transmission, Power & Gulf segment.

*Selling, general, and administrative expenses* increased due to higher employee-related costs, partially offset by the absence of the impact of a 2024 change in a practice related to payroll timing and lower acquisition and transition costs primarily at the Transmission, Power & Gulf segment.

*Other (income) expense – net* within *Operating income (loss)* includes net unfavorable changes to charges and credits associated with amortization of regulatory assets and liabilities related to the Transco rate case and deferral of ARO-related depreciation at the Transmission, Power & Gulf segment and a write-off of certain DJ Basin region assets in the West segment.

The unfavorable change in *Other investing income (loss) – net* includes a \$149 million gain on the sale of our interests in Aux Sable in 2024, a \$127 million gain on remeasurement of our existing equity-method investment associated with the purchase of the remaining interest in Discovery in 2024, and lower interest income earned on lower cash and cash equivalent balances.

*Interest expense* was primarily impacted by Williams' 2024 and 2025 debt issuances, partially offset by 2024 and 2025 debt retirements and the absence of imputed interest on deferred consideration obligations related to previous acquisitions.

The unfavorable change in *Other income (expense) – net* below *Operating income (loss)* includes a decrease in equity AFUDC primarily as a result of the timing of capital projects at Williams' regulated businesses.

*Provision (benefit) for income taxes* changed unfavorably primarily due to higher pre-tax income and an increase in the estimate of the state deferred income tax rate.

#### ***Period-Over-Period Operating Results – Williams' Segments***

Williams' CODM evaluates segment operating performance based upon *Modified EBITDA*. Note 11 – Segment Disclosures includes a reconciliation of this non-GAAP measure to *Income (loss) before income taxes*. Management uses *Modified EBITDA* because it is an accepted financial indicator used by investors to compare company performance. In addition, management believes that this measure provides investors an enhanced perspective of the operating performance of Williams' assets. *Modified EBITDA* should not be considered in isolation or as a substitute for a measure of performance prepared in accordance with GAAP.

**Transmission, Power & Gulf**

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2025	2024	2025	2024
	(Millions)			
Service revenues	\$ 1,237	\$ 1,072	\$ 3,548	\$ 3,144
Product sales and service revenues – commodity consideration (1)	154	98	428	213
Net realized gain (loss) from commodity derivatives (1)	1	—	—	—
Segment revenues	1,392	1,170	3,976	3,357
Product costs and net processing commodity expenses (1)	(139)	(87)	(381)	(188)
Other segment costs and expenses	(317)	(313)	(983)	(857)
Proportional Modified EBITDA of equity-method investments	37	41	110	136
Transmission, Power & Gulf Modified EBITDA	\$ 973	\$ 811	\$ 2,722	\$ 2,448
Commodity margins	\$ 16	\$ 11	\$ 47	\$ 25

(1) Included as a component of *Commodity margins*.

*Three months ended September 30, 2025 vs. three months ended September 30, 2024*

*Transmission, Power & Gulf Modified EBITDA* increased primarily due to higher *Service revenues*.

*Service revenues* increased primarily due to:

- An \$88 million increase in Transco's revenues primarily associated with transportation rate increases effective March 1, 2025, including adjustments associated with the rate case, and expansion projects placed in-service, notably Regional Energy Access in August 2024, Southside Reliability Enhancement in November 2024, Texas Louisiana Energy Pathway in April 2025, and Southeast Energy Connector in April 2025;
- A \$38 million increase in the Gulf Coast region primarily due to higher natural gas gathering and crude oil transportation volumes from the Whale expansion project that went in-service in January 2025, crude oil transportation and natural gas gathering volumes from a new well at Blind Faith in the Ballymore field and the absence of shut-ins for weather-related events at Gulfstar One in 2024;
- A \$21 million increase primarily in natural gas gathering revenues due to the Discovery Acquisition in August 2024 (see Note 3 – Acquisitions and Divestitures) and volumes from the Shenandoah expansion project that went in-service in July 2025;
- A \$10 million increase in Gulf Coast Storage's revenues primarily associated with higher storage rates.

*Other segment costs and expenses* increased primarily due to:

- Net unfavorable changes to charges and credits associated with regulatory assets and liabilities related to the rate case at Transco;
- Unfavorable change in equity AFUDC primarily as a result of the timing of capital projects at Williams' regulated businesses;
- Unfavorable change in the deferral of ARO-related depreciation at Transco; partially offset by

- A net favorable change related to certain asset retirements in the Gulf Coast region in 2025;
- Lower operating expenses and administrative costs including employee-related costs, primarily due to the absence of the impact of a 2024 change in a practice related to payroll timing.

*Nine months ended September 30, 2025 vs. nine months ended September 30, 2024*

*Transmission, Power & Gulf Modified EBITDA* increased primarily due to higher *Service revenues*, partially offset by higher *Other segment costs and expenses*.

*Service revenues* increased primarily due to:

- A \$208 million increase in Transco's revenues primarily associated with expansion projects placed in service, notably Regional Energy Access in August 2024, Southside Reliability Enhancement in November 2024, Texas Louisiana Energy Pathway in April 2025, and Southeast Energy Connector in April 2025; and transportation and storage rate increases;
- An \$82 million increase in the Gulf Coast region primarily due to higher natural gas gathering and crude oil transportation volumes from the Whale expansion project that went in-service in January 2025 and production handling, crude oil transportation and natural gas gathering volumes from new wells at Gulfstar One in the Pickerel field and at Blind Faith in the Ballymore field, partially offset by shut-ins for maintenance activities at Devil's Tower impacting the Taggart and Kodiak fields;
- A \$67 million increase primarily in natural gas gathering revenues due to the Discovery Acquisition and volumes from the Shenandoah expansion project that went in-service in July 2025;
- A \$32 million increase in Gulf Coast Storage's revenues primarily associated with higher storage rates.

*Commodity margins* increased primarily due to the Discovery Acquisition.

*Other segment costs and expenses* increased primarily due to:

- Net unfavorable changes in charges and credits associated with regulatory assets and liabilities related to the rate case at Transco;
- Higher operating expenses and administrative costs including increased operating costs resulting from the Discovery Acquisition, corporate allocations, and property taxes, as well as the absence of a gain associated with MountainWest cash-out sales in 2024 and higher employee-related costs, partially offset by the absence of a 2024 change in a practice related to payroll timing and acquisition and transition costs related to the Gulf Coast Storage Acquisition in January 2024 (see Note 3 – Acquisitions and Divestitures);
- Unfavorable change in equity AFUDC primarily as a result of the timing of capital projects at Williams' regulated businesses;
- Unfavorable change in the deferral of ARO-related depreciation at Transco;
- Higher project feasibility costs; partially offset by
- A net favorable change related to certain asset retirements in the Gulf Coast region in 2025.

*Proportional Modified EBITDA of equity-method investments* decreased primarily due to lower proportional results as Discovery was consolidated following its August 2024 acquisition.

**Northeast G&P**

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2025	2024	2025	2024
	(Millions)			
Service revenues	\$ 499	\$ 475	\$ 1,493	\$ 1,419
Product sales and service revenues – commodity consideration (1)	31	27	133	75
Segment revenues	530	502	1,626	1,494
Product costs and net processing commodity expenses (1)	(25)	(19)	(115)	(56)
Other segment costs and expenses	(161)	(156)	(465)	(436)
Proportional Modified EBITDA of equity-method investments	161	149	474	459
Northeast G&P Modified EBITDA	\$ 505	\$ 476	\$ 1,520	\$ 1,461
Commodity margins	\$ 6	\$ 8	\$ 18	\$ 19

(1) Included as a component of *Commodity margins*.

*Three months ended September 30, 2025 vs. three months ended September 30, 2024*

*Northeast G&P Modified EBITDA* increased primarily due to higher *Service revenues* and higher *Proportional Modified EBITDA of equity-method investments*.

*Service revenues* increased primarily due to:

- A \$7 million increase in revenues associated with reimbursable expenses, which is offset by similar changes in the charges reflected in *Other segment costs and expenses*;
- A \$6 million increase in gathering revenues at Susquehanna Supply Hub primarily related to escalated rates;
- A \$5 million increase in gathering revenues in the Utica Shale region primarily related to higher volumes at Cardinal;
- A \$5 million increase in revenues at the Northeast JV primarily related to higher fractionation volumes, partially offset by lower processing volumes.

*Other segment costs and expenses* increased primarily due to higher operating expenses, including higher electricity and fuel (substantially offset by higher *Service revenues* discussed above). The increase was partially offset by lower employee-related costs, including the absence of the impact of a 2024 change in a practice related to payroll timing.

*Proportional Modified EBITDA of equity-method investments* increased at Appalachia Midstream Investments primarily driven by escalated gathering rates and higher gathering volumes.

*Nine months ended September 30, 2025 vs. nine months ended September 30, 2024*

*Northeast G&P Modified EBITDA* increased primarily due to higher *Service revenues* and higher *Proportional Modified EBITDA of equity-method investments*, partially offset by higher *Other segment costs and expenses*.

*Service revenues* increased primarily due to:

- A \$34 million increase in revenues at the Northeast JV primarily related to higher gathering, processing, and fractionation volumes, and higher gathering and processing rates;
- A \$24 million increase in revenues associated with reimbursable expenses, which is offset by similar changes in the charges reflected in *Other segment costs and expenses*;
- A \$12 million increase in gathering revenues in the Utica Shale region primarily related to higher volumes at Cardinal;
- No change in gathering revenues at Susquehanna Supply Hub primarily related to escalated rates offset by lower volumes.

*Other segment costs and expenses* increased primarily due to higher operating expenses, including higher electricity and fuel (substantially offset by higher *Service revenues* discussed above). The increase was partially offset by lower employee-related costs, including the absence of the impact of a 2024 change in a practice related to payroll timing.

*Proportional Modified EBITDA of equity-method investments* increased at Blue Racer primarily due to higher volumes and annual rate escalations and at Laurel Mountain Midstream, LLC primarily due to higher commodity-based gathering rates. Additionally, Appalachia Midstream Investments increased primarily driven by escalated gathering rates and higher gathering volumes. The increase was partially offset by a decrease at Aux Sable Liquid Products LP due to the sale of Williams' investment in the third quarter of 2024.

### West

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2025	2024	2025	2024
	(Millions)			
Service revenues	\$ 470	\$ 426	\$ 1,354	\$ 1,270
Product sales and service revenues – commodity consideration (1)	240	237	758	710
Net realized gain (loss) from commodity derivatives relating to service revenues	2	—	1	10
Net realized gain (loss) from commodity derivatives relating to product sales (1)	—	—	—	(5)
Net realized gain (loss) from commodity derivatives	2	—	1	5
Segment revenues	712	663	2,113	1,985
Product costs and net processing commodity expenses (1)	(211)	(210)	(666)	(636)
Other segment costs and expenses	(195)	(165)	(516)	(477)
Proportional Modified EBITDA of equity-method investments	36	35	106	96
West Modified EBITDA	\$ 342	\$ 323	\$ 1,037	\$ 968
Commodity margins	\$ 29	\$ 27	\$ 92	\$ 69

(1) Included as a component of *Commodity margins*.

*Three months ended September 30, 2025 vs. three months ended September 30, 2024*

*West Modified EBITDA* increased primarily due to higher *Service revenues*, partially offset by higher *Other segment costs and expenses*.

*Service revenues* increased primarily due to:

- A \$21 million increase in the Haynesville Shale region primarily due to higher gathering volumes including those resulting from the Saber Asset Purchase;
- A \$19 million increase related to Louisiana Energy Gateway which was placed into service in third-quarter 2025;
- A \$17 million increase in the DJ Basin region primarily due to higher gathering volumes associated with the Rimrock Asset Purchase; partially offset by
- A \$22 million decrease in the Eagle Ford Shale region primarily due to lower MVC revenue.

*Other segment costs and expenses* increased primarily due to the third-quarter 2025 \$25 million write-off of certain compression assets in the DJ Basin region (see Note 8 – Fair Value Measurements and Guarantees). The increase was partially offset by lower employee-related costs, including the absence of the impact of a 2024 change in a practice related to payroll timing.

*Nine months ended September 30, 2025 vs. nine months ended September 30, 2024*

*West Modified EBITDA* increased primarily due to higher *Service revenues* and *Commodity margins*, partially offset by higher *Other segment costs and expenses*.

*Service revenues* increased primarily due to:

- A \$48 million increase in the DJ Basin region primarily due to higher gathering volumes associated with the Rimrock Asset Purchase;
- A \$37 million increase in the Haynesville Shale region primarily due to higher gathering volumes including those resulting from the Saber Asset Purchase;
- A \$19 million increase related to Louisiana Energy Gateway which was placed into service in third-quarter 2025;
- A \$17 million increase in the Barnett Shale region primarily due to higher gathering rates driven by favorable commodity pricing; partially offset by
- A \$51 million decrease in the Eagle Ford Shale region primarily due to lower MVC revenue.

*Commodity margins* increased \$23 million primarily due to \$14 million higher margins from equity NGLs associated with higher net realized NGL sales prices and an \$11 million increase in marketing margins from increased sales activities associated primarily with higher prices.

*Other segment costs and expenses* increased primarily due to the third-quarter 2025 \$25 million write-off of certain compression assets in the DJ Basin region and higher operating expenses associated with the Rimrock Asset Purchase. The increase was partially offset by lower employee-related costs, including the absence of the impact of a 2024 change in a practice related to payroll timing.

*Proportional Modified EBITDA of equity-method investments* increased primarily due to higher volumes at OPPL.

**Gas & NGL Marketing Services**

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2025	2024	2025	2024
	(Millions)			
Product sales (1)	\$ 415	\$ 481	\$ 1,557	\$ 1,491
Net realized gain (loss) from commodity derivative instruments (1)	(11)	(8)	(44)	40
Net unrealized gain (loss) from commodity derivative instruments	44	9	35	(188)
Net gain (loss) from commodity derivatives	33	1	(9)	(148)
Segment revenues	448	482	1,548	1,343
Product costs (1)	(398)	(450)	(1,332)	(1,269)
Net unrealized gain (loss) from commodity derivative instruments within <i>Net processing commodity expenses</i>	2	1	4	(3)
Other segment costs and expenses	(14)	(22)	(71)	(85)
Proportional Modified EBITDA of equity-method investments	16	—	27	—
Gas & NGL Marketing Services Modified EBITDA	<u>\$ 54</u>	<u>\$ 11</u>	<u>\$ 176</u>	<u>\$ (14)</u>
Commodity margins	\$ 6	\$ 23	\$ 181	\$ 262

(1) Included as a component of *Commodity margins*.

*Three months ended September 30, 2025 vs. three months ended September 30, 2024*

*Gas & NGL Marketing Services Modified EBITDA* increased primarily due to a favorable change in *Net unrealized gain (loss) from commodity derivative instruments* and higher *Proportional Modified EBITDA of equity-method investments*, partially offset by lower *Commodity margins*.

*Commodity margins* decreased \$17 million primarily due to a \$19 million decrease in natural gas marketing margins, including \$36 million of lower natural gas transportation capacity marketing margins due to unfavorable net realized pricing spreads. The decrease in natural gas marketing margins was partially offset by \$17 million of higher natural gas storage marketing margins primarily driven by favorable realized derivative gains.

The change in *Net unrealized gain (loss) from commodity derivative instruments* within *Segment revenues* and *Net processing commodity expenses* relates to derivative contracts that are not designated as hedges for accounting purposes. The change from 2024 is primarily due to a change in forward commodity prices relative to hedge positions in 2025 compared to 2024.

*Proportional Modified EBITDA of equity-method investments* increased due to the March 2025 investment in Cogentrix.

*Nine months ended September 30, 2025 vs. nine months ended September 30, 2024*

*Gas & NGL Marketing Services Modified EBITDA* increased primarily due to a favorable change in *Net unrealized gain (loss) from commodity derivative instruments* and higher *Proportional Modified EBITDA of equity-method investments*, partially offset by lower *Commodity margins*.

*Commodity margins* decreased \$81 million primarily due to:

- A \$68 million decrease in natural gas marketing margins, including \$87 million of lower natural gas transportation capacity marketing margins due to unfavorable net realized pricing spreads. The decrease in natural gas marketing margins was partially offset by \$19 million of higher natural gas storage marketing

margins primarily driven by higher withdrawals in 2025 compared to 2024, partially offset by less favorable realized derivative gains;

- A \$13 million decrease in NGL marketing margins including an unfavorable change in net realized gains and losses on sale of inventory in 2025 compared to 2024 driven by an unfavorable change in NGL prices.

*Net unrealized gain (loss) from commodity derivative instruments* within *Segment revenues* and *Net processing commodity expenses* changed from 2024 primarily due to a change in forward commodity prices relative to hedge positions in 2025 compared to 2024.

*Other segment costs and expenses* decreased primarily due to lower employee-related costs.

*Proportional Modified EBITDA of equity-method investments* increased due to the March 2025 investment in Cogentrix.

### Other

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2025	2024	2025	2024
	(Millions)			
Service revenues	\$ 4	\$ 4	\$ 12	\$ 12
Product sales (1)	136	95	428	289
Net realized gain (loss) from derivative instruments (1)	15	1	22	29
Net unrealized gain (loss) from derivative instruments	5	3	16	(19)
Net gain (loss) from commodity derivatives	20	4	38	10
Net revenues from upstream operations, corporate, and other business activities.	160	103	478	311
Other costs and expenses	(67)	(47)	(192)	(132)
Proportional Modified EBITDA of equity-method investments	—	2	—	2
Modified EBITDA from upstream operations, corporate, and other business activities	\$ 93	\$ 58	\$ 286	\$ 181
Net realized product sales	\$ 151	\$ 96	\$ 450	\$ 318

(1) Included as a component of *Net realized product sales*.

*Three months ended September 30, 2025 vs. three months ended September 30, 2024*

*Modified EBITDA from upstream operations, corporate, and other business activities* increased primarily due to:

- A \$55 million increase in *Net realized product sales* from our upstream operations primarily due to higher natural gas production volumes associated with Williams' Wamsutter region production, including the Crowheart Acquisition. Third-quarter 2025 also benefited from higher net realized commodity prices for natural gas compared to third-quarter 2024; partially offset by
- A \$20 million unfavorable change in other costs and expenses primarily related to upstream operations, including an increase from the Crowheart Acquisition in November 2024.

*Nine months ended September 30, 2025 vs. nine months ended September 30, 2024*

*Modified EBITDA from upstream operations, corporate, and other business activities* increased primarily due to:

- A \$132 million increase in *Net realized product sales* from upstream operations primarily due to higher production volumes and higher net realized commodity prices for natural gas, partially offset by lower net realized commodity prices for oil, associated with Williams' Wamsutter region production, including the Crowheart Acquisition. The first nine months of 2025 also benefited from higher net realized commodity prices, partially offset by lower production volumes, associated with Williams' South Mansfield production in the Haynesville Shale region;
- A \$35 million favorable change in *Net unrealized gain (loss) from derivative instruments* due to a change in forward commodity prices relative to hedge positions; partially offset by
- A \$60 million unfavorable change in other costs and expenses primarily related to upstream operations, including an increase from the Crowheart Acquisition in November 2024, and an unfavorable change associated with regulatory assets related to the effects of deferred taxes on equity funds used during construction.

**Transco - Results of Operations**

	Nine Months Ended September 30,			2024
	2025	\$ Change from 2024*	% Change from 2024*	
(Millions)				
<b>Revenues:</b>				
Natural gas transportation service revenues	\$ 2,134	+185	+9 %	\$ 1,949
Natural gas storage service revenues	169	+21	+14 %	148
Natural gas product sales	81	+9	+13 %	72
Other service revenues	21	+2	+11 %	19
Total revenues	<u>2,405</u>			<u>2,188</u>
<b>Costs and expenses:</b>				
Natural gas product costs	81	-9	-13 %	72
Operating and maintenance expenses	372	+4	+1 %	376
Selling, general, and administrative expenses	166	-7	-4 %	159
Depreciation and amortization expenses	426	-16	-4 %	410
Taxes, other than income taxes	91	-6	-7 %	85
Other (income) expense – net	25	-63	NM	(38)
Total costs and expenses	<u>1,161</u>			<u>1,064</u>
Operating income (loss)	<u>1,244</u>	+120	+11 %	<u>1,124</u>
Interest expense	(244)	-1	— %	(243)
Interest income	23	-24	-51 %	47
Allowance for equity and borrowed funds used during construction (AFUDC)	25	-48	-66 %	73
Other income (expense) – net	(3)	+2	+40 %	(5)
Net income (loss)	<u>\$ 1,045</u>	+49	+5 %	<u>\$ 996</u>

\* + = Favorable change; - = Unfavorable change; NM = A percentage calculation is not meaningful due to a change in signs, a zero-value denominator, or a percentage change greater than 200.

*Nine months ended September 30, 2025 vs. nine months ended September 30, 2024*

Variances due to the changes in natural gas prices and transportation volumes have little impact on revenues because, under our rate design methodology, the majority of overall cost of service is recovered through firm capacity reservation charges in Transco's transportation rates.

Transco has cash out sales, which settle gas imbalances with shippers. In the course of providing transportation services to customers, Transco may receive different quantities of gas from shippers than the quantities delivered on behalf of those shippers. Additionally, Transco transports gas on various pipeline systems, which may deliver

different quantities of gas on Transco's behalf than the quantities of gas received from Transco. These transactions result in gas transportation and exchange imbalance receivables and payables. Transco's tariff includes a method whereby the majority of transportation imbalances are settled on a monthly basis through cash out sales or purchases. The cash out sales have no impact on Transco's operating income.

Revenues increased primarily due to:

- An increase in *Natural gas transportation service revenues* primarily due to additional capacity from placing the following projects into service:
  - The Regional Energy Access Expansion in August 2024;
  - The Southside Reliability Enhancement in November 2024;
  - The Texas Louisiana Energy Pathway in April 2025; and
  - The Southeast Energy Connector in April 2025.

The increase in *Natural gas transportation service revenues* is also due to transportation rate increases effective March 1, 2025, partially offset by one less billing day in 2025, a decrease in short-term firm transportation, and lower electric power costs in 2025. Electric power costs are recovered from our customers through transportation rates and are offset in *Operating and maintenance expenses* resulting in no net impact on our results of operations;

- An increase in *Natural gas storage service revenues* primarily due to an increase in rates.
- An increase in *Natural gas product sales* due to higher cash-out pricing, partially offset by lower volumes, which directly offsets in *Natural gas product costs* resulting in no net impact on our results of operations.

*Natural gas product costs* changed unfavorably, directly offsetting *Natural gas product sales* and resulting in no net impact on our results of operations.

*Operating and maintenance expenses* decreased primarily due to lower electric power costs. Electric power costs are recovered from customers through transportation rates and are offset in *Natural gas transportation service revenues* resulting in no net impact on results of operations. Additionally there were increases in *Operating and maintenance expenses* primarily due to higher employee-related costs, partially offset by the absence of a 2024 change in payroll policy and a decrease in contractor services costs.

*Selling, general, and administrative expenses* increased due to higher corporate allocations and employee-related costs, partially offset by the absence of a 2024 change in payroll policy.

*Depreciation and amortization expenses* increased due to rate case adjustments as well as assets and expansion projects placed into service, partially offset by a decrease in ARO related depreciation (offset in *Other income (expense) – net* resulting in no net impact on Transco's results of operations).

*Other (income) expense – net* changed unfavorably primarily driven by changes in charges and credits associated with the rate case at Transco, an unfavorable change in ARO depreciation (offset in *Depreciation and amortization expenses* resulting in no net impact on Transco's results of operations), and an unfavorable change in project feasibility costs.

*Interest income* decreased due to a decrease in affiliated interest income on our advances to Williams due to a lower note receivable balance during 2025.

*Allowance for equity and borrowed funds used during construction (AFUDC)* decreased as a result of lower eligible capital expenditures.

***NWP - Results of Operations***

	Nine Months Ended September 30,			2024
	2025	\$ Change from 2024*	% Change from 2024*	
(Millions)				
<b>Revenues:</b>				
Natural gas transportation service revenues	\$ 320	\$ +10	+3 %	\$ 310
Natural gas storage service revenues	11	—	— %	11
Other service revenues	7	-1	-13 %	8
Total revenues	<u>338</u>			<u>329</u>
<b>Costs and expenses:</b>				
Operating and maintenance expenses	73	—	— %	73
Selling, general, and administrative expenses	37	—	— %	37
Depreciation and amortization expenses	88	-6	-7 %	82
Taxes, other than income taxes	11	—	— %	11
Other (income) expense - net	(16)	+2	+14 %	(14)
Total costs and expenses	<u>193</u>			<u>189</u>
Operating income (loss)	<u>145</u>	+5	+4 %	<u>140</u>
Interest expense	(21)	—	— %	(21)
Allowance for equity and borrowed funds used during construction (AFUDC)	7	-1	-13 %	8
Other income (expense) – net	4	-3	-43 %	7
Net income (loss)	<u>\$ 135</u>	\$ +1	+1 %	<u>\$ 134</u>

\* + = Favorable change; - = Unfavorable change; NM = A percentage calculation is not meaningful due to a change in signs, a zero-value denominator, or a percentage change greater than 200.

*Nine months ended September 30, 2025 vs. nine months ended September 30, 2024*

Variances due to changes in natural gas prices and transportation volumes have little impact on revenues, because under our rate design methodology, the majority of overall cost of service is recovered through firm capacity reservation charges in our transportation rates.

Revenues increased primarily due to:

- An increase in *Natural gas transportation service revenues* primarily due to rate increases effective April 1, 2025 and an increase in long-term firm transportation, partially offset by one less billing day in 2025 and a decrease in short-term firm transportation;
- Partially offset by a decrease in *Other service revenues* from lower park and loan services.

*Depreciation and amortization expenses* increased due to additional assets placed in service.

*Allowance for equity and borrowed funds used during construction (AFUDC)* decreased as a result of lower eligible capital expenditures.

*Other income (expense) – net* decreased primarily due to a decrease in affiliated interest income on our advances to Williams due to a lower note receivable balance during 2025.

**Management's Discussion and Analysis of Financial Condition and Liquidity****Outlook**

Williams' growth capital and investment expenditures in 2025 are expected to range from \$3.95 billion to \$4.25 billion, excluding acquisitions. Growth capital spending in 2025 primarily includes the Power Innovation projects, projects supporting growth in the Haynesville Shale basin (including the Louisiana Energy Gateway expansion project), Transco expansions, all of which are fully contracted with firm transportation agreements, and projects supporting the Northeast G&P business. Williams is investing capital in the recently announced Louisiana LNG and Driftwood Pipeline projects, as well as the development of its Wamsutter upstream oil and gas properties. In addition to growth capital and investment expenditures, Williams also remains committed to projects that maintain its assets for safe and reliable operations, as well as projects that reduce emissions, and meet legal, regulatory, and/or contractual commitments. Williams retains the flexibility to adjust planned levels of growth capital and investment expenditures in response to changes in economic conditions or business opportunities including the repurchase of its common stock.

During the first nine months of 2025, Williams issued \$3 billion of long-term debt and retired \$1.5 billion of long-term debt (see Note 7 – Debt and Banking Arrangements).

In June 2025, Williams acquired Saber for cash consideration of \$47 million and the retention of \$113 million of Saber's debt, which was separately repaid in full within the same month. On January 3, 2025, Williams paid the remaining \$100 million of the Gulf Coast Storage Acquisition purchase price obligation (see Note 3 – Acquisitions and Divestitures).

As of September 30, 2025, Williams, including consolidated subsidiaries, has approximately \$2.2 billion of long-term debt due within one year. Williams' potential sources of liquidity available to address these maturities include cash on hand, proceeds from refinancing, the credit facility, or the commercial paper program, as well as proceeds from asset monetizations.

**Liquidity**

Williams expects to have sufficient liquidity to manage its businesses in 2025 based on forecasted levels of cash flow from operations and other sources of liquidity. Williams' potential material internal and external sources and uses of liquidity are as follows:

**Sources:**

- Cash and cash equivalents on hand
- Cash generated from operations
- Distributions from equity-method investees
- Utilization of the credit facility and/or commercial paper program
- Cash proceeds from issuance of debt and/or equity securities
- Proceeds from asset monetizations

**Uses:**

- Working capital requirements
- Capital and investment expenditures
- Product costs
- Gas & NGL Marketing Services payments for transportation and storage capacity and gas supply
- Other operating costs including human capital expenses
- Quarterly dividends to shareholders
- Repayments of borrowings under the credit facility and/or commercial paper program
- Debt service payments, including payments of long-term debt
- Distributions to noncontrolling interests
- Share repurchase program

As of September 30, 2025, Williams has approximately \$25.6 billion of long-term debt due after one year. Potential sources of liquidity available to address these maturities include cash generated from operations, proceeds from refinancing, the credit facility, or the commercial paper program, as well as proceeds from asset monetizations.

Potential risks associated with Williams' planned levels of liquidity discussed above include those previously discussed in Company Outlook.

As of September 30, 2025, Williams had a working capital deficit of \$3.106 billion, including cash and cash equivalents and long-term debt due within one year. Williams' available liquidity is as follows:

	<u>September 30, 2025</u>
	<u>(Millions)</u>
Cash and cash equivalents	\$ 70
Capacity available under Williams' \$3.75 billion credit facility, less amounts outstanding under Williams' \$3.5 billion commercial paper program (1)	3,580
	<u>\$ 3,650</u>

(1) In managing its available liquidity, Williams does not expect a maximum outstanding amount in excess of the capacity of its credit facility inclusive of any outstanding amounts under its commercial paper program. Williams had \$170 million of *Commercial paper* outstanding at September 30, 2025. Through September 30, 2025, the highest amount outstanding under the commercial paper program and credit facility during 2025 was \$475 million. Williams expects to be in compliance with the financial covenants associated with the credit facility for the September 30, 2025, reporting period.

### **Dividends**

Williams increased the regular quarterly cash dividend to common stockholders from \$0.475 per share paid in each quarter of 2024, to \$0.50 per share paid in the first three quarters of 2025.

### **Distributions from Equity-Method Investees**

The organizational documents of entities in which Williams has an equity-method investment generally require periodic distributions of their available cash to their members. In each case, available cash is reduced, in part, by reserves appropriate for operating their respective businesses.

### **Credit Ratings**

The interest rates at which Williams is able to borrow money are impacted by its credit ratings, which are currently as follows:

<u>Rating Agency</u>	<u>Outlook</u>	<u>Senior Unsecured Debt Rating</u>
S&P Global Ratings	Stable	BBB+
Moody's Investors Service	Positive	Baa2
Fitch Ratings	Positive	BBB

In April 2025 Moody's Investors Service changed its Outlook from Stable to Positive. In March 2025 S&P Global Ratings changed its Senior Unsecured Debt Rating to BBB+ with Stable Outlook. In January 2025, Fitch Ratings changed its Outlook from Stable to Positive.

These credit ratings are included for informational purposes and are not recommendations to buy, sell, or hold Williams securities, and each rating should be evaluated independently of any other rating. No assurance can be given that the credit rating agencies will continue to assign Williams investment-grade ratings even if it meets or exceeds their current criteria for investment-grade ratios. A downgrade of its credit ratings might increase Williams'

future cost of borrowing and, if ratings were to fall below investment-grade, could require it to provide additional collateral to third parties, negatively impacting Williams' available liquidity.

### Sources (Uses) of Cash

The following table summarizes the sources (uses) of cash and cash equivalents for each of the periods presented in the Williams Consolidated Statement of Cash Flows:

	Cash Flow Category	Nine Months Ended September 30,	
		2025	2024
(Millions)			
Sources of cash and cash equivalents:			
<i>Net cash provided (used) by operating activities</i>	Operating	\$ 4,322	\$ 3,756
<i>Proceeds from long-term debt (Note 7)</i>	Financing	2,994	3,594
<i>Proceeds from dispositions of equity-method investments (Note 3)</i>	Investing	—	161
Uses of cash and cash equivalents:			
<i>Capital expenditures</i>	Investing	(2,938)	(1,805)
<i>Common dividends paid</i>	Financing	(1,832)	(1,737)
<i>Payments of long-term debt</i>	Financing	(1,733)	(2,286)
<i>Proceeds from (payments of) commercial paper – net</i>	Financing	(284)	(723)
<i>Dividends and distributions paid to noncontrolling interests</i>	Financing	(197)	(178)
<i>Purchases of and contributions to equity-method investments</i>	Investing	(192)	(101)
<i>Purchases of businesses, net of cash acquired (Note 3)</i>	Investing	(1)	(1,995)
Other sources / (uses) – net	Financing and Investing	(129)	(74)
<i>Increase (decrease) in cash and cash equivalents</i>		\$ 10	\$ (1,388)

### Operating activities

The factors that determine Williams' operating activities are largely the same as those that affect *Net income (loss)*, with the exception of noncash items such as *Depreciation, depletion, and amortization, Provision (benefit) for deferred income taxes, Equity (earnings) losses, Net unrealized (gain) loss from commodity derivative instruments, Gain on disposition of equity-method investments, Gain on remeasurement of equity-method investments, Inventory write-downs, and Amortization of stock-based awards.*

Williams' *Net cash provided (used) by operating activities* for the nine months ended September 30, 2025, increased from the same period in 2024, primarily due to higher operating income (excluding non-cash items previously discussed), along with favorable changes in margin requirements and net operating working capital.

### Item 3. Quantitative and Qualitative Disclosures About Market Risk

#### Interest Rate Risk

Williams' current interest rate risk exposure, inclusive of subsidiaries, is related primarily to its debt portfolio. The debt portfolio is primarily comprised of fixed rate debt, which mitigates the impact of fluctuations in interest rates. Any borrowings under the credit facility and any issuances under Williams' commercial paper program could be at a variable interest rate and could expose it to the risk of increasing interest rates. The maturity of Williams' long-term debt portfolio is partially influenced by the expected lives of its operating assets. Williams may utilize interest rate derivative instruments to hedge interest rate risk associated with future debt issuances (see Note 7 – Debt and Banking Arrangements).

#### Commodity Price Risk

Williams is exposed to commodity price risk through its natural gas and NGL marketing activities, including contracts to purchase, sell, transport, and store product. Williams routinely manages this risk with a variety of exchange-traded and OTC energy contracts such as forward contracts, futures contracts, and basis swaps, as well as physical transactions. Although many of the contracts used to manage commodity exposure are derivative instruments, these economic hedges are not designated or do not qualify for hedge accounting treatment.

Williams is also exposed to commodity prices through the upstream business and certain gathering and processing contracts. Williams uses derivative instruments to lock in forward sales prices on a portion of expected future production and to lock in NGL margin on a portion of commodity-exposed gathering and processing volumes. These economic hedges are not designated for hedge accounting treatment.

The fair value measurements and maturities of Williams' commodity derivative assets (liabilities) at September 30, 2025 were as follows:

Fair Value Measurements Level (1)	Total Fair Value	Maturity		
		2025	2026 - 2027	2028 - 2029+
		(Millions)		
Level 1 (2)	\$ (92)	\$ (12)	\$ (50)	\$ (30)
Level 2	(204)	(5)	(124)	(75)
Level 3	8	3	(11)	16
Fair value of contracts outstanding at September 30, 2025	<u>\$ (288)</u>	<u>\$ (14)</u>	<u>\$ (185)</u>	<u>\$ (89)</u>

(1) See Note 8 – Fair Value Measurements and Guarantees for discussion of valuation techniques by level within the fair value hierarchy. See Note 9 – Commodity Derivatives for the amount of change in fair value recognized in Williams' Consolidated Statement of Income.

(2) Commodity derivative assets and liabilities exclude \$211 million of net cash collateral in Level 1.

#### Value at Risk (VaR)

VaR is the maximum predicted loss in portfolio value over a specified time period that is not expected to be exceeded within a given degree of probability. Williams' VaR may not be comparable to that of other companies due to differences in the factors used to calculate VaR. Williams' VaR is determined using parametric models with 95 percent confidence intervals and one-day holding periods, which means that 95 percent of the time, the risk of loss in a day from a portfolio of positions is expected to be less than or equal to the amount of VaR calculated. Williams' open exposure is managed in accordance with established policies that limit market risk and require daily reporting of predicted financial loss to management. Because Williams generally manages physical gas assets and economically protects its positions by hedging in the futures markets, its open exposure is generally mitigated. Williams employs daily risk testing, using both VaR and stress testing, to evaluate the risk of its positions.

Williams actively monitors open commodity marketing positions and the resulting VaR and maintains a relatively small risk exposure as total buy volume is close to sell volume, with minimal open natural gas price risk.

The VaR associated with Williams' integrated natural gas trading operations was \$6 million at September 30, 2025 and \$4 million at December 31, 2024. Williams had the following VaRs for the period shown:

	<b>Nine Months Ended September 30, 2025</b>
	<b>(Millions)</b>
Average	\$ 8
High	\$ 18
Low	\$ 4

Williams' non-trading portfolio primarily consists of commodity derivatives that hedge Williams' upstream business and certain gathering and processing contracts. The VaR associated with these commodity derivatives was \$2 million at September 30, 2025 and \$8 million at December 31, 2024. Williams had the following VaRs for the period shown:

	<b>Nine Months Ended September 30, 2025</b>
	<b>(Millions)</b>
Average	\$ 9
High	\$ 18
Low	\$ 2

**Item 4. Controls and Procedures**

**Williams**

**Disclosure Controls and Procedures**

Williams' management, including the Principal Executive Officer and Principal Financial Officer, does not expect that disclosure controls and procedures (as defined in Rules 13a - 15(e) and 15d - 15(e) of the Exchange Act) (Disclosure Controls) or internal control over financial reporting (Internal Controls) will prevent all errors and all fraud. A control system, no matter how well conceived and operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met. Further, the design of a control system must reflect the fact that there are resource constraints, and the benefits of controls must be considered relative to their costs. Because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, within the company have been detected. These inherent limitations include the realities that judgments in decision-making can be faulty, and that breakdowns can occur because of simple errors or mistakes. Additionally, controls can be circumvented by the individual acts of some persons, by collusion of two or more people, or by management override of the control. The design of any system of controls also is based in part upon certain assumptions about the likelihood of future events, and there can be no assurance that any design will succeed in achieving its stated goals under all potential future conditions. Because of the inherent limitations in a cost-effective control system, misstatements due to error or fraud may occur and not be detected. Williams monitors the Disclosure Controls and Internal Controls and makes modifications as necessary; Williams' intent in this regard is that the Disclosure Controls and Internal Controls will be modified as systems change and conditions warrant.

**Evaluation of Disclosure Controls and Procedures**

An evaluation of the effectiveness of the design and operation of Williams' Disclosure Controls was performed as of the end of the period covered by this report. This evaluation was performed under the supervision and with the

participation of management, including the Principal Executive Officer and Principal Financial Officer. Based upon that evaluation, the Principal Executive Officer and Principal Financial Officer concluded that these Disclosure Controls are effective at a reasonable assurance level.

Williams purchased Rimrock as part of the Rimrock Asset Purchase on January 31, 2025. Rimrock's total revenues constituted approximately 2 percent of total revenues as shown in Williams' consolidated financial statements for the nine months ended September 30, 2025. Rimrock's total assets constituted approximately 1 percent of total assets as shown in Williams' consolidated financial statements at September 30, 2025. As disclosed in Note 3 – Acquisitions and Divestitures, Williams acquired Crowheart on November 1, 2024, and its total revenues constituted approximately 1 percent of total revenues as shown in Williams' consolidated financial statements for the nine months ended September 30, 2025. Crowheart's total assets constituted approximately 1 percent of total assets as shown in Williams' consolidated financial statements at September 30, 2025. Williams has excluded Rimrock's and Crowheart's disclosure controls and procedures that are subsumed by their internal control over financial reporting from the scope of management's assessment of the effectiveness of Williams' disclosure controls and procedures. This exclusion is in accordance with the guidance issued by the Staff of the Securities and Exchange Commission that an assessment of recent business combinations may be omitted from management's assessment of internal control over financial reporting for one year following the acquisition.

### ***Changes in Internal Control Over Financial Reporting***

There have been no changes during the third quarter of 2025 that have materially affected, or are reasonably likely to materially affect, Williams' Internal Control over Financial Reporting.

## **Transco**

### ***Disclosure Controls and Procedures***

Transco's management, including the Principal Executive Officer and Principal Financial Officer, does not expect that disclosure controls and procedures (as defined in Rules 13a - 15(e) and 15d - 15(e) of the Exchange Act) (Disclosure Controls) or internal control over financial reporting (Internal Controls) will prevent all errors and all fraud. A control system, no matter how well conceived and operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met. Further, the design of a control system must reflect the fact that there are resource constraints, and the benefits of controls must be considered relative to their costs. Because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, within the company have been detected. These inherent limitations include the realities that judgments in decision-making can be faulty, and that breakdowns can occur because of simple errors or mistakes. Additionally, controls can be circumvented by the individual acts of some persons, by collusion of two or more people, or by management override of the control. The design of any system of controls also is based in part upon certain assumptions about the likelihood of future events, and there can be no assurance that any design will succeed in achieving its stated goals under all potential future conditions. Because of the inherent limitations in a cost-effective control system, misstatements due to error or fraud may occur and not be detected. Transco monitors the Disclosure Controls and Internal Controls and makes modifications as necessary; Transco's intent in this regard is that the Disclosure Controls and Internal Controls will be modified as systems change and conditions warrant.

### ***Evaluation of Disclosure Controls and Procedures***

An evaluation of the effectiveness of the design and operation of Transco's Disclosure Controls was performed as of the end of the period covered by this report. This evaluation was performed under the supervision and with the participation of management, including the Principal Executive Officer and Principal Financial Officer. Based upon that evaluation, the Principal Executive Officer and Principal Financial Officer concluded that these Disclosure Controls are effective at a reasonable assurance level.

### ***Changes in Internal Control Over Financial Reporting***

There have been no changes during the third quarter of 2025 that have materially affected, or are reasonably likely to materially affect, Transco's Internal Control over Financial Reporting.

#### **NWP**

### ***Disclosure Controls and Procedures***

NWP's management, including the Principal Executive Officer and Principal Financial Officer, does not expect that disclosure controls and procedures (as defined in Rules 13a - 15(e) and 15d - 15(e) of the Exchange Act) (Disclosure Controls) or internal control over financial reporting (Internal Controls) will prevent all errors and all fraud. A control system, no matter how well conceived and operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met. Further, the design of a control system must reflect the fact that there are resource constraints, and the benefits of controls must be considered relative to their costs. Because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, within the company have been detected. These inherent limitations include the realities that judgments in decision-making can be faulty, and that breakdowns can occur because of simple errors or mistakes. Additionally, controls can be circumvented by the individual acts of some persons, by collusion of two or more people, or by management override of the control. The design of any system of controls also is based in part upon certain assumptions about the likelihood of future events, and there can be no assurance that any design will succeed in achieving its stated goals under all potential future conditions. Because of the inherent limitations in a cost-effective control system, misstatements due to error or fraud may occur and not be detected. NWP monitors the Disclosure Controls and Internal Controls and makes modifications as necessary; NWP's intent in this regard is that the Disclosure Controls and Internal Controls will be modified as systems change and conditions warrant.

### ***Evaluation of Disclosure Controls and Procedures***

An evaluation of the effectiveness of the design and operation of NWP's Disclosure Controls was performed as of the end of the period covered by this report. This evaluation was performed under the supervision and with the participation of management, including the Principal Executive Officer and Principal Financial Officer. Based upon that evaluation, the Principal Executive Officer and Principal Financial Officer concluded that these Disclosure Controls are effective at a reasonable assurance level.

### ***Changes in Internal Control Over Financial Reporting***

There have been no changes during the third quarter of 2025 that have materially affected, or are reasonably likely to materially affect, NWP's Internal Control over Financial Reporting.

## **PART II. OTHER INFORMATION**

### **Item 1. Legal Proceedings**

#### **Environmental**

Certain reportable legal proceedings involving governmental authorities under federal, state, and local laws regulating the discharge of materials into the environment are described below. While it is not possible for Williams to predict the final outcome of the proceedings that are still pending, it does not anticipate a material effect on its consolidated financial position if it received an unfavorable outcome in any one or more of such proceedings. Williams' threshold for disclosing material environmental legal proceedings involving a governmental authority where potential monetary sanctions are involved is \$1 million.

Other environmental matters called for by this Item are described under the caption "*Environmental Matters*" in Note 10 – Contingencies and Commitments included under Part I, Item 1 Financial Statements of this report, which information is incorporated by reference into this Item.

**Other Litigation**

The additional information called for by this Item is provided in Note 10 – Contingencies and Commitments included under Part I, Item 1 Financial Statements of this report, which information is incorporated by reference into this Item.

**Item 1A. Risk Factors**

Part I, Item 1A. Risk Factors in the Annual Report on Form 10-K for the year ended December 31, 2024, as filed with the SEC on February 25, 2025, includes risk factors that could materially affect Williams’, Transco’s, and NWP’s businesses, financial condition, or future results. Those Risk Factors have not materially changed.

**Item 2. Unregistered Sales of Equity Securities, Use of Proceeds, and Issuer Purchases of Equity Securities**

In September 2021, Williams’ Board of Directors authorized a share repurchase program with a maximum dollar limit of \$1.5 billion. Repurchases may be made from time to time in the open market, by block purchases, in privately negotiated transactions, or in such other manner as determined by management. Williams will also determine the timing and amount of any repurchases based on market conditions and other factors. The share repurchase program does not obligate Williams to acquire any particular amount of common stock, and it may be suspended or discontinued at any time. This share repurchase program does not have an expiration date. Williams’ purchases of its equity securities are as follows:

Period	Total Number of Shares Purchased	Average Price Paid Per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs	Maximum Number (or Approximate Dollar Value) of Shares that May Yet Be Purchased Under the Plans or Programs
July 1 - July 31, 2025	—	\$ —	—	\$ 1,360,938,325
August 1 - August 31, 2025	—	\$ —	—	\$ 1,360,938,325
September 1 - September 30, 2025	—	\$ —	—	\$ 1,360,938,325
<b>Total</b>	<u>—</u>		<u>—</u>	

**Item 5. Other Information**

During the three months ended September 30, 2025, no director or officer of Williams terminated a “Rule 10b5-1 trading arrangement,” and no director or officer of Williams adopted or terminated a “non-Rule 10b5-1 trading arrangement,” as each term is defined in Item 408(a) of Regulation S-K.

On September 10, 2025, T. Lane Wilson, Senior Vice President and General Counsel of Williams, adopted a Rule 10b5-1 trading arrangement that is intended to satisfy the affirmative defense conditions of Exchange Act Rule 10b5-1(c)(a) (“Rule 10b5-1 Trading Plan”) for the sale of up to 24,000 shares of William’s common stock. The Rule 10b5-1 Trading Plan will terminate on November 30, 2026.

## Item 6. Exhibits

## Williams

Exhibit No.	Description
3.1	— <a href="#">Amended and Restated Certificate of Incorporation (filed on May 26, 2010, as Exhibit 3.1 to The Williams Companies, Inc.'s current report on Form 8-K (File No. 001-04174) and incorporated herein by reference).</a>
3.2	— <a href="#">Certificate of Designations of Series B Preferred Stock of The Williams Companies, Inc. (filed on July 17, 2018, as Exhibit 3.1 to The Williams Companies, Inc.'s current report on Form 8-K (File No. 001-04174) and incorporated herein by reference).</a>
3.3	— <a href="#">Certificate of Amendment dated August 10, 2018 (filed on August 10, 2018, as Exhibit 3.1 to The Williams Companies, Inc.'s current report on Form 8-K (File No. 001-04174) and incorporated herein by reference).</a>
3.4	— <a href="#">By-laws of The Williams Companies, Inc., as last amended effective October 25, 2022 (filed on October 31, 2022, as Exhibit 3.4 to The Williams Companies, Inc.'s current report on Form 10-Q (File No. 001-04174) and incorporated herein by reference).</a>
10.1§*†	— <a href="#">Retention Agreement dated July 14, 2025, between Williams WPC-I, LLC, and Robert Wingo.</a>
31.1*	— <a href="#">Certification of the Chief Executive Officer pursuant to Rules 13a-14(a) and 15d-14(a) promulgated under the Securities Exchange Act of 1934, as amended, and Item 601(b)(31) of Regulation S-K, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.</a>
31.2*	— <a href="#">Certification of the Chief Financial Officer pursuant to Rules 13a-14(a) and 15d-14(a) promulgated under the Securities Exchange Act of 1934, as amended, and Item 601(b)(31) of Regulation S-K, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.</a>
32.1**	— <a href="#">Certification of the Chief Executive Officer and the Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.</a>
101.INS*	— XBRL Instance Document. The instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the inline XBRL document.
101.SCH*	— XBRL Taxonomy Extension Schema.
101.CAL*	— XBRL Taxonomy Extension Calculation Linkbase.
101.DEF*	— XBRL Taxonomy Extension Definition Linkbase.
101.LAB*	— XBRL Taxonomy Extension Label Linkbase.
101.PRE*	— XBRL Taxonomy Extension Presentation Linkbase.
104*	— Cover Page Interactive Data File. The cover page Interactive Data File does not appear in the Interactive Data File because its XBRL tags are embedded within the inline XBRL document (contained in Exhibit 101).

\* Filed herewith.

\*\* Furnished herewith.

§ Management contract or compensatory plan or arrangement.

† Personal Information redacted pursuant to Reg. S-K, Item 601(a)(6).

**Transco**

The following instruments are included as exhibits to this report.

Exhibit No.	Description
2	<a href="#"><u>Certificate of Conversion of Transcontinental Gas Pipeline Company, LLC dated December 22, 2008 and effective December 31, 2008 (filed on February 24, 2011 as Exhibit 2.1 to Transcontinental Gas Pipe Line Company, LLC's annual report on Form 10-K (File No. 001-07584) and incorporated herein by reference).</u></a>
3.5	<a href="#"><u>Certificate of Formation of Transcontinental Gas Pipe Line Company, LLC dated December 22, 2008 and effective December 31, 2008 (filed on February 24, 2011 as Exhibit 3.1 to Transcontinental Gas Pipe Line Company, LLC's annual report on Form 10-K (File No. 001-07584) and incorporated herein by reference).</u></a>
3.6	<a href="#"><u>Amended and Restated Operating Agreement of Transcontinental Gas Pipe Line Company, LLC dated February 17, 2010 (filed on October 28, 2010 as Exhibit 3.2 to Transcontinental Gas Pipe Line Company, LLC's quarterly report on Form 10-Q (File No. 001-07584) and incorporated herein by reference).</u></a>
31.3*	<a href="#"><u>Certification of Principal Executive Officer pursuant to Rules 13a-14(a) and 15d-14(a) promulgated under the Securities Exchange Act of 1934, as amended, and Item 601(b)(31) of Regulation S-K, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.</u></a>
31.4*	<a href="#"><u>Certification of Principal Financial Officer pursuant to Rules 13a-14(a) and 15d-14(a) promulgated under the Securities Exchange Act of 1934, as amended, and Item 601(b)(31) of Regulation S-K, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.</u></a>
32.2**	<a href="#"><u>Certification of Principal Executive Officer and Principal Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.</u></a>
101.INS*	XBRL Instance Document. The instance document does not appear in the interactive data file because its XBRL tags are embedded within the inline XBRL document.
101.SCH*	XBRL Taxonomy Extension Schema.
101.CAL*	XBRL Taxonomy Extension Calculation Linkbase.
101.DEF*	XBRL Taxonomy Extension Definition Linkbase.
101.LAB*	XBRL Taxonomy Extension Label Linkbase.
101.PRE*	XBRL Taxonomy Extension Presentation Linkbase.
104*	Cover Page Interactive Data File. The cover page interactive data file does not appear in the interactive data file because its XBRL tags are embedded within the inline XBRL document (contained in Exhibit 101).

\* Filed herewith.

\*\* Furnished herewith.

**NWP**

The following instruments are included as exhibits to this report.

Exhibit No.	Description
2	<a href="#">Certificate of Conversion of Northwest Pipeline GP (filed July 3, 2013 as Exhibit 2.1 to Transcontinental Gas Pipeline Company, LLC and Northwest Pipeline LLC current report on Form 8-K (File No. 001-07414) and incorporated herein by reference).</a>
3.7	<a href="#">Certificate of Formation of Northwest Pipeline LLC (filed July 3, 2013 as Exhibit 2.2 to Transcontinental Gas Pipeline Company, LLC and Northwest Pipeline LLC current report on Form 8-K (File No. 001-07414) and incorporated herein by reference).</a>
3.8	<a href="#">Operating Agreement of Northwest Pipeline LLC (filed July 3, 2013 as Exhibit 3.1 to Transcontinental Gas Pipeline Company, LLC and Northwest Pipeline LLC current report on Form 8-K (File No. 001-07414) and incorporated herein by reference).</a>
31.5*	<a href="#">Certification of Principal Executive Officer pursuant to Rules 13a-14(a) and 15d-14(a) promulgated under the Securities Exchange Act of 1934, as amended and Item 601(b)(31) of Regulation S-K, as adopted pursuant to Section 302 of The Sarbanes-Oxley Act of 2002.</a>
31.6*	<a href="#">Certification of Principal Financial Officer pursuant to Rules 13a-14(a) and 15d-14(a) promulgated under the Securities Exchange Act of 1934, as amended, and Item 601(b)(31) of Regulation S-K, as adopted pursuant to Section 302 of The Sarbanes-Oxley Act of 2002.</a>
32.3**	<a href="#">Certification of Principal Executive Officer and Principal Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.</a>
101.INS*	XBRL Instance Document. The instance document does not appear in the interactive data file because its XBRL tags are embedded within the inline XBRL document.
101.SCH*	XBRL Taxonomy Extension Schema.
101.CAL*	XBRL Taxonomy Extension Calculation Linkbase.
101.DEF*	XBRL Taxonomy Extension Definition Linkbase.
101.LAB*	XBRL Taxonomy Extension Label Linkbase.
101.PRE*	XBRL Taxonomy Extension Presentation Linkbase.
104*	Cover Page Interactive Data File. The cover page interactive data file does not appear in the interactive data file because its XBRL tags are embedded within the inline XBRL document (contained in Exhibit 101).

\* Filed herewith.

\*\* Furnished herewith.

**The Williams Companies, Inc.**

**SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

THE WILLIAMS COMPANIES, INC.  
(Registrant)

/s/ Mary A. Hausman

---

Mary A. Hausman  
Vice President, Chief Accounting Officer and  
Controller (Duly Authorized Officer and Principal  
Accounting Officer)

November 3, 2025

**Transcontinental Gas Pipe Line Company, LLC**

**SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

TRANSCONTINENTAL GAS PIPE LINE COMPANY, LLC  
(Registrant)

/s/ Billeigh W. Mark

\_\_\_\_\_  
Billeigh W. Mark

Controller

(Principal Accounting Officer)

November 3, 2025

## Northwest Pipeline LLC

### SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

NORTHWEST PIPELINE LLC  
(Registrant)

/s/ Billeigh W. Mark

\_\_\_\_\_  
Billeigh W. Mark

Controller  
(Principal Accounting Officer)

November 3, 2025



**Exhibit 10.1**

July 14, 2025

Robert Wingo  
**[Redacted]**

Dear Robert:

Williams values your contributions and loyalty to the company. Your knowledge and skills, as well as your ability to use these skills to impact Williams' business are recognized as being important to Williams' continued success.

**Incentive Award**

To further illustrate our appreciation for your efforts, knowledge, skills and abilities and to encourage you to remain employed by Williams, Williams is offering you the following incentive award in the amount of \$ 1,500,000.00

Earned as follows:

- \$1,000,000 on the applicable pay date for July 14, 2026
- \$500,000 on the applicable pay date for July 14, 2027

The award is subject to the conditions of this agreement being met.

**Conditions**

In order for you to receive the incentive award, you must remain employed by Williams until earned date(s) specified above, unless terminated for Death, Disability, or by the Company involuntarily without Cause (as those terms are defined in this Agreement).

The enclosed agreement documents this opportunity. Please review, sign, and return to me at your earliest convenience.

These enhancements to your total pay package reflect the importance to your commitment to Williams. We look forward to the contributions you will make towards Williams' continued success.

Sincerely,

Chad Zamarin  
President & Chief Executive Officer



**Exhibit 10.1**

**RETENTION AGREEMENT**

**THIS RETENTION AGREEMENT**, (“Agreement”), is made and entered into as of July 14, 2025, by and between Robert Wingo (“Employee”) and Williams WPC – I, LLC and its parent, subsidiaries, and affiliates (“Company”) having offices in Tulsa, Oklahoma.

**RECITALS**

**WHEREAS** the Company wishes to focus Employee's efforts on Company's current activities and to encourage Employee to remain in his or her current position and maintain a high level of performance.

**NOW, THEREFORE**, in consideration of the mutual promises made herein, and for other good and valuable consideration, the parties hereby agree as follows:

- 1) **CASH AWARD OPPORTUNITY**. Employee is eligible to receive a cash award in the amount of \$ 1,500,000.00. Earned as follows:
  - \$1,000,000 on the applicable pay date for July 14, 2026
  - \$500,000 on the applicable pay date for July 14, 2027
  
- 2) **RETENTION**. Employee agrees and acknowledges that in order to be eligible to receive the cash award opportunity described in Section 1 above, Employee must remain employed by Williams until earned date(s) specified above, unless terminated for Death, Disability, or by the Company involuntarily without Cause (as those terms are defined in this Agreement).
  
- 3) **SEPARATION**. If the Employee’s employment with the Company (or its successor) is terminated involuntarily without Cause (as that Term is defined in this Section 3 of this Agreement) by the Company prior to earned date(s) specified in Section 1 above, the Employee shall receive the entire amount of the cash award indicated in Section 1 above, less any payments previously made to the Employee under this Agreement. Such payment will be made within 60 days of the termination of employment. If such 60-day period spans two calendar years, the payment will be made in the later calendar year. For purposes of this Section 3, Cause means the occurrence of any one (1) of the following, as determined in the good faith and reasonable judgment of the Compensation and Management Development Committee of the Company’s Board of Directors: (a) willful failure by Employee to substantially perform his duties (as they existed immediately prior to an involuntary termination), other than any such failure resulting from a disability as defined in the Company’s disability program; (b) Employee's conviction of or plea of nolo contendere to a crime involving fraud, dishonesty or any other act constituting a felony involving moral turpitude or causing material harm, financial or otherwise, to the Company or an affiliate; (c) Employee's willful or reckless material misconduct in the performance of his duties which results in an adverse effect on the Company or an affiliate; (d) Employee's willful or reckless violation or disregard of the code of business conduct or other published policy of the Company or an affiliate; or (e) Employee's habitual or gross neglect of duties .
  
- 4) **DEATH AND DISABILITY**. If the Employee’s employment with the Company (or its successor) is terminated due to death or the Employee becomes Disabled during active employment prior to earned date(s) specified in Section 1 above, the Employee shall receive the entire amount of the cash award indicated in Section 1 above, less any payments previously made to the Employee under this Agreement, within 60 days of the termination of employment or Disability, as applicable. If such 60-day period spans two calendar years, the payment will be made in the later calendar year. For purposes of this (Section 4), the Employee will be considered Disabled if he or she (A) is unable to engage in any substantial gainful activity by reason of any medically determinable physical or mental impairment which can be expected to result in death or can be expected to last for a continuous period of not less than twelve (12) months, or (B) is, by reason of any medically determinable physical or mental impairment which can be expected to result in death or can be expected to last for a continuous period of not less than twelve (12) months, receiving income replacement benefits for a period of not less than three (3) months under an accident and health plan covering employees of the Company. Notwithstanding the forgoing, all determinations of whether the Employee is Disabled shall be made in accordance with Section 409A of the Internal Revenue Code of 1986, as amended (the “Code”) and the guidance thereunder.



## Exhibit 10.1

5) **CHANGE IN CONTROL.** If the Employee's employment with the Company (or its successor) is terminated prior to any of the earned date(s) specified in Section 1 above and within two years following a Change in Control, either voluntarily for Good Reason or involuntarily (other than due to Cause), the Employee shall receive the entire amount of the cash award indicated in Section 1 above, less any payments previously made to the Employee under this Agreement. Such payment will be made within 60 days of the termination of employment. If such 60-day period spans two calendar years, the payment will be made in the later calendar year.

For purposes of this Section 5, the following definitions will apply:

- "Change in Control" means the occurrence of any one or more of the following:

- Any person (as such term is used in Rule 13(d) (5) of the Securities Exchange Act of 1934, as amended from time to time (the "Exchange Act") or group (as such term is defined in Sections 3(a)(9) and 13(d)(3) of the Exchange Act), other than an affiliate or any employee benefit plan (or any related trust) sponsored or maintained by The Williams Companies, Inc. ("Williams"), the Company or any of their respective affiliates (a "Related Party"), becomes the beneficial owner (as defined in Rule 13(d)(3) under the Exchange Act) of 20% or more of the common stock of Williams, the Company or of voting securities representing 20% or more of the combined voting power of all voting securities of Williams or the Company, except that no Change in Control shall be deemed to have occurred solely by reason of such beneficial ownership by a person with respect to which both more than 75% of the common stock of such person and voting securities representing more than 75% of the combined voting power of the voting securities of such person are then owned, directly or indirectly, by the persons who were the direct or indirect owners of the common stock and voting securities of Williams or the Company immediately before such acquisition, in substantially the same proportions as their ownership, immediately before such acquisition, of the common stock and voting securities of Williams or the Company, as the case may be; or
- Consummation of a merger, reorganization, recapitalization, consolidation, or similar transaction (any of the foregoing, a "Reorganization Transaction"), other than a Reorganization Transaction that results in the persons who were the direct or indirect owners of the outstanding common stock and voting securities of the Company or Williams immediately before such Reorganization Transaction becoming, immediately after the consummation of such Reorganization Transaction, the direct or indirect owners, of both at least 65% if the then-outstanding common stock of the surviving corporation and voting securities representing at least 65% of the combined voting power of the then-outstanding voting securities of the surviving corporation, in substantially the same respective proportions as such persons' ownership of the common stock and voting securities of the Company or Williams immediately before such Reorganization Transaction; or
- Consummation of a plan or agreement for the sale or other disposition of all or substantially all of the consolidated assets of the Company or Williams or a plan of complete liquidation of the Company or Williams, other than any such transaction that would result in (A) a related party owning or acquiring more than 50% of the assets owned by the Company or Williams immediately prior to the transaction or (B) the Persons who were the direct or indirect owners of the outstanding common stock and voting securities of the Company or Williams as applicable immediately before such transaction becoming, immediately after the consummation of such transaction, the direct or indirect owners of more than 50% of the assets owned by the Company or Williams as applicable immediately prior to the transaction.
- Notwithstanding the occurrence of any of the foregoing events, a Change in Control shall not occur with respect to Employee if, in advance of such event, the Employee agrees in writing that such event shall not constitute a Change in Control.

- "Good Reason" means, unless otherwise defined in an individual employment, change in control or other severance agreement, the occurrence, upon or within two years following a Change in Control and without Employee's prior written consent, of any one or more of the following:

- A material adverse reduction in the nature or scope of the Employee's duties from the most significant of those assigned at any time in the 90-day period prior to a Change in Control; or
- A significant reduction in the authority and responsibility assigned to the Employee; or
- Any material reduction in or failure to pay Employee's base salary; or
- A material reduction of Employee's aggregate compensation and/or aggregate benefits from the amounts and/or levels in effect on the date of the Change in Control, unless such reduction is part of a policy applicable to peer employees of the Company and of any successor entity; or
- A requirement by the Company or an affiliate that the Employee's principal duties be performed at a location more than fifty (50) miles from the location where the Employee was employed immediately preceding the Change in Control, without the Employee's consent (except for travel reasonably required in the performance of the Employee's duties); provided such new location is farther from Employee's residence than the prior location.



Exhibit 10.1

Notwithstanding anything in this Agreement to the contrary, no act or omission shall constitute grounds for "Good Reason":

- Unless, at least 30 days prior to his or her termination, Employee gives a written notice to the Company or the affiliate that employs Employee of Employee's intent to terminate his or her employment for Good Reason which describes the alleged act or omission giving rise to Good Reason;
- Unless such notice is given within 90 days of Employee's first actual knowledge of such act or omission; and
- Unless the Company or the affiliate that employs Employee fails to cure such act or omission within the 30 day period after receiving such notice.
- Further, no act or omission shall be "Good Reason" if Employee has consented in writing to such act or omission.

- "Cause" means, from and after the occurrence of a Change in Control, unless otherwise defined in an individual employment, change in control, or other severance agreement, the occurrence of any one or more of the following, as determined in the good faith and reasonable judgment of the Company or the affiliate employing Employee:

- Employee's willful failure to substantially perform his or her duties (as they existed immediately prior to a Change in Control), other than any such failure resulting from a disability; or
- Employee's conviction of or plea of nolo contendere to a crime involving fraud, dishonesty or any other act constituting a felony involving moral turpitude or causing material harm, financial or otherwise, to the Company or an affiliate; or
- Employee's willful or reckless material misconduct in the performance of his duties which results in an adverse effect on the Company or an affiliate; or
- Employee's willful or reckless violation or disregard of the code of business conduct or other published policy of the Company or an affiliate; or
- Employee's habitual or gross neglect of duties.

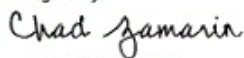
6) **NO EMPLOYMENT CONTRACT.** This Agreement is not intended to create a contract of employment for any definite period, and Employee will continue to be an at-will employee of the Company.

7) **WAIVER OR MODIFICATION INEFFECTIVE UNLESS IN WRITING.** No waiver, alteration, or modification of any of the provisions of this Agreement shall be binding unless in writing and signed both by Employee and a duly authorized representative of the Company.

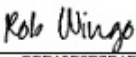
8) **GOVERNING LAW.** This Agreement shall be subject to and construed in accordance with the laws of the State of Oklahoma.

9) **409A.** The parties to this Agreement intend that payments made hereunder will be either exempt from, or meet the requirements of, Section 409A of the Code, and the Agreement shall be interpreted in a manner consistent with such intent. If it is determined that any provision in this Agreement would result in the imposition of an applicable tax or penalty under Section 409A of the Code and related guidance issued by the Internal Revenue Service, the Agreement may be reformed by the Company, in its sole discretion, to avoid potential imposition of the applicable tax or penalty. No action taken to comply with Section 409A of the Code shall be deemed to adversely affect the Employee's rights (or the rights of any other person claiming by, through or under the Employee) under this Agreement or to require the Employee's consent; provided, however, that neither the Company nor any of its officers, employees, or agents shall have any liability if the Agreement is not reformed as described above.

IN WITNESS WHEREOF, the parties have executed this Agreement on the date first shown above.

Signed by:  
  
 By: \_\_\_\_\_  
 DD0CC2D444A64DC...  
 Chad Zamarin

President & Chief Executive Officer

Signed by:  
  
 \_\_\_\_\_  
 EEE10E6B7D1E49F...  
 Robert Wingo

## CERTIFICATIONS

I, Chad J. Zamarin, certify that:

1. I have reviewed this quarterly report on Form 10-Q of The Williams Companies, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 3, 2025

/s/ Chad J. Zamarin

Chad J. Zamarin

President and Chief Executive Officer

(Principal Executive Officer)

## CERTIFICATIONS

I, John D. Porter, certify that:

1. I have reviewed this quarterly report on Form 10-Q of The Williams Companies, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 3, 2025

/s/ John D. Porter

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John D. Porter  
Senior Vice President and Chief Financial Officer  
(Principal Financial Officer)

## SECTION 302 CERTIFICATION

I, Chad A. Teply, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Transcontinental Gas Pipe Line Company, LLC;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 3, 2025

By: /s/ Chad A. Teply  
Chad A. Teply  
Senior Vice President  
(Principal Executive Officer)

## SECTION 302 CERTIFICATION

I, Mary A. Hausman, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Transcontinental Gas Pipe Line Company, LLC;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 3, 2025

By: /s/ Mary A. Hausman  
Mary A. Hausman  
Vice President and Chief Accounting Officer  
(Principal Financial Officer)

## SECTION 302 CERTIFICATION

I, Chad A. Teply, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Northwest Pipeline LLC;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 3, 2025

By: /s/ Chad A. Teply

Chad A. Teply

Senior Vice President

(Principal Executive Officer)

## SECTION 302 CERTIFICATION

I, Mary A. Hausman, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Northwest Pipeline LLC;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 3, 2025

By: /s/ Mary A. Hausman

Mary A. Hausman

Vice President and Chief Accounting Officer

(Principal Financial Officer)

**CERTIFICATION PURSUANT TO  
18 U.S.C. SECTION 1350,  
AS ADOPTED PURSUANT TO  
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the quarterly report of The Williams Companies, Inc. (the "Company") on Form 10-Q for the period ending September 30, 2025, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), each of the undersigned hereby certifies, in his capacity as an officer of the Company, pursuant to 18 U.S.C. § 1350, as adopted pursuant to § 906 of the Sarbanes-Oxley Act of 2002, that to his knowledge:

- (1) The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Chad J. Zamarin

Chad J. Zamarin  
President and Chief Executive Officer  
November 3, 2025

/s/ John D. Porter

John D. Porter  
Senior Vice President and Chief Financial Officer  
November 3, 2025

A signed original of this written statement required by Section 906 has been provided to, and will be retained by, the Company and furnished to the Securities and Exchange Commission or its staff upon request.

The foregoing certification is being furnished to the Securities and Exchange Commission as an exhibit to the Report and shall not be considered filed as part of the Report.

**CERTIFICATION PURSUANT TO  
18 U.S.C. SECTION 1350,  
AS ADOPTED PURSUANT TO  
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the quarterly report of Transcontinental Gas Pipe Line Company, LLC (the "Company") on Form 10-Q for the period ending September 30, 2025 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), each of the undersigned hereby certifies, in his capacity as an officer of the Company, pursuant to 18 U.S.C. §1350, as adopted pursuant to §906 of the Sarbanes-Oxley Act of 2002, that to his knowledge:

- (1) The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Chad A. Teply

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Chad A. Teply  
Senior Vice President  
November 3, 2025

/s/ Mary A. Hausman

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Mary A. Hausman  
Vice President and Chief Accounting Officer  
November 3, 2025

A signed original of this written statement required by Section 906 has been provided to, and will be retained by, the Company and furnished to the Securities and Exchange Commission or its staff upon request.

The foregoing certification is being furnished to the Securities and Exchange Commission as an exhibit to the Report and shall not be considered filed as part of the Report.

**CERTIFICATION PURSUANT TO  
18 U.S.C. SECTION 1350,  
AS ADOPTED PURSUANT TO  
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the quarterly report of Northwest Pipeline LLC (the "Company") on Form 10-Q for the period ending September 30, 2025 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), each of the undersigned hereby certifies, in his capacity as an officer of the Company, pursuant to 18 U.S.C. §1350, as adopted pursuant to §906 of the Sarbanes-Oxley Act of 2002, that to his knowledge:

- (1) The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Chad A. Teply

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Chad A. Teply  
Senior Vice President  
November 3, 2025

/s/ Mary A. Hausman

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Mary A. Hausman  
Vice President and Chief Accounting Officer  
November 3, 2025

A signed original of this written statement required by Section 906 has been provided to, and will be retained by, the Company and furnished to the Securities and Exchange Commission or its staff upon request.

The foregoing certification is being furnished to the Securities and Exchange Commission as an exhibit to the Report and shall not be considered filed as part of the Report.